

دور الحادي عشر

Dassault-Breguet may no longer fly alone, Page 18

FINANCIAL TIMES

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World news Business summary

Britons evacuated from W. Beirut

About 35 Britons were evacuated from Moslem west Beirut, where some of them had lived for years, following the killing of two British teachers there and the abduction of a television cameraman.

Their convey of buses and cars was escorted by Moslem militia with anti-aircraft guns, police and soldiers. They were taken across the "Green Line" to Christian east Beirut.

Norway has evacuated its embassy from west Beirut. Page 2

Gulf tanker attacked

One seaman was killed and three others injured when a fully-laden Turkish tanker was set on fire in a rocket attack by unidentified aircraft in the Gulf.

Afghan talks

A timetable for a possible withdrawal of Soviet troops from Afghanistan is to be discussed in Geneva next month. About 170 Afghan rebels have been reported killed in Kandahar. Page 4

S. Africa deaths

Eight people were killed in a weekend of violence in South Africa. In Transkei, the family of Zombi clan leader Sabata Dalindjhe, a nephew of Nelson Mandela, claimed his body had been buried without permission.

Pakistan bomb

A bomb badly damaged a travel agency in Peshawar, Pakistan, injuring one man. Police said a man had been arrested. Witnesses said the suspect appeared to be an Afghan.

Titan halted

The US air force has cancelled all launches of Titan rockets after Friday's explosion of a Titan 34D carrying a military cargo. Page 3

Power strike plan

Finland's power workers' union plans a strike that would halt the country's four nuclear reactors tomorrow. Page 3

Anti-rebel offensive

Attempts by the Philippine Government to negotiate a reconciliation with communist rebels have collapsed. The armed forces launched an offensive against rebel strongholds in the north of the country.

Spanish protest

Thousands of farmers marched through central Madrid to protest against a draft bill that would dissolve Spain's rightist-controlled agrarian chambers.

Ulster arrests

Police held for questioning 17 people arrested in the third successive night of rioting by Protestants in Northern Ireland. Page 11

50 feared dead

At least 50 people were feared dead and 18,000 families made homeless after an irrigation dam burst in eastern Sri Lanka.

Teachers to return

Nearly 150,000 teachers at 10,000 non-government schools in Bangladesh are to end a two-month strike on Wednesday after the authorities agreed to raise salaries and benefits.

Export Awards

Recognition for export achievement has been given to 114 British companies in the annual Queen's Awards, compared with 90 companies last year. Details, Pages 14, 15.

Queen's birthday

Queen Elizabeth II celebrates her 80th birthday in London today.

Marathon winner

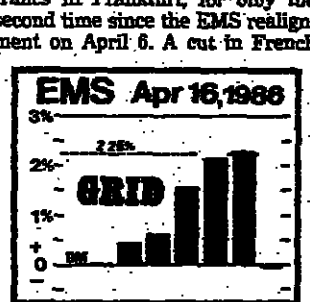
Toshihiko Seko of Japan, aged 29, won the London marathon in 2 h 10 min 25 s, nearly two minutes ahead of 1982 winner Hugh Jones. Women's winner for the second time was Norway's Grete Waitz in 2-24-34.

Helicopter costs hit aircraft maker

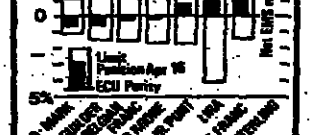
MCDONNELL DOUGLAS, the largest US military contractor, saw first-quarter earnings drop by a third to \$81.1m because of unexpected modification costs to its Apache helicopter and scoring losses in its information systems division. Page 21

FUNDS moving out of the weakening dollar and into the D-Mark gave a boost to the German currency on Friday. The D-Mark was fixed above its EMS floor of FF 3.1857 in Paris and the French franc below its ceiling of DM 3.140 per 100 francs in Frankfurt, for only the second time since the EMS realignment on April 6. A cut in French

EMS Apr 16, 1986



ECU



Bank base rates also supported the D-Mark, which at times required further central bank support, but on a smaller scale than the previous week. Further cuts in Belgian Treasury certificate rates led to expectations of a third cut in the Belgian National Bank's discount rate since the EMS realignment.

The chart shows the rate constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the D-Mark) makes more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

LONDON: Following the takeover of Imperial Group and Distillers, the two shares have been removed from the constituents of the FT Ordinary Share Index. From this morning, they are being replaced by Guinness, the Royal Insurance. Royal joins National Westminster as the second financial share in the index constituents.

TOKYO share prices closed higher after Saturday's half-day session with buying demand shifting to popular international issues. The market average rose 68.01 to 15,826.82. Leading prices, Page 29

OPEC members, excluding Algeria, Libya and Iran, have come down in favour of an increase in the ceiling on total crude oil output to 18.3m, still below current estimated production of 17.5m b/d. Page 29

CUBA has postponed talks on rescheduling much of its \$3.5bn debt with the Paris Club of creditor nations, underlining its troubles with the sugar harvest and collapse in oil prices. Page 5

MAISON PHENIX, large French homebuilding group, has disposed of its 11.2 per cent holding in US Home, a leading American construction company which has been in loss for two years. Page 21

DEUTSCHE BANK plans to launch the three core subsidiaries of the former Flick industrial group on the West German stockmarket in a single flotation which could raise close to DM 2bn (\$880m). Page 25

BROKEN HILL Proprietary, Australian resources group in which rivals Elders IXL and Bell Resources each have stakes of about 19 per cent, is stepping up its aggregate dividend payments by 84 per cent to A\$430m (US\$308m) for the year to May 31. Page 25

EEC clampdown on terror 'might halt US action'

BY QUENTIN PEEL IN BRUSSELS AND PETER RIDDELL IN LONDON

MORE EFFECTIVE collective action by European governments against Libya-supported terrorism might influence and reduce the possibility of further US military action, Sir Geoffrey Howe, the British Foreign Secretary, indicated yesterday on the eve of a further meeting of EEC foreign ministers.

The foreign ministers, in their third session in eight days, will meet in Luxembourg today to consider a report on measures to tighten security and increase co-operation in the fight against international terrorism. These include the possibility of closing Libyan diplomatic missions, its people's bureaux.

The proposals, drawn up by senior national officials, set out a range of options for sanctions against countries implicated in terrorism. They also suggest ways of classifying those countries in four different categories according to their degree of involvement. There is strong pressure from

British Conservative MPs reported uncertainty and criticism among party supporters about the use of UK bases by the US for last week's bombing raid on Libya. Three opinion polls suggested that two-thirds of British public opinion opposed both the bombing and the Government's attitude to it. Page 24

several member states, including the UK, the Netherlands and West Germany, for further European action against Libya on top of the diplomatic moves agreed last week. These include restricting the movement of Libyan diplomats and cuts in their numbers.

On a London Weekend Television programme, Sir Geoffrey made the most explicit linkage so far between a tougher action by the EEC and a possible influence on the attitudes of the Reagan Administration towards further military action.

The fact that the US has felt obliged to act as it did last week, he said, "is an additional factor which our European colleagues ought to take into account in deciding how to resolve their determination to take to organise collection action."

Sir Geoffrey went on to argue that if the European countries made a collective and effective response "that not only has a warning and deterrent effect on Libya in its direction of state terrorism, it has an effect on the perception of the US of the willingness of the democracies in the world to take effective action against terrorism."

The need for, and possible occasion, for any future request by the US to use bases in Britain for an attack on Libya "should be influenced by what we and the rest of the Europeans do in relation to Gaddafi from now on."

Continued on Page 20
Moscow keeps options open, Page 2; Wasps' nest, Page 19

BIS issues warning on impact of innovation

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

DEEP reservations about the impact of innovation on financial markets are expressed in a wide-ranging study published today by the Bank for International Settlements in Basle.

There can be no doubt that new techniques developed over the past few years have improved the efficiency of the marketplace it says, but there is no guarantee that this will necessarily improve economic welfare overall.

The 270-page document was prepared by a study group of central bankers chaired by Mr Sam Cross of the Federal Reserve Bank of New York. It is the widest ranging analysis yet at official level of the impact of new financial instruments on monetary policy, as well as on the stability of the financial system itself.

The study examines four major innovative instruments - Euronote issuance facilities, currency and interest rate swaps, options and forward rate agreements - and argues that monetary policy itself is being inhibited as a result of the trend towards innovation.

Many of the new instruments are "underpriced," the report says. Revenue from them is not enough for banks to build up capital to protect themselves against the risks that they contain.

Increased use of the bond markets by the highest quality interna-

tional borrowers has left commercial banks facing a decline in the quality of their remaining loan assets. The base of their business has narrowed and this means that the banking system could become less able to respond to sudden liquidity shocks in other sectors.

The report says the growth of the innovative business has been most rapid in a relatively few large organisations, producing an unhealthy concentration of credit risk.

The BIS says the views expressed in the study do not necessarily form part of its official policy or that of the central banks who staff participated, but it is publishing the study to foster public discussion of the issues it contains.

Financial innovation also leaves less scope for the use of quantitative credit restraint as a tool of monetary policy, forcing interest rate and exchange rate changes to bear the brunt. Even so, the plethora of new instruments can make the effect of policy changes hard to predict.

With variable rate financing widely available to many borrowers, a temporary increase in interest rates may not lead them to curb their spending plans. In today's circumstances, such increases can have more important cash-flow implications than before and may give rise to potential solvency problems over a broader component of the do-

estic and perhaps the international economy.

The study says that the process of innovation in financial markets now appears to be becoming institutionalised, since many concerns have established special departments to research and develop new and ever more sophisticated products.

But the system as a whole remains vulnerable both to failure of the technology that supports it and to settlement systems being unable to cope with an ever-increasing volume of trading.

No conclusions can as yet be drawn on the degree to which innovation has tended to increase the actual amount of credit available in the world financing system, but there is a pressing need for more information, the study says.

Among other things it adds, the statistics on international financial flows collected by the BIS should be expanded to give more information on the volume of securities held by banks as well as on the volume of their standby credit commitments.

The report says more detailed information on the bond markets should be compiled from outside the banking sector, using data from trade associations and similar sources.

Lex, Page 20; Pandora's box, Page 5; New frontiers, Page 13

Olympia & York set to acquire Hiram Walker as bid rival quits

BY BERNARD SIMON IN TORONTO AND ALICE RAWTHORN IN LONDON

OLYMPIA & YORK, the Canadian property and resources group, appears set to gain control of Hiram Walker Resources following the withdrawal of TransCanada Pipelines, its chief rival in the month-long battle for the multinational energy and drinks company.

The prospect of O&Y acquiring Hiram raises questions about the proposed C\$2.5bn (US\$1.87bn) sale of Hiram's liquor business to Allied-Lyons, the British food and beverage group. The sale was hastily arranged last month as part of the defence efforts mounted by Hiram management against O&Y's takeover bid.

Separately, Mr John Elliott, chairman of Elders IXL, confirmed that his aim to take over Allied-Lyons was unaffected by the Canadian deal. "Size is no longer an obstacle," he said.

TransCanada, which earlier played the role of "white knight" in mounting a counter-bid for Hiram, said at the weekend that it had "de-

clined not to proceed further" in the contest.

Unless another bidder comes forward in the next two days, O&Y's claims expected to gain control of Hiram through Gulf Canada, O&Y's 80 per cent-owned subsidiary, when the two companies' latest C\$3.2bn cash offer is made on the Toronto and Montreal stock exchanges on Wednesday.

O&Y, which is controlled by the Reichmann family of Toronto, already holds an 11 per cent voting interest in Hiram and is supported by Hiram's largest existing shareholder, Interprovincial Pipeline, with a 15 per cent interest.

Mr Ivan Bosky, the New York arbitrator, on Friday reported a 7.4 per cent holding in Hiram.

The Reichmanns had indicated that the spirits business, which includes brands such as Canadian Club and Ballantyne's Scotch, is a key reason for their interest in Hiram.

O&Y has said it plans to combine

Hiram and Gulf Canada, creating one of Canada's biggest companies. The addition of Hiram's liquor business would enable Gulf Canada to reduce its heavy dependence on natural resources, especially oil and gas.

Allied-Lyons has maintained throughout that its agreement to acquire the drinks division is binding, whoever controls Hiram. It allowed for the possibility of an unfriendly bid and its contract to buy the division was structured accordingly.

The contract has already survived one attempt to declare it invalid. Gulf Canada and O&Y applied for an injunction from a Canadian court to rescind the agreement. After receiving assurances that the agreement was structurally sound, the court declared it to be valid.

Continued on Page 20

EEC and US postpone conflict on farm trade

By Quentin Peel in Brussels

FIRST SHOTS in the looming farm trade conflict between the US and the EEC now seem certain to be postponed from the present deadline of May 1 to avoid souring the atmosphere of the Tokyo economic summit.

The postponement was indicated by US negotiators after a top-level round of talks in Paris this weekend with members of the European Commission, aimed at defusing the dispute over US sales of soybeans and cereals to Spain and Portugal.

None of the fundamental issues threatening to start a fully fledged farm trade war was resolved at the talks, but both sides showed a desire to cool the level of rhetoric.

The US still planned to take retaliatory action "in early May" for what it saw as illegal trade restrictions imposed by the EEC on soybeans and grain sales to Portugal, Mr Clayton Yeutter, the US special trade representative, said after the talks. Washington is, however, prepared to make its quotas on EEC exports "non-discriminatory" if the European actions do not materially damage US exports.

The danger of the dispute is that it could rapidly escalate into a far-reaching trade conflict between the two major trading blocks, involving on both sides heavily subsidised farm sectors.

The US problem concerns its traditional markets for soybeans and cereals in Spain and Portugal, which became full EEC members on January 1. As part of the process of Community membership, Spain has imposed new variable levies on maize and sorghum imports. Portugal is to reserve 15.5 per cent of its cereals market for other EEC suppliers and place temporary quotas on oilseed imports.

Mr Yeutter insisted that the moves in Portugal were plainly illegal under the General Agreement on Tariffs and Trade (GATT) and should be suspended. The Spanish move was legal but should be compensated for, he said.

The EEC, represented in the talks by Mr Frans Andriessen, the Agriculture Commissioner, and Mr Willy de Clercq, the External Trade Commissioner, says the Portuguese measures are legal and cannot be suspended because they are written into the Treaty of Accession now approved by 12 governments and 12 parliaments.

Both sides agreed that the Spanish dispute should be negotiated within GATT, but with the US demanding compensation for a specific sector and the EEC insisting the calculation must cover the whole spectrum of trade.

Mr Yeutter said any US retaliation would mirror the action taken by the Community. If the quotas in Portugal were set high enough not

Continued on Page 20

Japan cuts discount rate by 1/2 point

BY JUREK MARTIN IN TOKYO AND GEORGE GRAHAM IN LONDON

THE BANK OF JAPAN has cut its discount rate by half a percentage point to 3 1/2 per cent with effect from today after the similar cut announced by the US Federal Reserve Board on Friday.

The cut is the third made by the Japanese central bank so far this year. It takes its key lending rate down to match its lowest levels since the war, last touched in 1978-79. It will, however, take some time before Japanese commercial lending rates fall in response to the discount rate cut.

Mr Noboru Takeshita, the Japanese Finance Minister, claimed the cut was part of a co-ordinated reduction of interest rates he had agreed with his US counterpart, Mr James Baker, the Treasury Secretary, at their meeting in Washington two weeks ago.

Mr Takeshita, who has ambitions to replace Mr Yasuhiro Nakasone as Prime Minister, is making a habit of claiming credit for economic and monetary policy changes.

With the world economic summit in Tokyo less than two weeks away, it has become apparent that the Japanese Government will do all it can to convince visiting leaders that it is doing its best to promote domestic demand and thus reduce its vast trade surplus.

It is unlikely, however, to satisfy its counterparts. Mr Nigel Lawson, the UK Chancellor of the Exchequer, has already angered Japan with his remarks in Washington that the yen needed to appreciate further. It is expected to continue to press this point in Tokyo and is believed to have support from the US and from other European nations.

Mr Satoshi Sumita, governor of the Bank of Japan, said the latest discount rate cut was intended to help to stabilise the value of the yen. Although neither he nor Mr Takeshita talk in public about an appropriate rate for the yen, it is believed that both would prefer it to remain in the ¥175-¥180 range against the dollar for some time.

Japanese industry, it is felt, needs a breathing space to adjust to the sharp 38 per cent surge in the value of the yen against the dollar since the meeting of finance ministers of the Group of Five industrial nations in New York last September, which agreed to act to bring the dollar down. In fact, the dollar has already weakened further to below ¥174.

Unlike the previous apparently concerted interest rate cuts in early March, this round was not led by West Germany. The Bundesbank has been reluctant to cut its discount rate further from the current level of 3 1/2 per cent, and German money market rates have so far scarcely moved down in line with the last cut.

With growth forecasts already being revised upwards as a result of

tax cuts and lower oil prices, the West German Government is unwilling to risk any further interest rate stimulus to the economy. Although inflation fears may seem to outsiders absurd in a nation whose consumer price index is now rising at an annual rate of only 0.7 per cent, the Bundesbank is still concerned about what it views as excessive monetary growth.

In addition, the D-Mark has been trading at the bottom of its permitted range since the realignment of the EMS exchange rate mechanism a fortnight ago. A cut in the German discount rate would put the current EMS exchange rates under great strain unless they were matched by France.

Yet, if West Germany does not cut its interest rates further, it risks a sharp fall of the dollar against the D-Mark - which has so far not appreciated as much as the yen against the US currency. While a further drop in the dollar's value might be welcome, neither Bonn nor Washington wants a free fall.

In the UK, Government officials have consistently played down the extent to which the move to lower interest rates has been concerted among the leading industrial nations. The better co-ordination of policy apparent this year owes less to goodwill than it does to the fact that collapsing oil prices have affected most OECD countries in the same way by sharply lowering inflation prospects, they say.

Lower interest rates in other countries, however, have eased the way for base rate cuts in the UK without threatening the sterling exchange rate. Although the gap in yields between UK and international bond markets has rapidly diminished, the UK retain a cushion of at least 2 percentage points above West Germany's.

The announcement by the Nationwide building society late on Friday night that it planned to cut its mortgage rate for new borrowers by a full percentage point, rather than by three quarters of a point as some analysts had expected, further improves the prospects for UK inflation in the coming months.

Mr Nigel Lawson, UK Chancellor of the Exchequer, has denied categorically that he blocked the entry of Spain into the Group of Ten, a gathering of the leading industrial nations. He said there was no truth in press reports that he walked out of a meeting in Washington two weeks ago at which Spain's application was to be discussed, thus depriving it of a quorum.

G-10, which tends to take the lead in decisions of the International Monetary Fund, already comprises 11 countries. In addition to the US, Japan and Canada, it includes the six major EEC nations, Sweden and Switzerland.

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International	2-5	Currencies	42	UK industry: the Queen's Awards	14, 15	Lex: Cathay Pacific; central bankers	20
World Trade	6	Editorial comment	18	Editorial comment: UK prisons; The Philippines	18	Management: Volkswagen takeover of Seat	28
Britain	6-12	Financial Futures	42	Libyan crisis: throwing bricks at a wasps' nest	19	Malta: Survey	29-32
Companies	26	Int'l Capital Markets	23-25, 26-28	Lombard: investment for the long term	19	Saudi Arabia: Survey	Section III
Appointments	16	Letters	29				
Arts - Reviews	17	Lombard	19				
World Guide	28	Management	28				
Construction	33	Men and Masters	18				
Crossword	33	Money Markets	20				
		Stock Markets	20				
		Wall Street	46, 41				
		London	26, 37				
		Unit Trusts	33-35				
		Weather	29				

OVERSEAS NEWS

Moscow keeps options open on military aid to Gadaffi

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union is waiting to see if the US stages further air raids on Tripoli and Benghazi before committing itself to heavy military aid to Colonel Muammar Gadaffi, the Libyan leader, or deciding to abandon the summit with the US planned for this year.

On Wednesday the Soviet Union released the text of a letter from Mr Mikhail Gorbachev, the Soviet leader, to Colonel Gadaffi. It promised that the Soviet Union would "fulfil its commitments in terms of further strengthening Libya's defence capability."



The lack of clarity allows the Soviet Union to avoid an open ended commitment to the

Soviet leader Mikhail Gorbachev (left) said yesterday that the Soviet Union was ready for "serious steps" toward peace but warned that Washington was poisoning the atmosphere between the superpowers, Reuter reports from Moscow.

leader over whom it has little political influence. Mr Gorbachev's speech to the East German Communist Party in Berlin on Friday did nothing further to illuminate the Soviet response to another American attack.

US Administration who want the summit cancelled and have staged the Libya crisis for that reason.

of Egypt that Moscow was an unreliable ally and he began to shift towards an alliance with the US.

Soviet Union wishes 'to avoid conflict'

BY ANDREW WHITLEY IN TEL AVIV

THE SOVIET UNION is demonstrably anxious to avoid being drawn into the confrontation between its ally Libya and the US, according to Israeli intelligence analysts.

the Libyan raid, as it did over the Achille Lauro hijack last year. Unconfirmed reports here say Israeli sources helped identify targets in Tripoli and Benghazi for the US bombers, and subsequently assessed the damage caused.

Italy promises tough approach to attacks on territory

ITALY WILL take a firm attitude to any further Libyan attacks on its territory, Mr Bettino Craxi, the Prime Minister, said at the weekend, James Buxton writes from Rome.

He said that negotiations were under way with the US to bring the US coastguard navigation facility on Lampedusa under Italian control.

attitude of the majority of Italians." He said that negotiations were under way with the US to bring the US coastguard navigation facility on Lampedusa under Italian control.

Heavy-hearted Britons make their exit from W Beirut

BY NORA BOUSTANY IN BEIRUT

HEAVYHEARTED and bewildered, a group of some 30 Britons who had held on to Moslem West Beirut in its most desperate moments were evacuated yesterday by armed escort, after kidnappings and killings made it impossible for them to work or live here.

Soviet Union wishes 'to avoid conflict'

BY ANDREW WHITLEY IN TEL AVIV

Senior military sources in Tel Aviv report that a few days before last Tuesday's US air raid on Libya, Soviet technicians manning missile bases and radar installations were withdrawn from their posts, so as to minimise any Soviet casualties.

Heavy-hearted Britons make their exit from W Beirut

BY NORA BOUSTANY IN BEIRUT

Teachers, doctors and even journalists of major news agencies, who had endured Lebanon's worst crises in West Beirut, were moved to the Christian-controlled East. The exodus of British journalists, the first in Lebanon's recent turbulent history, was perhaps the end of an era.

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OVERSEAS NEWS

US imposes SDI security curbs

BY PETER BRUCE IN BONN

THE US is imposing tough security requirements on Western allies that join its Strategic Defence Initiative (SDI) research programme and also appears to be trying to force those allies to cut down on trade with Eastern Europe and the Soviet Union.

In addition Washington is trying to persuade West Germany, which has signed an SDI research pact, and a general memorandum of understanding on technology transfers with the US, to make the Ministry of Defence in Bonn responsible for implementing the agreement, rather than, as is planned, the Economics Ministry.

The US is pressing Bonn to consult with it before important meetings of Cocom, the 16-nation body that supervises the export of high technology from the West to the East Bloc.

The agreements, signed before Easter, have been leaked in Bonn over the past few days. This has deeply embarrassed the West German Government not only because the agreements were supposed to be kept secret but also because they demonstrate, in the view of many supporters and critics of the government, that Bonn has been outmanoeuvred in negotiations with Washington.

Yesterday a Cologne newspaper published the texts of two letters exchanged when the agreements were signed, from Mr Richard Perle, Assistant Secretary of Defence in Washington, to Dr Lorenz Schomerus, Chief of Trade Policy in the Economics Ministry here, and the reply.

Mr Perle, in his letter, says that "for the US side to understand fully the measures you anticipate taking in order to strengthen the effectiveness of your indigenous controls on the export of sensitive technology, it would be most helpful if you could outline several points in greater detail than was possible in the Joint Understanding of Principles."

"Specifically, could you describe the changes to the structure of German law aimed at improving export administration that you anticipate proposing?"

"Under the changes you intend to propose would the transfer without government approval of technology embargoed by Cocom constitute a violation of German law? What penalties would be imposed? Does the government intend to seek convictions under the new law with the vigour necessary to create a strong deterrent to unauthorised exports?"

Mr Perle's letter, which

seems to imply a distinct uneasiness in the Pentagon about West Germany's commitment to tighten up on its trade in high technology with the East bloc, goes on to say that: "We believe that the co-operation between us... would be facilitated by an understanding that we will consult on a bilateral basis with a view to harmonising our approaches to the negotiation of the Cocom list before significant issues are brought before Cocom in Paris."

Washington has often clashed with its European allies when it has tried to tighten up on technology exports to the East bloc.

The European allies have argued that their trade with the Communist world could be badly damaged if the US had its way in Cocom.

In his reply, Dr Schomerus says Bonn is proposing to introduce licensing requirements for sales of embargoed goods and technologies to certain groups of foreign nationals.

"This will include members of foreign diplomatic or consular missions. We will also propose amendments of the regulations governing transit transactions involving embargoed goods."

"In order to become effective these changes of law will

require parliamentary approval, the Schomerus letter says. It is likely that debate on these changes of law will be heated.

Dr Schomerus makes no specific commitment to consult with Washington before Cocom meetings.

Bonn had hoped that by signing a broader memorandum on technology transfer (the joint understanding) it would be able to sell its controversial participation in SDI research as politically harmless.

That is why the Economics Minister, Mr Martin Bangemann, and not the Defence Minister, signed for Bonn. Bonn was particularly keen not to upset Moscow and East Berlin.

And even while the US appears to be trying to squeeze as much new commitment out of Bonn on the basis of that general agreement, it is also clearly unhappy about the economic ministry's role in the programme.

In a letter to Mr Bangemann, dated March 27 and also just leaked, Mr Caspar Weinberger, the US Secretary of Defence, insists that "it is our view that the success of this memorandum of understanding in facilitating the participation of German industries... will depend critically upon the efficiency and competence of the counterpart implementing mechanism in the federal republic of Germany."

Gonzalez to decide this week on poll date

By David White in Madrid

MR FELIPE GONZALEZ, the Spanish Prime Minister, has to decide this week whether to bring forward this year's general elections from October to June, as some of his ministers and Socialist Party officials are pressing him to do.

The arguments for holding elections before the summer holidays are based on polls showing that the Socialists are well placed to repeat the outright majority they achieved in 1982.

Two other reasons apart from opportunism back up the case, one from economic ministers, who see an October date creating problems in the drawing up of a 1987 budget, and the other from Socialist leaders in Andalusia, where regional elections have already been set for June 22.

Andalusia is the home region of Mr Gonzalez and his number two and chief electoral strategist Mr Alfonso Guerra. The Socialists landslide win there four years ago provided the springboard for their rise to power at national level. However, local Socialist leaders are concerned about whether they can hold the left-wing vote and favour having the general elections on the same date.

Mr Gonzalez has until now favoured continuing to the end of the parliament's four-year mandate. This would be the first time a government has completed its term since Spain returned to democracy after General Franco's death in 1975.

Next weekend is seen as the last feasible time for calling a June election.

Long queues formed at petrol stations throughout Spain over the weekend ahead of a planned three-day strike by employees of the oil distribution company Campsa.

Panic buying by motorists was such that it posed a greater threat of supply shortages than the strike itself was expected to create. Campsa, owned jointly by the state and by Spanish oil refiners, has up to now held a monopoly in Spain, although this is due to disappear as a result of EEC entry.

Norwegian offshore workers' strike hits gas supply to UK

BY DAVID BRINDLE IN LONDON AND FAY GIJSTER IN OSLO

GAS SUPPLY to the UK has been hit for the first time by the Norwegian offshore production workers' dispute, after disruption spread at the weekend to the UK side of the Frigg field.

The British Gas Corporation said yesterday it had lost about 40 per cent of its overall supply. However, it stressed that it was managing to maintain uninterrupted service to customers without difficulty.

The dispute spread when members of the Norwegian production workers' union OAP employed on the UK side of the split Frigg field stopped work in support of their colleagues locked out by the employers on the Norwegian side.

Workers on the British platform, which had been producing normally before the weekend, said they were striking because they felt the employers' association was making no effort to end the dispute.

British Gas said it was able to meet the shortfall in supply, at least for the time being, from storage and from other contract

fields. The warmer spring weather meant that demand was not running at peak and was well within even the restricted capacity.

The dispute began more than two weeks ago when the Norwegian catering workers' union called a strike over a pay party claim and the employers responded with a lock-out of all the unions involved in offshore production.

An extension of the dispute to Norway's exploration drilling rigs and hotel platforms was averted at the weekend by the prospect of a new pay deal for the workers involved. Mr Bjorn Haug, the chief Government arbitrator, said employer and union representatives had agreed to the deal going to ballot.

The proposed deal, recommended for acceptance by three of the four unions concerned, would give crews a 5.1 per cent pay rise backdated to April 1 and a promise of a cut in working hours from January 1 next year.

Netherlands coalition endangered say polls

By Laura Raun in Amsterdam

THE Netherlands governing Christian Democrat-Liberal coalition would lose its parliamentary majority if elections were held now, a month before the May 21 general elections, according to two public opinion polls released over the weekend.

The centre-right coalition would see its parliamentary strength of 81 seats fall to about 73, several short of the 76 needed for a majority. The right-of-centre Liberals would lose more seats than the centrist Christian Democrats would gain, reflecting the trend seen for some months in which the coalition hovers around the crucial threshold in the 150-seat parliament.

The opposition Labour Party would add 11 seats for a total of 58, both polls showed. This is an improvement on its showing in recent polls.

The Christian Democrats, led by Prime Minister Ruud Lubbers, want to continue governing with the Liberals in the next coalition. The popular Mr Lubbers reiterated over the weekend his refusal to serve in the same cabinet with Mr Joop Den Uyl, the Labour Party's campaign leader. He is gambling—with good cause—that voters will shun the Socialists if he declines to accept a cabinet ministership under Mr Den Uyl.

Haughey pledges tax reform and programme for jobs

BY HUGH CARNERY IN DUBLIN

FIANNA FAIL, the Irish opposition party, will introduce a major programme of job creation and economic development through tax reform and investment in industry if it is returned to power. Mr Charles Haughey, the party leader, pledged at the weekend.

Addressing the Fianna Fail annual conference, which also celebrated the party's 60th anniversary, Mr Haughey said the monetarist policies of the Fine Gael-Labour coalition had "undermined the foundations of the economy, created serious social unrest, and weakened community life."

Fianna Fail, which has been in power throughout most of its life, appears from polls to be within reach of winning back a parliamentary majority despite the growing popularity of the new Progressive Democrat Party formed by former Fianna Fail deputies disaffected by Mr Haughey's leadership.

Conference delegates gave Mr Haughey his customary rousing reception. He barely touched on the defections, but his autoerotic image could still be a decisive factor in the next election, due by late 1987 but expected as early as October this year by opposition leaders.

Mr Haughey, blamed by the present Government for sowing the seeds of Ireland's economic difficulties by excessive borrowing and expenditure when he was in office at the beginning of the decade, said Fianna Fail would introduce immediate, substantial investment in the construction industry (one party spokesman put the figure at £200m (£180m) and development projects.

The punitive tax regime, in which middle income earners pay 48 per cent, would be reformed to ensure at least two-thirds of tax-payers pay the standard rate of 35 per cent. Tax incentives would be used to stimulate industry.

Finnish strike at N-plants

By Olli Viranen in Helsinki

FINLAND'S power industry workers' union plans to start a strike that would bring the country's four nuclear reactors to a standstill tomorrow.

Following a last minute wage agreement 1,200 workers, or one fifth of the union's members, will come out on strike. Power companies said the loss of electricity would be matched by increasing output at other power plants.

Meanwhile, Finland's civil servants' strike is gradually crumbling as the national board of railways decided to open parts of the commuter train service in the Helsinki area on Tuesday. Last Friday the Board of Aviation opened Helsinki airport for a limited number of domestic flights.

Prospects for Israeli co-operation improve

BY ANDREW WHITLEY IN TEL AVIV

A HIGH-POWERED delegation of US companies involved in the Strategic Defence Initiative or Star Wars programme left Israel yesterday, encouraged by the prospect of cooperation with Israeli high-tech concerns on the project. It was the first US corporate mission to discuss joint work on Star Wars with a foreign ally.

Mr Yitzhak Rabin, defence minister, is expected to sign a Government-level memorandum of understanding with the US on Star Wars research, during a visit to Washington in early May. The UK and West Germany have already concluded such agreements with the US.

One contract for work on the SDI programme was signed during the US delegation's week-long visit by Ben Gurion University in Beersheva. A further contract is expected to

be signed shortly with Sorek, the government nuclear research centre. Details on the agreements, and the US contractors involved, have not been disclosed. But among the 20 companies taking part in the mission were Boeing, General Electric, Northrop and General Electric.

Dr Joyce Starr, a director of the centre for Strategic and International Studies at Georgetown University, who headed the delegation, said discussions on a further deal, valued at \$50m (£33m) in "a parallel area of activity," had also emerged.

However, Dr Starr said the purpose of the mission, which she had initiated and coordinated, with the blessing of the Pentagon's SDI organisation, had been primarily

exploratory. The Israeli Government has given an enthusiastic welcome to the prospect of sharing in SDI-related research, because of the spin-off benefits for its weapons development programmes.

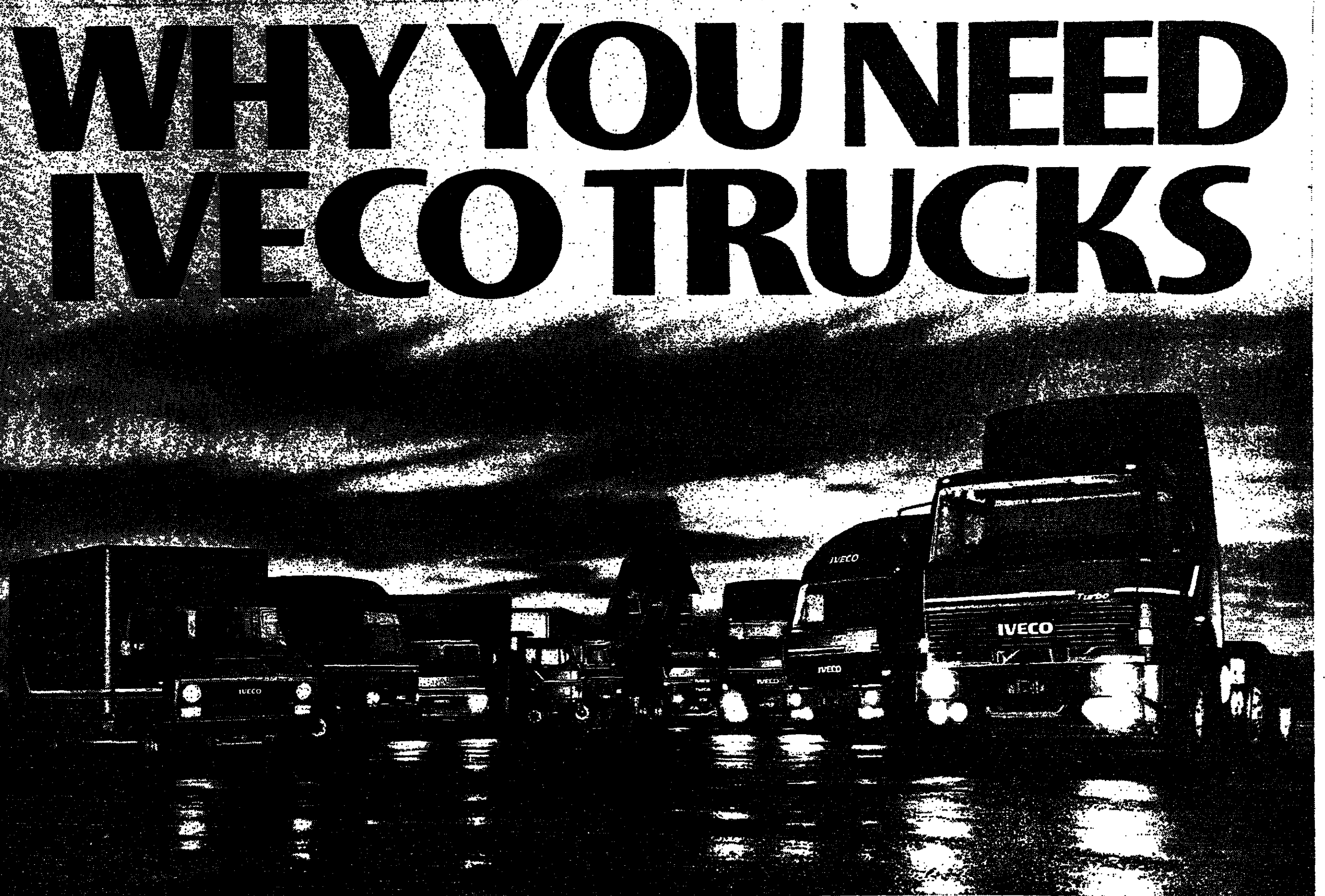
Its most pressing strategic concern is to develop an effective counter to the Soviet SS-21 ground-to-ground ballistic missiles deployed by Syria. The US has expressed great interest in the work already underway in Israel on meeting this deadly, short-range threat, through anti-missile weapons.

Israel also has advanced work in lasers, electro-optics and infra-red devices. But, according to one participant in the mission, above all what Israel has to offer the US in this field is "a tremendous creativity motivation."

Dr Starr said this was the first time such a diverse delegation of defence contractors had travelled to Israel to discuss a security issue in a "quasi-open manner."

One frustration had been an inability to define logically what the relationship between US and Israeli concerns should be, she said. In terms of access to subcontracts on SDI research, Israel is being treated on a competitive, equal footing with Western Europe, she said, with no special favours.

Dr Starr said Israel may have slipped a little behind its European competitors in the race for SDI contracts, because of its delay in concluding the government - to - government memorandum covering technology transfer and security matters.



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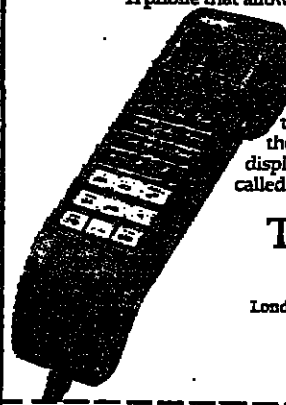
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OVERSEAS NEWS

RACE HOTS UP FOR PRESIDENTIAL SUCCESSOR

Mexican hopeful wins key job

BY DAVID GARDNER IN MEXICO CITY

THE race to succeed President Miguel de la Madrid of Mexico, whose single term in office expires in 1988, has started in earnest following the appointment of Mr Alfredo del Mazo as the country's Energy Minister.

Mr del Mazo is today due to take over the energy, mining and public sector industry portfolio from Mr Francisco Labastida Ochoa, selected to run the northern Pacific state of Sinaloa, where the ruling Institutional Revolutionary Party (PRI) faces a strong right-wing challenge in elections for governor this October, and where Mexico's powerful drug mafia has almost established a parallel state.

For nearly a year now speculation has been rife about when Mr del Mazo, currently the governor of the state of Mexico, north of Mexico City, would join the Cabinet. Agud 49, and with a largely financial background in both the private and public sectors, Mr del Mazo is a close friend of Mr de la Madrid and one of the two men regarded as most likely to succeed him as president.

The other frontrunner is Mr Jesus Silva Herzog, the Finance Minister, whose political future looks increasingly to hinge on his ability to squeeze perceptible concessions from Mexico's international creditors.

Following this year's collapse in the price of oil, which in

recent years has earned Mexico up to three-quarters of its foreign exchange, Mr Silva Herzog is both seeking new money to cover a finance gap of at least \$6bn and on terms which would make servicing Mexico's \$97bn foreign debt less onerous to a population worn down by nearly four years of unprecedented austerity.

But Mr del Mazo will also be facing a series of early, potentially bruising challenges, involving the further liberalisation of oil export policy and major public sector cuts.

Mexico this month has begun slowly but inexorably to move towards netback sales agreements with its main oil clients,

following last month's decision to make crude prices spot related. Left-wing nationalist currents in and outside the PRI regard this as an inadmissible surrender of sovereignty over Mexico's main resources.

Plans are also far advanced to sell off or liquidate up to a quarter of Mexico's around 600 public sector companies, in a decision which has enormous potential for political controversy.

Mr del Mazo will also have to manage relations with other leading oil producers in and outside Opec, which will give him his first real taste of international exposure—but foreseeably a number of headaches as well.

Talks on Afghan withdrawal to open

By John Elliott in New Delhi

A TIMETABLE for the possible withdrawal of Soviet troops from Afghanistan is to be discussed in Geneva early next month on the basis of a draft document accepted here at the weekend by the foreign ministers of Pakistan and Afghanistan as a starting point for talks.

The document was prepared by Mr Diego Cordovez, the UN mediator. He delivered it to Mr Yaqub Khan, Foreign Minister of Pakistan, and Mr Shah Mohammad Dost, Foreign Minister of Afghanistan, who were in New Delhi attending meetings of the Non-Aligned Movement (NAM).

"We have reached a decisive stage and I am very happy about that," Mr Cordovez said. "Until we reached that stage, we could not know if there is going to be a settlement or not."

There is, however, a wide gap between the two countries over the speed of withdrawal of the 115,000 Soviet troops who first occupied the country at the end of 1979. Pakistan is thought to want withdrawal to start quickly and not exceed six months, while Afghanistan is believed to have been talking about up to four years.

"We will negotiate hard on this," Mr Yaqub Khan said in Delhi at the weekend. "The pull-out time should just be a matter of a few months, and it would be useless if the starting date is, say, 1988."

Up to now three "instruments" covering non-interference in Afghanistan by other countries and groups, the provision of international guarantees, and the return of 3m to 4m refugees from Pakistan and Iran have been agreed in indirect "proximity" talks.

Mr Cordovez's main coup came last month when he persuaded Afghanistan for the first time to agree to discuss the withdrawal of Soviet troops in the "proximity" talks instead of insisting that Pakistan should join it in direct talks.

Before he left yesterday for Geneva, where the talks will open on May 5, Mr Cordovez said that after an agreement was reached, there would be a "change of format." This is believed to mean that both sides have agreed to a face-to-face meeting for any further talks.

Reagan seeks backing for gas decontrol

By Nancy Dunne in Washington

PRESIDENT Ronald Reagan has firmly rejected the introduction of a tax on US oil imports and instead called for complete decontrol of natural gas prices.

In his regular weekly radio address the President claimed that the Administration decontrol of oil prices in 1981 had resulted in the current fall in world oil prices.

He acknowledged the economic difficulties of the US's energy producing states, but an import tax, he said, would be a retrograde step.

"What we have to do is to go forward with actions that will further improve our energy production, freeing up all remaining energy prices. This means doing to domestic gas what we did to domestic oil — decontrolling it."

He pushed for passage of gas decontrol legislation sent to Congress last week by Mr John Herrington, the Energy Secretary. The Administration asked for but failed to have gas decontrol approved in 1983.

In his speech the president cited a Massachusetts congressman who had opposed the decontrol of oil, believing it would cause hardship for the poor.

"Well, five years later, Massachusetts is enjoying an unprecedented economic comeback," he said.

Rumours on Botha, ANC talks

BY JIM JONES IN JOHANNESBURG

THE South African Government and the African National Congress (ANC) refused at the weekend to comment on growing speculation that their leaders could make use of this coming Friday's coronation of Swaziland's King Makhosive for face-to-face discussions.

At the weekend Mr Botha's office cited security reasons for declining to say if he would be attending the coronation, while in Lusaka an ANC spokesman cited the same reason for not disclosing Mr Oliver Tambo's plans.

Considerations of protocol will make it difficult for Mr Botha to refuse this invitation to attend the coronation. He is expected to announce his travel plans today.

It is widely accepted in South Africa that the country's pattern of violence can only be broken through agreement between the ruling National Party and the ANC, the principal black liberation movement. Despite this, Mr Botha has consistently refused publicly to talk with the ANC's leadership unless it first renounces the use of violence to bring about change in South Africa.

In recent months he has strongly criticised private individuals, students, clergymen and opposition parliamentarians who have met with the ANC's exiled leadership. Nevertheless, it is most unlikely that the South African Government and the ANC have not put out secret feelers to each other.

US airforce has cancelled launches of Titan rockets, in the wake of last Friday's explosion of a Titan 34D carrying a secret military payload, writes Nancy Dunne in Washington.

The accident, the second in a row, following seven successes, is a blow to the already crippled American space programme. The Administration and Congress have yet to agree on future plans for the shuttle, and the loss of the Titan, even

temporarily, will complicate policy formulation further.

With the shuttle grounded for at least another year, military officials have been insisting that for reasons of national security their payloads will have to dominate the shuttle schedule when flights are resumed. The cancellation of the Titan may strengthen their case.

The secret payload carried on Friday is believed to have been a KH-11 photographic

reconnaissance satellite headed for a polar orbit around the earth. KH-11s usually operate in pairs, but there is just one now in orbit and another is thought to have been destroyed in the last Titan accident in August.

The KH-11 can provide details of Soviet arms control compliance and troop movements. The accident may, therefore, hinder US-Soviet attempts to conclude arms control agreements.

Record industry executives believe privately that CBS's withdrawal will simply lead to pirated versions of its records being made in South Africa.

US cancels launches of Titan rockets

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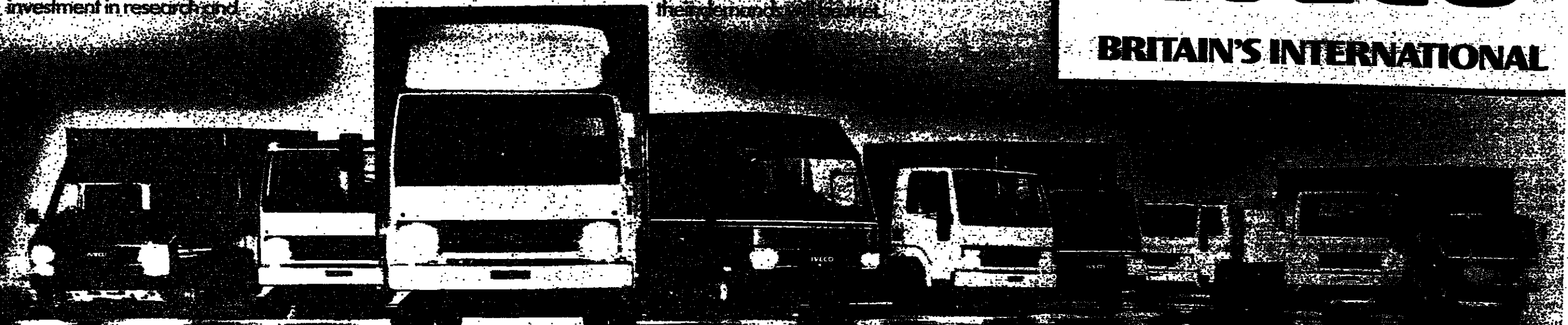
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OVERSEAS NEWS

Cuba postpones debt rescheduling talks

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

CUBA has postponed negotiations on rescheduling a substantial part of its \$3.5bn debt with the Paris Club of Western creditor nations. The postponement underlines the sharp shortfall in Cuba's hard currency earnings this year because of a poor sugar harvest and the collapse of the international oil price. Cuba and the Paris Club had been due to meet later this month. But according to Western bankers the Cuban authorities have put back the meeting indefinitely. A projected Paris Club mission in May to Cuba pending a thorough reappraisal

of foreign exchange earnings has also been postponed. In recent years the island's principal source of hard currency has come from the resale of surplus Soviet crude. The Soviet Union supplies 11m tonnes a year on the basis of notional needs, with anything saved available for resale. Cuba Central Bank officials say that such sales last year were worth some \$600m; but the decline in the oil price has meant a drop of at least \$150m. Meanwhile, sugar earnings, worth usually around \$200m, are expected to be badly hit by an unusually poor harvest, of

well below 8m tonnes, low international prices and the need to buy, for the second year running, extra sugar to hand over to Comecon countries to make up for the supply shortfall. Taken together, foreign exchange earnings could be more than \$300m less than originally projected, a drop of almost 20 per cent. Such a shortfall makes it very difficult for Cuba to maintain its existing debt service obligations with Western creditors without a bigger than expected rescheduling arrangement. As it is Cuba has arranged a moratorium on its debt of about \$10bn with Comecon until 1990. In addition, the Soviet Union last week signed a new series of trade and economic co-operation agreements to cover the new five-year plan (1986-1990) with credits worth 2.5bn roubles (£2.3bn), a 50 per cent increase over the previous five-year plan. Despite these difficulties the Cuban authorities are anxious to expand trade with western industrialised countries. But since 1983 Cuban access to import finance has been cut by western banks removing half

their \$1bn worth of deposits. These deposits were a key source of import finance. A novel formula to boost trade with the West was devised earlier this year when a UK trading company was formed with the backing of Britain's Midland Bank. With tacit British government approval the company, Goodwood, signed an effective state-to-state five-year trading agreement envisaging each year the export of \$20m worth of Cuban goods and the sale of \$30m of British goods. A mission is due in Cuba in May to sign the first contracts under this deal.

Peter Montagnon on how central banks are coping with a permanently changed world
Financial innovation 'opens a Pandora's Box'

THE BANK for International Settlements says in its new report on innovation in international banking that it is a process spurred by the dislocations of the early 1980s. It says there was a desire to get away from dislocation such as high inflation, volatile rate movements and sharp changes in creditworthiness of large economic sectors. Instead, people yearned for predictability and stability. To a certain extent, therefore, innovation has sought to reproduce artificially this cosy old-fashioned world by introducing new hedging techniques and instruments that separate and reallocate all the risks involved in the new financial environment. But, as the report also shows, innovation has opened a Pandora's Box. New instruments may have increased the efficiency of the marketplace, but they have also made it more vulnerable to shocks and less easy to understand. The time has come for central banks to take stock of these changes and adapt their policies accordingly. For although a period of greater economic stability might reduce the impetus for change, the chances are that the impact of innovation is here to stay. This is all the more so since the process has become self-fuelling as banks and other investment houses set up new research groups to develop increasingly sophisticated products. The new study, compiled by a special group of central bankers chaired by Mr Sam Cross of the Federal Reserve Bank of New

York, does not claim to have all the answers. Instead it sets out the problems surrounding innovation from a perspective far wider than that of previous central banking analysis on the subject. This has tended to concentrate on the impact of innovation on bank supervision and accounting policies. Two main developments stand out: The first is the way in which the distinction between banks and other financial concerns has become blurred in the securitisation of international capital markets (or the transformation of old-fashioned credit into marketable debt instruments). The second is the limitation that the greater mobility of international capital has imposed on the effectiveness and potential of domestic monetary policy. In other words the worldwide process of financial deregulation has turned out to have bad sides as well as good, and in an almost rural aside the authors

state that "particular attention will have to be paid to the spillover and form of deregulation." Even so, they are clear that regulators and central banks are already compelled to live in a permanently changed world in which old assumptions, for example that monetary policy can operate by changes in the availability of credit, no longer hold. Instead the integration of the worldwide capital market and the mobility of capital has meant that the importance of price channels — interest rates and exchange rates — have begun to dominate. Given the range of choices open to borrowers, however, the impact of any given policy changes has become harder to predict. Also in many countries "the meaning and usefulness of some indicators of monetary policy, such as monetary and credit aggregates, are changing and have at times tended to erode." The rise in the international mobility of capital has meant that in some countries the ex-

change rate has increased in importance as a channel of monetary policy. "This means that in some circumstances, the costs of conducting an independent policy will be higher while the benefits are likely to be lower." "In practice the freedom to conduct an independent policy has declined, particularly where and when expectations about prices and exchange rates are highly volatile." Another consequence has been that the availability of capital to finance imbalances has delayed the imposition of appropriate economic adjustment policies. "Both the magnitude of the present fiscal and current-account imbalances between the US and other large industrial countries, and the extended period of time for which they have persisted seem to provide an example of the ease with which imbalances can be financed when capital is highly mobile internationally. There is, however, no guarantee that these financial flows will coincide with the macro-economic policy objectives of all governments concerned." On the financial system itself, the study argues that the changes wrought by innovation have thrown up new questions about the role of central banks in providing ultimate support as lenders of last resort. It questions whether the system will have the resilience to withstand stress and permit the conduct of strong anti-inflationary policies, when needed. Among its concerns are that the diminishing role of large banks in the credit process will mean they are less able to provide a liquidity buffer to the system as a whole. Also the blurring of distinction between banks and other financial institutions has made the process of regulation harder. "The financial system — in some countries more than others — may be becoming increasingly exposed to the risk of gaps in prudential oversight over the consolidated international operations of non-bank financial operations." This is a particularly important point because of the dependence of banks on non-banks for example in hedging their exposure on options they have written. Central banks may, therefore, find themselves increasingly expected to assume some form of responsibility for non-bank firms such as insurance companies and securities houses. "Recent innovations in International Banking, Bank for International Settlements, CH4002 Basle, Switzerland.

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Growth rates sag in Far East

BY SAMUEL SENOREN IN MANILA

ECONOMIC GROWTH in the member countries of the Manila-based Asian Development Bank was on average only 2.6 per cent in 1985, against 4.6 per cent in 1984. Most of these countries suffered large trade deficits and were faced with rising cost of debt servicing. In its annual report, the

bank said the newly industrialising countries in the region recorded sharp declines in the gross domestic product growth after two consecutive years of high economic growth. The situation was exemplified by Hong Kong, whose growth rate fell to 0.8 per cent from 8.3 per cent, and

Singapore, which had a negative growth rate of 1.8 per cent, against 8.2 per cent. The ADB forecast that the Asia-Pacific economic world benefit from any further improvement in the world economy and that prospects for increased lending, which reached \$1.9bn in 1985, would improve.

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WORLD TRADE NEWS

NEC bid to beat US dumping rules

BY YOKO SHIBATA IN TOKYO AND LOUISE KEYHOE IN SAN FRANCISCO

NEC Corporation of Japan plans to double production of 256K dynamic random access memory (Dram) chips at its California plant and to increase output at its Scottish factory in a bid to avert dumping duties.

NEC, the largest Japanese semiconductor maker, appears to have found a large loophole in US dumping laws designed to prevent foreign manufacturers from selling products in the US "below fair value." By switching its manufacturing or assembly operations from Japan to other countries it can avoid US dumping duties.

NEC said that it was also considering 256K Dram production in Singapore and Malaysia.

NEC's actions underline the need for a broader solution to the dumping issue, said a spokesman for the Semiconductor Industry Association (SIA), which represents US chip makers. In a broad track "negotiations, is due to vote tomorrow, one day before its final chance to say "No."

THE US International Trade Commission has ruled that imports of brass sheet and strip metal from seven countries may be injuring domestic producers. AP-DI reports from Washington. The Commerce Department will continue to investigate the imports from West Germany, France, Italy, Sweden, Canada, Brazil and South Korea that totalled about \$132m last year.

market to US manufacturers.

Negotiations between the US and Japanese governments aimed at resolving these issues were suspended earlier this month, with the US trade representative complaining that the Japanese were "intransigent."

"The US had proposed a global production cost and sales price monitoring system that would provide an early warning system to prevent future dumping—which is our goal," said the SIA.

Japanese trade negotiators have countered with a proposal to fix floor prices on Drams, "but that is not acceptable to us because it is not a free and fair trade solution."

NEC, along with other Japanese chip makers, has been charged with dumping 256K Drams in the US in a case initiated by the US government. In a preliminary ruling, the US Commerce Department has imposed dumping duties ranging from 19.8 per cent to 108.7 per cent on Japanese-made 256K Drams exported to the US.

A final ruling was due on May 27, but this week the Japanese companies were granted a postponement of the ruling until August 1. The case deadline renews the possibility of a negotiated settlement of the dumping charges.

Even if a final ruling does impose duties on Japanese Drams, however, it will not affect chips assembled in a third country. Since many Japanese and US chip makers have assembly operations in low labour cost countries such as Singapore, the effectiveness of the dumping case will be limited significantly.

The Commerce Department said that the original draft of its dumping case covered chips assembled in third countries, but the case was amended to cover only Japanese chips, "because we had no information relating to third countries," said a spokesman.

US chip makers could request a further amendment to the case, the Commerce Department said, but no such request has "yet" been made.

Earlier this month Hitachi announced that it was to start direct shipment to the US of 256K Dram chips produced at its Malaysia subsidiary. It plans to begin the shipments in June.

The Japanese company had been exporting chip wafers to Hitachi Semiconductor (Malaysia) and sending the completed products to Japan where they were expected and shipped to the US.

Senators lobbied on Canada free trade talks

BY NANCY DUNNE IN WASHINGTON

THE Reagan Administration, caught off-guard by Senate opposition, has mounted a strenuous lobbying campaign in support of the endangered negotiations for a free trade agreement with Canada.

The Senate Finance Committee, which is empowered to scuttle the proposed "fast track" negotiations, is due to vote tomorrow, one day before its final chance to say "No."

If neither the Finance Committee nor the House Ways and Means Committee forbids the talks, then the Administration will be empowered to negotiate an agreement which could not be amended by Congress, although the legislature could still veto the entire pact.

It is generally agreed that had the committee voted last week, the "fast track" process would have been disappointed. Committee Republicans, how-

ever, acceded to a request for delay by Mr Clayton Yeutter, the US Trade Representative, who had to fly to Europe at the end of the week for the industrial countries' ministerial meeting and talks about a highly inflammatory agricultural trade dispute.

Mr Yeutter held up his departure to call recalcitrant senators to ask if he could "alleviate their concerns." He met with 30 industry representatives and received promises of lobbying support and strongly urged the White House, preoccupied with Libya and Nicaragua, to schedule a meeting before the vote in order to put pressure on the rebellious Republicans.

Last Wednesday, 12 members—both Republicans and Democrats—wrote to the President to ask him to withdraw his bid for the Canada talks.

SHIPPING REPORT

Rates unmoved by air raid

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE US strike against Libya gave the tanker market a talking point last week, though it did not cause any fluctuations in freight rates.

Libyan charterers had arranged several vessels to take cargoes for various destinations, mostly in the Mediterranean, but the large amount of tonnage available meant they did not have to pay more than existing rate levels.

Since the attack, loadings from Libya have, not surprisingly, come to a virtual halt. But owners have generally managed to fix their vessels elsewhere with the abundance of oil supply from other producer countries, said Galbraith's, the London shipbroker.

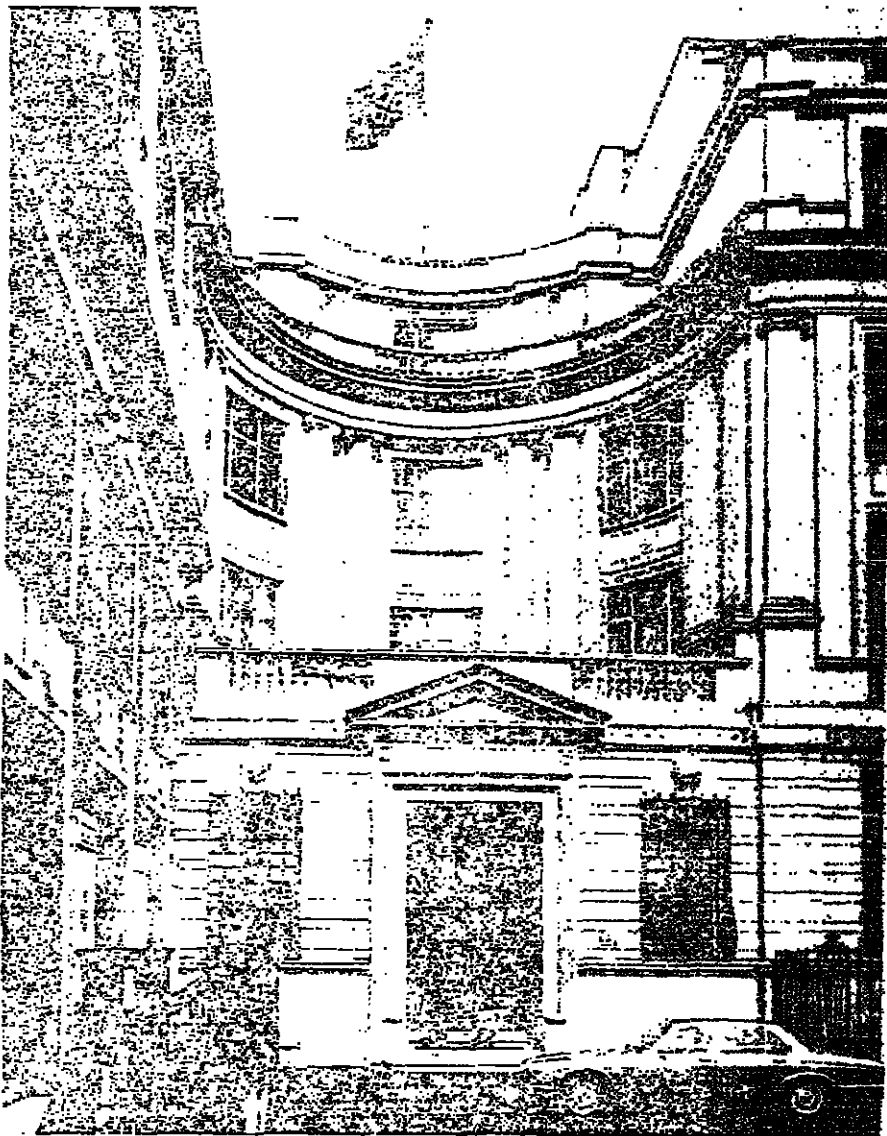
As has become the practice in the market, a number of VLCCs (very large crude carriers) were chartered last week on a confidential basis.

E. A. Gibson Shipbrokers said that at least 10 big tankers had found work in the Gulf in early April. Of last week's known fixtures, a 260,000 tonner obtained *Worldscale 22* for discharge in the West, a low rate in line with recent levels.

World Economic Indicators

		TRADE STATISTICS			
		Feb. '86	Jan. '86	Dec. '85	Feb. '85
UK £bn	Exports	4.186	4.255	4.387	4.915
	Imports	4.524	4.616	4.685	7.178
	Balance	-0.338	-0.140	-0.18	-0.263
Japan \$bn	Exports	15.064	12.795	17.957	12.923
	Imports	11.161	11.077	11.112	10.584
	Balance	+3.901	+1.888	+6.645	+2.339
USA \$bn	Exports	17.735	17.006	16.994	17.143
	Imports	20.225	21.465	22.141	27.169
	Balance	-12.490	-14.459	-15.147	-10.026
Germany DM bn	Exports	45.90	45.45	44.34	43.67
	Imports	36.91	37.83	37.64	39.30
	Balance	+8.99	+7.62	+6.70	+4.37
France FFr bn	Exports	74.33	72.62	71.18	64.20
	Imports	72.87	77.05	75.47	74.85
	Balance	+1.46	-3.43	-0.49	-10.65

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TENDERS MUST BE LODGED AT THE BANK OF ENGLAND NEW ISSUES (H), WAITING STREET, LONDON EC4M 9AA NOT LATER THAN 10.00 AM ON WEDNESDAY 23RD APRIL 1986 AT 2.30 PM ON TUESDAY 22ND APRIL 1986 AT THE BANK OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND NOT LATER THAN 1.00 PM ON TUESDAY 22ND APRIL 1986

ISSUE BY TENDER OF £800,000,000
8 per cent TREASURY STOCK, 2009
MINIMUM TENDER PRICE £96.00 PER CENT

PAYABLE AS FOLLOWS:
Deposit with tender £25.00 per cent
On Monday, 9th June 1986 £25.00 per cent
On Monday, 14th July 1986 Balance of purchase money
INTEREST PAYABLE HALF-YEARLY ON 25th MARCH AND 25th SEPTEMBER

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorized to receive tenders for the above stock.

The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom. The Stock will be repaid at par on 25th September 2009.

The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1982. Stock registered at the Bank of England held for the account of members of the Central Gilt Office Service will also be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1982 and the relevant subordinate legislation. Transfers will be free of stamp duty.

Interest will be payable half-yearly on 25th March and 25th September. Income tax will be deducted from payments of more than 25 per cent. Interest warrants will be transmitted by post. The first interest payment will be made on 25th September 1986 at the rate of 8 per cent per £100 of the Stock.

Tenders must be lodged at the Bank of England, New Issues (H), Waiting Street, London EC4M 9AA not later than 10.00 AM ON WEDNESDAY, 23RD APRIL 1986, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England not later than 2.30 PM ON TUESDAY, 22ND APRIL 1986. Tenders will not be receivable before 10.00 am on Wednesday, 23rd April 1986 and 10.00 am on Monday, 28th April 1986.

Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accepted, is £96.00 per cent. Tenders must be made at the minimum price or at higher prices which are multiples of 25p. Tenders lodged without a price being stated will be deemed to have been made at the minimum price.

A separate cheque representing a deposit at the rate of £25.00 for every £100 of the NOMINAL amount of Stock tendered for must accompany each tender. Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

Tenders must be for a minimum of £100 Stock and for multiples of Stock as follows:

Amount of Stock tendered for	Multiple
£100-£1,000	£100
£1,000-£10,000	£500
£10,000-£50,000	£1,000
£50,000 or greater	£5,000

Her Majesty's Treasury reserves the right to reject any tender or part of any tender and may therefore allot to tenders less than the full amount of the Stock. Tenders will be ranked in descending order of price and allotments will be made to tenders whose tenders are at or above the lowest price at which Her Majesty's Treasury decides that any tender should be accepted (the allotment price), which shall not be less than the minimum tender price. All allotments will be made at the allotment price; tenders which are accepted and which are made at prices above the allotment price will be allotted in full; tenders made at the allotment price may be allotted in full or in part only. Any balance of Stock not allotted to tenders will be allotted at the allotment price to the Governor and Company of the Bank of England, Issue Department.

Letters of allotment in respect of Stock allotted, being the only form in which the Bank of England will be authorized to transfer the Stock, shall be sent to the tenderer at the risk of the tenderer, but the despatch of any letter of allotment, and any refund of the balance of the amount paid as deposit, may at the discretion of the Bank of England be withheld until the tenderer's cheque has been cashed. In the event of such withholding, the tenderer will be notified by letter by the Bank of England of the acceptance of his tender and of the amount of Stock allotted to him, subject to such payment of the tenderer's cheque as has been cashed. No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, the balance of the amount paid as deposit will, when refunded, be remitted by cheque despatched by post at the risk of the tenderer; if no allotment is made the amount paid as deposit will be returned likewise. Payment in full may be made at any time after allotment; but no discount will be allowed on such payment. Interest may be charged on a day-to-day basis on any overdue amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven day deposits in sterling ("LIBOR") plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations, on the due date for the relevant payment, for LIBOR obtained from such source or sources as the Bank of England shall consider appropriate. Default in due payment of any amount in respect of the Stock will render the allotment of such Stock liable to cancellation and any amount previously paid liable to forfeiture.

Letters of allotment may be split into denominations of multiples of £100 on written request received by the Bank of England, New Issues, Waiting Street, London EC4M 9AA on any date not later than 10th July 1986. Such requests must be signed and must be accompanied by the letters of allotment (but a letter cannot be split if any payment is received).

Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the balance of the purchase money is paid.

Interest payment in full has been made before the due date, in which case they must be surrendered for registration not later than 14th July 1986.

Tender terms and copies of this prospectus may be obtained at the Bank of England, New Issues, Waiting Street, London EC4M 9AA, or at any of the Branches of the Bank of England, or at the Glasgow Agency of the Bank of England, 25 St Vincent Place, Glasgow G1 2EB; at the Bank of Ireland, Moynie Building, 1st Floor, 20 Colander Street, Belfast BT1 5BN; or at any office of the Stock Exchange in the United Kingdom.

Government statement
Attention is drawn to the statement issued by Her Majesty's Treasury on 22nd May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which the conditions under which this Stock is issued or sold by or on behalf of the Government or the Bank, that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND
LONDON
16th April 1986

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8 per cent TREASURY STOCK, 2009
MINIMUM TENDER PRICE £96.00 PER CENT

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND
I/We tender in accordance with the terms of the prospectus dated 16th April 1986 as follows:
Amount of above-mentioned Stock tendered for, being a minimum of £100 and in a multiple as follows:

Amount of Stock tendered for	Multiple	1. NOMINAL AMOUNT OF STOCK
£100-£1,000	£100	£
£1,000-£10,000	£500	£
£10,000-£50,000	£1,000	£
£50,000 or greater	£5,000	£

Amount of deposit enclosed, being £25.00 for every £100 of the NOMINAL amount of Stock tendered for (shown in Box 1 above):

The price tendered per £100 of Stock, being a multiple of 25p and not less than the minimum tender price of £96.00.

I/We hereby engage to pay the instalments as they shall become due on any allotment that may be made in respect of this tender, as provided by the said prospectus.

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address shown below.

SIGNATURE _____
of, or on behalf of, tenderer

PLEASE USE BLOCK LETTERS

MR/MRS/MISS	FORENAME(S) IN FULL	SURNAME
FULL POSTAL ADDRESS—		
FT	POST-TOWN	COUNTY POSTCODE

A separate cheque must accompany each tender. Cheques should be made payable to "Bank of England" and crossed "New Issues". Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

The price tendered must be a multiple of 25p and not less than the minimum tender price. If no price is stated, this tender will be deemed to have been made at the minimum tender price. Each tender must be for one amount and at one price.

Lloyds Bank Base Rate.

Lloyds Bank Plc has reduced its Base Rate from 11 per cent to 10.5 per cent p.a. with effect from Monday, 21 April 1986.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Lloyds Bank Base Rate will be varied accordingly.

The change in Base Rate will also be applied from the same date by the United Kingdom branch of The National Bank of New Zealand Limited.

Lloyds Bank

A THOROUGHbred AMONGST BANKS.

Lloyds Bank Plc, 71 Lombard Street, London EC3P 3BS.

Coutts & Co

Coutts & Co. announce that their Base Rate is reduced from 11.00% to 10.50% per annum with effect from the 21st April, 1986 until further notice.

All facilities (including regulated consumer credit agreements) with a rate linked to Coutts Base Rate will be varied accordingly.

The Deposit Rates on monies subject to seven days' notice of withdrawal are as follows:-

6.75% per annum Gross*
4.75% per annum Net (the Gross Equivalent of which is 6.69% per annum to a Basic rate taxpayer).

Rates are subject to variation and interest is paid half-yearly in June and December.

*Not ordinarily available to individuals who are U.K. residents

440 Strand, London, WC2R 0QS

YORKSHIRE BANK Base Rate

Yorkshire Bank announces that with effect from close of business on FRIDAY 18th April 1986 Base Rate is reduced from 11% to 10½%

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Yorkshire Bank Base Rate will be varied accordingly.

Yorkshire Bank

Head Office
20 Merrion Way, Leeds LS2 8NZ

Standard Chartered Base Rate

On and after 21st April, 1986 Standard Chartered Bank's Base Rate for lending is being decreased from 11.00% to 10.50%

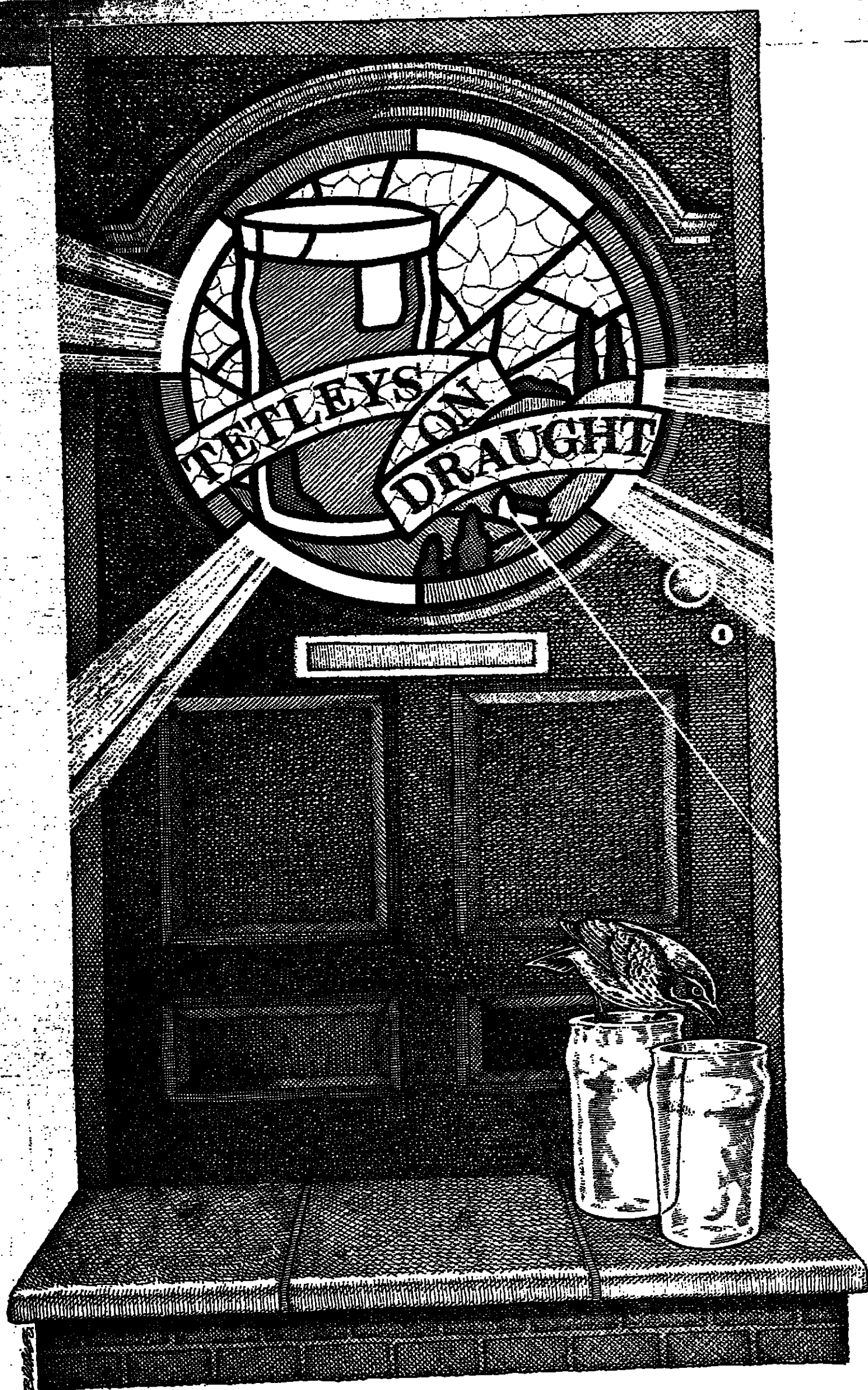
Deposit Rates are

	Gross Interest	Net Interest
7 days' notice	6.35%	4.75%
21 days' notice	7.35%	5.49%

Interest paid half-yearly

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Head Office 38 Bishopsgate, London EC2N 4DE
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Handwritten signature and date: 16/4/86



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clear and bright with a full frothy head just like
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Now we've the technology, we can apply it to
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thing to write home about.

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GOING ON GROWING

UK NEWS

Drive to lift performance of high-tech companies

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

SENIOR EXECUTIVES of leading high-technology companies are being invited to join a drive to improve the performance of key sectors of UK industry in international markets.

The initiative, which has already won a degree of government backing, will be launched at a conference of 30 to 40 selected executives and managers in June.

Sir Peter Parker, chairman of the British Institute of Management, has been invited to chair the launch conference. Others who have been approached about the project include Mr John Butcher, junior Trade and Industry Minister, and Sir Terence Beckett, director general of the Confederation of British Industry (CBI).

One of the industrialists behind the move, Mr Peter van Cuylenburg, UK managing director of Texas Instruments, the largest US semiconductor manufacturer, says that in the UK "too many companies

think they have to fight it out in the local market rather than co-ordinate their efforts in international markets."

Mr van Cuylenburg and his colleagues want to create a framework within which UK companies can reach agreement on international market priorities for the 1990s and then work together to target their resources most efficiently. Their aim is to attract to the initiative senior executives in high-technology companies who have the power to make specific business decisions aimed at achieving the agreed priorities.

A delegation which saw Mr Butcher said they were satisfied that the Government - while unwilling to intervene directly - would support the group's objectives in specific ways. Mr Butcher emphasised the Government's desire to break down structural barriers to competitiveness, such as unnecessary regulation. The Department of

Trade and Industry is apparently also willing to arrange periodic progress-report conferences if the initiative goes ahead.

● An important development in the drive to reform industrial training in the UK will come this week with the publication of the results of a review into vocational qualifications.

There is evidence that employers, parents and trainees share a widespread lack of understanding about the existing range of qualifications available.

The Manpower Services Commission, which administers the Government's job programmes, set up a working group a year ago to recommend ways of creating a more comprehensible and relevant system of qualifications.

Lord Young, Employment Secretary, and other ministers, attach the highest importance to the review.

Calls for reform of prison service

By David Brindle, Labour Staff

THE TRADES Union Congress (TUC) is preparing to publish a call for the setting of minimum standards in Britain's penal institutions, highlighting many of the issues in the present prison officers' dispute which may lead to industrial action by prison officers.

The policy statement, drawn up jointly by the TUC-affiliated unions in the prison service and approved by the TUC general council, identifies overcrowding as the main problem facing staff and inmates alike.

It says overcrowding raises fundamental questions about the purpose of imprisonment and the quality of life for prison staff. It is essential, it argues, that the service should be provided with the necessary financial and human resources.

As well as calling for a review of prison standards, the TUC statement proposes a fresh look at sentencing policy in the courts and the need for development of a comprehensive rehabilitation service for ex-prisoners.

The presence within the prison system of almost 5,500 more inmates than the total "certified normal accommodation" - just over 41,800 - will be one of the issues discussed today when leaders of the Prison Officers' Association (POA) meet Mr Douglas Hurd, Home Secretary, to try to avert industrial action over staffing levels.

The POA says it will begin action without warning at any time before May 7 unless it reaches satisfactory agreement on its right to negotiate staffing numbers for duties within each penal institution.

Other prison service unions say they share the POA's concern at the effect of budgetary constraint on staffing and, consequently, prison activities. They say they are still waiting for evidence of the Government's commitment to provide alternative out-of-cell activities after the announcement last month of closure of 34 of the 319 prison workshops.

The college lecturers' union NALFE, representing prison education tutors, is conducting a survey of cuts in classes after complaints of sharply reduced provision at prisons at Stranmillis, Birmingham, Durham and Preston.

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Tory MP will give up seat over Ulster

By Our Political Editor

LORD CRANBORNE is to stand down as Conservative MP for Dorset South at the next general election, largely because of the Government's imposition of the Anglo-Irish agreement.

"In a letter to his constituency chairman, he said the consideration which tipped the balance towards stepping down 'in the final analysis was the Government's imposition of the Anglo-Irish agreement on the people of Northern Ireland."

I would find it very difficult to stand at the next general election as a candidate of a party which, in my opinion, has contrary to its declared principles, abandoned the union of Great Britain and Northern Ireland."

His stand is in line with the Cecil family tradition since he is a direct descendant of the late 19th century Marquis of Salisbury who, as Conservative leader and Prime Minister, fought Gladstone over Irish home rule and protecting the interests of Ulster.

Lord Cranborne had a 15,000 majority over the SDP/Liberal Alliance at the last general election.

Goldman Sachs sees possible EMS move

BY WALTER ELLIS

MR NIGEL LAWSON, the Chancellor of the Exchequer, may already be operating a policy of "shadowing" the European Monetary System (EMS) as a means of preparing sterling for what he hopes will be its early introduction into the exchange rate mechanism.

This is the conclusion of US securities firm Goldman Sachs, which sees UK interest rate policy thus becoming more dependent than before on the sterling-D-Mark rate.

Commenting on Mr Lawson's speech last week to the Lombard Association, in which the Chancellor of the Exchequer said it made sense to limit "wild" swings in the exchange rate, "particularly against European competitors", Goldman Sachs look to a policy that would stabilise sterling against the D-Mark at a rate of between DM 3.20 and DM 3.50.

This, they say, would hold fluctuations in the rate between the two currencies to around 4 per cent, corresponding to the "national" range for sterling established in the realignment of the EMS agreed by European Community ministers in The Hague earlier this month.

Mr Lawson and Sir Geoffrey Howe, the Foreign Secretary, are now understood to be strongly in favour of sterling's full entry into the EMS and are reported to be pressing Mrs Margaret Thatcher, the Prime Minister, to abandon her opposition.

Goldman Sachs argue that it was political considerations, relating to the Prime Minister's continued EMS doubts, that prevented Mr Lawson from proclaiming his out-and-out support for early membership.

The likely short-term effect of such a strategy would, according to Goldman Sachs, be a drop from 11 per cent to 10 per cent in UK interest rates followed by a period of greater stability.

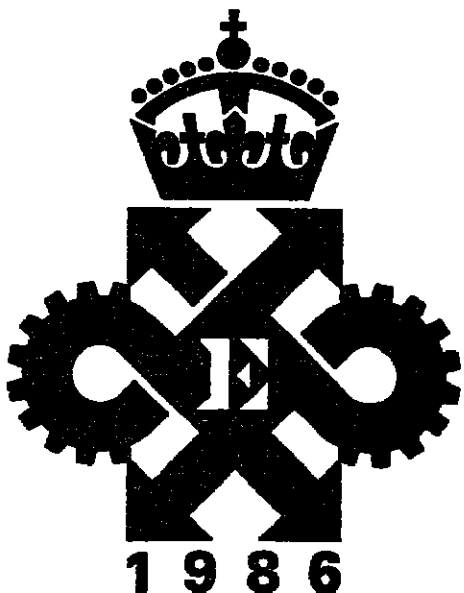
Three reasons are advanced for this analysis:

- A rapid fall in rates would endanger the "shadow" range for the sterling-D-Mark rate.
- Such a fall would probably be inconsistent with the Government's cautious policy on inflation.
- Sharply lower rates might encourage a "balance-of-payments" shock in the money supply.

DRG TRANSCRIPT

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Hill Samuel Base Rate

With effect from the close of business on 21st April, 1986, Hill Samuel's Base Rate for lending will be decreased from 11% to 10.5% per annum

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Hill Samuel & Co. Limited
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This advertisement appears in connection with the issue of up to £1,168,227,656 nominal of 10 per cent convertible stock of Hanson Trust PLC to be issued, credited as fully paid, pursuant to the offer for Imperial Group public limited company. The 10 per cent convertible stock has been admitted to the Official List by the Council of The Stock Exchange.

Copies of the listing and supplementary listing particulars in connection with the issue of the 10 per cent convertible stock are available in the External Statistical Services. Copies may also be obtained during normal business hours on April 22 and April 23, 1986 from the Company Announcements Office of The Stock Exchange (for collection only) and on any weekday (Saturdays and Public Holidays excepted) up to and including May 5, 1986 from:-

- Hanson Trust PLC
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London SW3 1HF
- M. M. Rothschild & Sons Limited
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St. Swithin's Lane
London EC4P 4DU
- J. Henry Schroder Wagg & Co. Limited,
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April 21, 1986.

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10 Milk Street LONDON EC2V 8JH
Girobank plc

UK NEWS

JAPANESE TO BE TOLD OF CYCLICAL DOWNTURN IN DEMAND

Car sales likely to slip from peak

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE BRITISH motor industry will today tell Japanese producers that new car sales in the UK are expected to drop back slightly this year from the 1985 record level and fall again in 1987.

An exchange of forecasts is an important part of the annual meeting between the UK Society of Motor Manufacturers and Traders (SMMT) and the Japanese Automobile Manufacturers Association (Jama), the latest of which takes place in London this week.

The Japanese are almost certain to agree to continue for another year the restraints on car shipments to the UK that they first imposed on themselves in 1975 - after diplomatic pressure from the British Government - to help the recovery of the state-owned BL vehicles group.

Mr Harry Hooper, the SMMT's president, will tell the Japanese delegation, headed by Mr Takashi Ishihara, president of Jama, that the UK industry expects new car sales this year to slip from the record 1.82m in 1985 to 1.82m. A cyclical downturn in demand, particularly in the company car sector, should take sales in 1987 down to 1.78m. The informal industry-to-industry agreement also covers the light commercial vehicle market. The SMMT forecasts that 1988 sales of new light commercials will fall from last year's 228,453 to 227,000 but recover to 228,000 in 1987.

The "voluntary" agreement was then expected to last for two or three years at the most but instead has remained in place continuously since 1975 and looks set to become a permanent part of the UK motor industry scene.

In practice, the agreement holds the Japanese share of the UK new car market at around 11 per cent. The sales forecasts help the Japanese decide on how many vehicles to ship.

To win their 11 per cent of the UK new car market - which is becoming increasingly difficult in competitive conditions - the Japanese shipped 185,625 cars to Britain last year against 187,207 in 1984.

The UK new car market could rise to 2m units a year of its own accord within the next two to three years, according to Mr Guy Bergeaud, managing director of Renault UK.

This could happen without the Government taking any action to remove the 10 per cent special car tax, which had been attacked persistently as an anomaly by the UK motor trade and industry, said Mr Bergeaud.

Despite last year's record 1.82m sales, the UK still had among the lowest car ownership per capita in Europe, but it remained one of Europe's biggest markets in terms of volume. Japanese advantage, Page 11

Labour to sharpen policies

By Peter Riddell, Political Editor

A £100,000 campaign is to be launched tomorrow to present the Labour Party's education, housing and social policies as "up-to-date" and relevant to people's interests.

The campaign, entitled "Freedom and Fairness", will use the slogan "putting people first" to advance the main points of Labour's social programme.

The campaign will use publicity material and leaflets for local campaigns, a series of advertisements in major regional newspapers and co-ordinated themes in speeches and interviews.

The launch in London by Mr Neil Kinnock, the Labour leader, and Dr John Cunningham, the party's Environment Spokesman who will be responsible for the campaign, will be followed by a party political broadcast.

The campaign is based on extensive market and survey research which shows the need for Labour to appear fresh and up-to-date in its policy proposals. The research indicates that while Labour scores highly as the party with the best policies on health, housing and education, many see the SDP-Liberal Alliance as presenting newer ideas and that Labour is in danger of being seen as rooted in the 1980s and 1970s in its approach.

Elders plans to revive fight for Allied-Lyons

BY ALICE RAWSTHORN

ELDER'S UKL plans to renew its battle for control of Allied-Lyons in June or July, providing it receives clearance from the Monopolies and Mergers Commission, according to its chairman, Sir John Elliott.

Speaking on independent television yesterday, he defended Elders' decision to take the Monopolies and Mergers Commission to court - the case will be heard in the High Court tomorrow - in order to overthrow its decision to allow Allied-Lyons to have access to details of the financial arrangements for Elders' restructured bid proposals.

"Never in any takeover in the world have I ever known a company to head over financial proposals and strategy to the opposition," he said.

"To me it is a ludicrous situation." The commission gave Allied-Lyons access to the details of Elders' offer because of the unusually high level of gearing involved. Mr Elliott claimed that it was the Bank of England rather than the commission which should decide whether the level of gearing is practicable.

"We don't believe that Allied are the proper people to measure our financial soundness," he said. "Part of a takeover battle is to do with tactics and if we are required three or four months in advance to give that data to Allied, we think that is most unfair."

Mr Elliott dismissed suggestions that Allied-Lyons' proposals to acquire Hiram-Walker's drinks division could affect Elders' proposals. "We don't see that as an obstacle," he said.

He did accept that Broken Hill Proprietary's decision to buy options on a 20 per cent stake in Elders would be helpful, however.

The commission gave Allied-Lyons access to the details of Elders' offer because of the unusually high level of gearing involved. Mr Elliott claimed that it was the Bank of England rather than the commission which should decide whether the level of gearing is practicable.

New rules for Brent contracts

By Dominic Lawson

BRITISH PETROLEUM (BP) has launched a new standard contract for spot trading in Brent, the main North Sea crude.

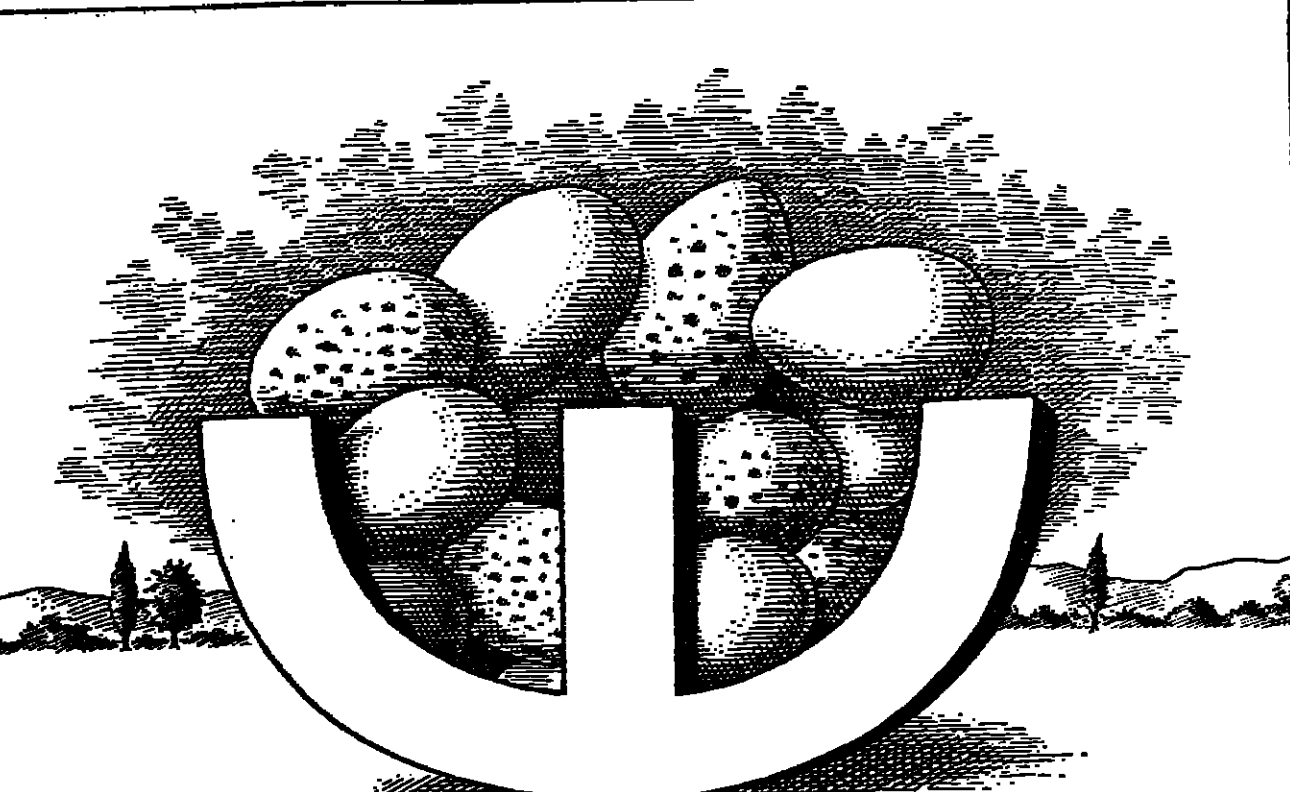
The move is designed to bring liquidity back into the Brent forward market which has been almost dormant since February, when the market collapsed among defaults and litigation.

BP was by far the biggest player in the Brent market and its own standard contract was the most widely used. Its new conditions outlined in today's edition of Petroleum Argus will apply to contracts for cargoes delivered from June onwards.

The main innovation in BP's 30-page new rule book is a provision for sellers of crude oil cargoes to demand early cash payment if the market price subsequently falls.

The chief reason for the collapse of the market earlier this year was that some companies who had committed to buy at prices in excess of \$25 a barrel were unable or unwilling to meet their obligations months later by the time actual prices had halved.

BP's new clause stipulates that the seller can call for payment within five days of a sum between the price agreed and the estimated actual market price, less interest.



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UK NEWS

Raymond Snoddy on the optimistic mood at Britain's newest newspaper

Today looks forward to tomorrow

More titles planned

MR EDDIE SHAH, the publisher of Today, admits now that launching his revolutionary new colour tabloid newspaper early last month went much worse than he believed possible. Almost everything that could have gone wrong did and two weeks after launch for a short period one evening Mr Shah had had enough.

After a particularly difficult day, Mr Shah asked: "Where's the front page with colour?" Only to get the reply: "What front page?" The front page of Today had temporarily been mislaid on the way to transmission to the three plants where it is printed and vital time had been lost.

"I've heard of 'hold the front page' but never 'what front page'", says Mr Shah, reviewing as if it were already history events of only four weeks ago.

"I blew my cool. I actually cracked. I'd had enough." Mr Shah is disarmingly honest about the quality of his newspaper. "I would not have bought that paper in the first two weeks. It was a bad newspaper with colour out of register. Critics said it was like a provincial free-sheet. It was not as good as a good free newspaper."

He can talk so calmly about the disasters of the launch because he believed Today reached bottom about two weeks ago, and since then had been on the way up.

The lowest point Today ever reached, Mr Shah insists was a circulation of 480,000 and he denies claims by Fleet Street rivals that it went as low as 350,000.

The turning point appeared to come at the beginning of this month and Mr Shah says the paper is now selling between 630,000 and 640,000 copies a day.

The claim receives independent backing from readership research, conducted by AGB cable and Viewdata. Since just before the launch an AGB panel of about 1,000 people have been keeping a record of their newspaper reading habits.

For the first four weeks readership of Today dropped from 9.1 per cent of the panel to 3.9 per cent. It then steadied at 4.1 per cent before rising to 4.6 per cent in the last week.

Mr Shah says the issue covering last week's bombing of Libya sold 900,000 copies, and the story was on the front page of two out of the three editions, produced in London and Birmingham and Manchester.

At the moment Mr Shah is considering whether to launch a sec-

ond large television advertising campaign in May.

With a painful memory of the launch advertising - sunglasses to protect eyes from the dazzle of colour that actually appeared like washout watercolour - and the "We're ready Eddie" slogan when Mr Shah clearly was far from ready, he may well decide on a gradual approach.

Mr Shah is now hoping to build circulation step by step. "If we can build 3,000 or 4,000 a day, by the end of July we will be back at 900,000." A promotional campaign to give away 200,000 free copies a day after 4pm on the day of issue has already begun.

Mr Shah says the cost structure of the newspaper with direct entry of copy by journalists means it can break even with a circulation of

350,000 as well as some advertising.

Even without further commercial improvement in its first year, Mr Shah says Today will still make pre-tax operating profits of £5m.

But he has temporarily dropped plans to site a fourth printing plant in Rotherham, south Yorkshire. Today has done better in the south of England - a readership profit of just under 50 per cent ABCs top social-earning group under 40 is claimed. The new plant will be set up east of London to serve an area where distribution difficulties have been greatest.

"We have now caught up with ourselves," says Mr Shah and got to where he hoped the paper would have been before launch.

The electrical problem at Today's headquarters in south London's Vauxhall Bridge Road, which

caused computers to fail when someone plugged in an electric kettle prevented any proper assessment of the equipment before the launch date.

It was only the enthusiasm of the staff, Mr Shah says, which stopped him postponing the launch.

Colour was another big disappointment. It was out of register and appeared washed-out when the ink density had to be reduced because of drying problems.

Now, up to 85 per cent of the ideal density is being applied. An extra 40 Ft (12m) of tracking is being added to the printing presses to increase drying time to achieve the full colour density.

Since the launch developments at Today have been fast:

• About 30 new production journalists have been or are about to be taken on. The demands of fully electronic production were underestimated.

• Mr Dennis Hackett, a newspaper consultant noted for turning round publications that have failed to hit their initial target, began work last week as executive editor. Already the front pages have started to look more dramatic.

• The number of pages has been reduced from 44 to 40 after research suggested readers were finding the paper too bulky.

• Advertising rates were cut this month by 20 per cent to reflect the lower than expected circulation. A black and white page now costs £3,600 and a colour page £7,600.

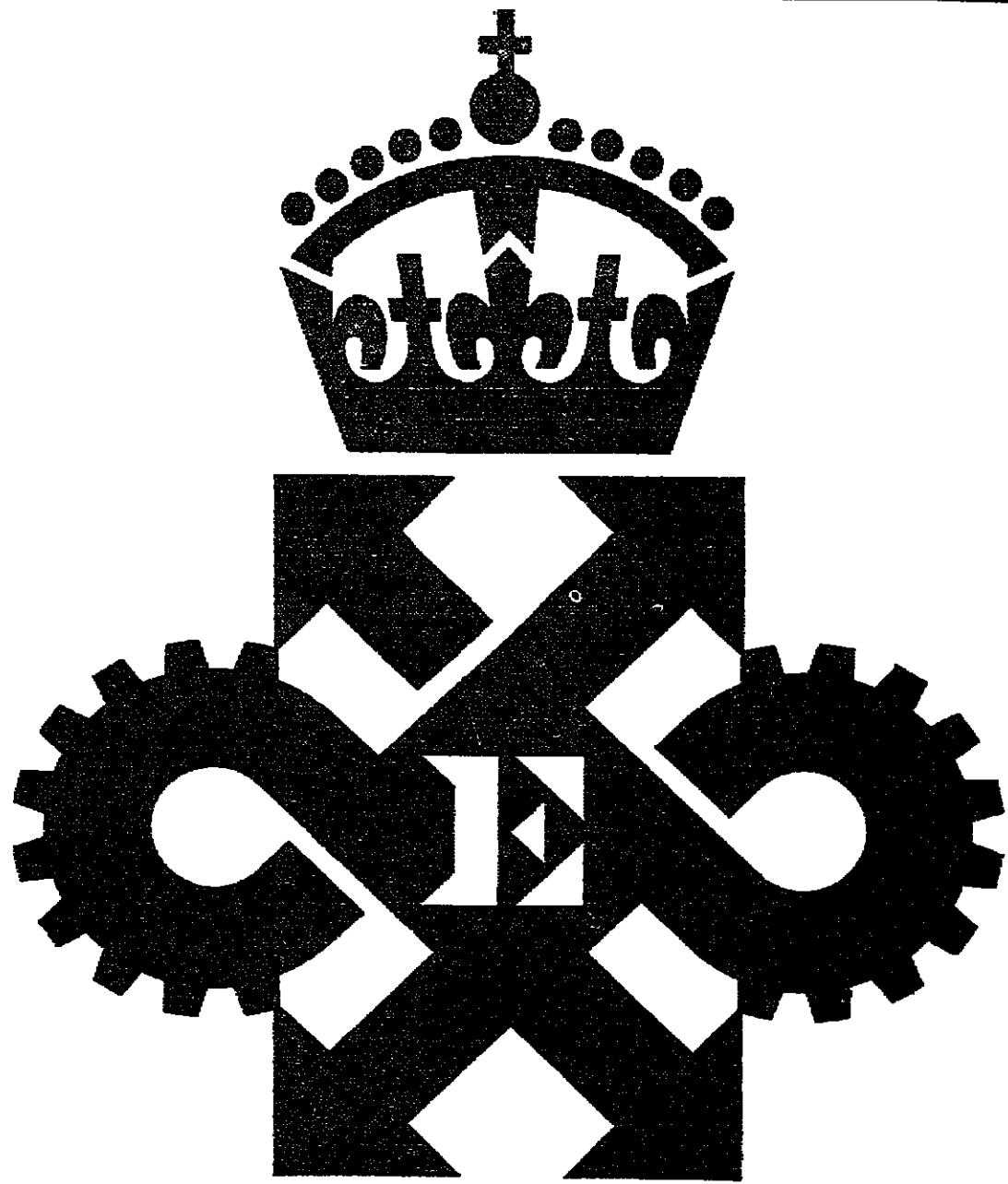
• Distribution in Glasgow and Edinburgh in the north has begun sooner than originally intended.

Mr Mark Pritchett, Today's advertising director, believes that advertising revenues for the year should top £20m and that the original target of £30m is "not inconceivable."

For Mr Brian MacArthur, Editor of Today, who like many of his staff has been working a 15 hour day, there have been "moments of depression and despair." But he says he is proud of the way the staff have taken the strain.

Journalists on the paper complain most about early deadlines - most stories for the first edition have to be completed by mid-afternoon.

Because later breaking news has to be covered for the later editions, staff say they are working as if they were producing an evening and a daily newspaper, seven days a week.



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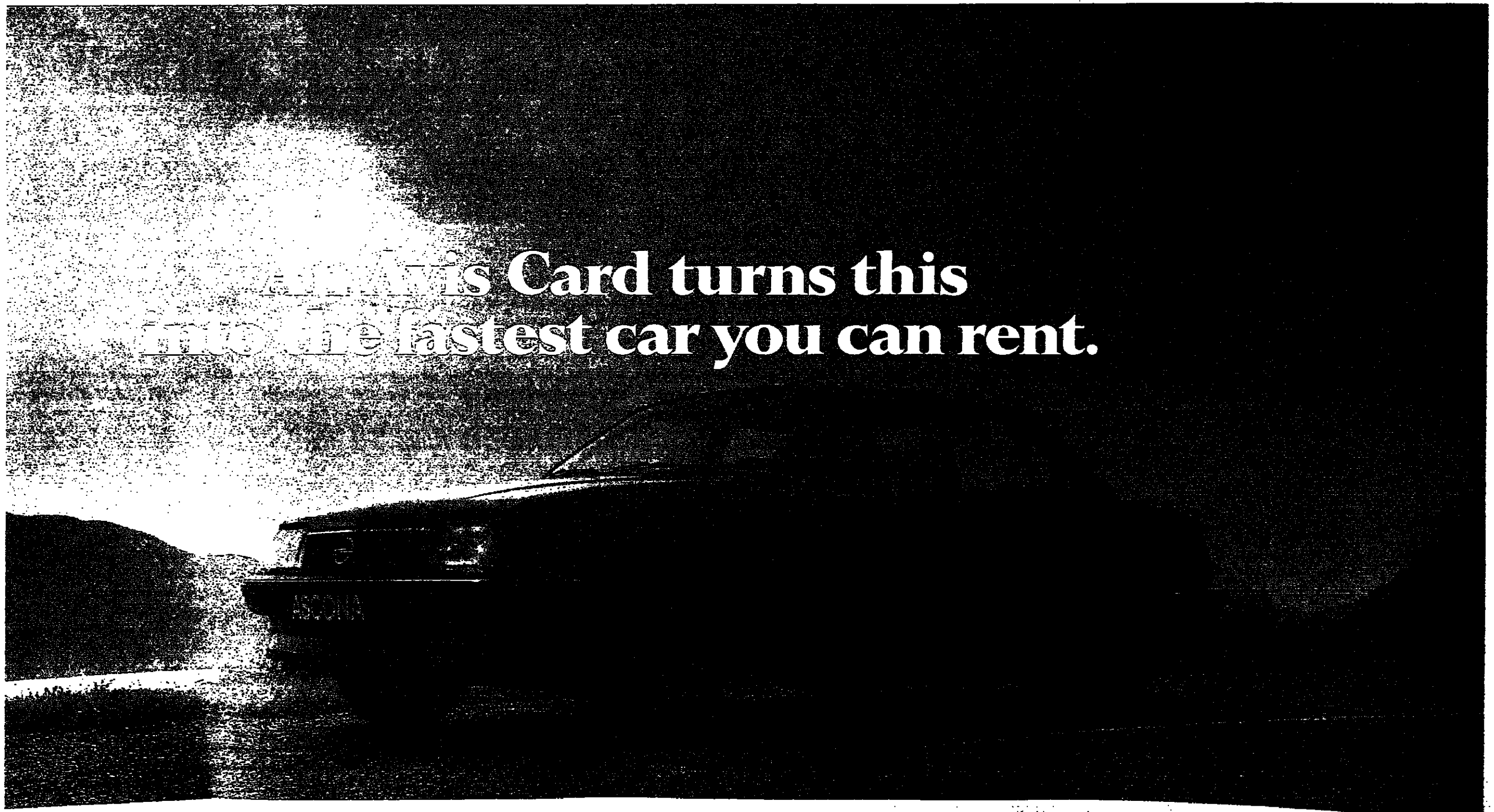
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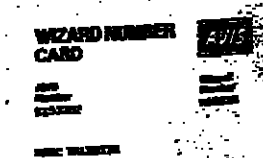
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UK NEWS

Three years of growth forecast for building

Financial Times Reporter
THREE YEARS of growth in the construction industry has been predicted by the National Council of Building Material Producers.
 The outlook for the UK looked good, with inflation having fallen and with interest rates set to fall significantly, the council's forecast said.
 It was likely that demand in the construction industry would switch from consumer spending towards industry. Lower oil prices would have an important influence on industry.
 The council said that the most positive performance was expected from the private sector and from repair, maintenance and improvement.
 Private housebuilding was expected to be stable, benefiting from continuing growth in consumers' spending power, but subject to considerable regional variation. "Better conditions will be reflected in a move up-market rather than an increase in housing starts" the council said.
 The council predicted a total of 185,000 housing starts this year compared with 194,000 last year. Next year housing starts would remain at the same level as this year and in 1988 would fall to 180,000.
 There would be no increase in public sector housing starts, with 23,000 predicted this year.

Japanese car makers 'likely to retain marketing advantage'

BY JOHN GRIFFITHS
THE RISE in the yen has meant that a new Japanese car sold for £5,000 is earning about £400 profit for its manufacturer in the UK, is sold at breakeven in West Germany and is yielding less than \$1,000 profit in the US, according to a study from the Motor Industry Research Unit.
 UK and other Western producers might also be hoping that the competitive advantages of the Japanese will be lost as they began to produce vehicles in Europe and the US, and that any level of efficiency they achieve could be reproduced by domestic companies.
 "If recent history is taken as a model for the future, the Japanese will remain one step ahead of western vehicle makers in terms of cost-effective production and aggressive marketing. Their sales will continue to increase as will their presence in new market areas such as car-derived vans and light/medium commercials," says the report.
 Many industry participants and observers appeared to believe that the Japanese "problem" had gone away not least because of the co-ordinated rise of the yen. But the Japanese motor manufacturers had both the need and the ability to take their expansion of sales and manufacturing interests in Europe

and the US into a new phase over the next decade.
 Even though they might appear to have reached the limits of acceptable export growth in many major markets without falling foul of protectionist action, their next phase would involve increased overseas investment, collaboration with western manufacturers and re-orientation of product ranges.
 Western vulnerability to continued Japanese incursions were apparent in many areas.
 Areas in which European producers could traditionally regard themselves as superior, such as design and performance engineering, were also being successfully encroached upon by the Japanese.
 European and US producers were learning from the Japanese and getting tough with their suppliers. But this would require painful adjustments in the Western components industry. If it could not compete, Western vehicle makers could well switch to Japanese component suppliers in order to remain competitive.
Japanese Automotive Strategies: A Europe and US Perspective. The Motor Industry Research Unit, School of Information Systems, University of East Anglia, Norwich NR4 7TJ, £230.

Unionists expected to step up campaign

By Our Belfast Correspondent
ULSTER Unionist leaders may this week call for a campaign of civil disobedience, including the withholding of rates by loyalists to intensify their protest against the recent Anglo-Irish agreement. Withholding rates and other payments such as road tax have been considered by the joint working party formed by the two main Unionist parties, the Democratic Unionist Party (DUP) and the Official Unionist Party.
 The detailed plans for stepping up the campaign will be announced at a special sitting of the Northern Ireland Assembly on Wednesday.
 The Rev Ian Paisley, MP leader of the DUP, said at its annual conference on Saturday there could be no compromise of the Unionist position that negotiations with Mrs Thatcher, the British Prime Minister, could not take place until the Anglo-Irish accord, which gives Dublin a say in the affairs of the province, "ceases to be implemented".
 He said a proper framework for negotiations, "entirely outside the agreement" would have to be devised and until then there could be no easing of the protest.

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Tax on ADRs not yet applied

By Alexander Nicol
THE controversial 5 per cent charge announced in last month's UK budget on conversion of UK shares into American Depositary Receipts (ADRs) is not yet being applied.
 Brokers seeking to convert shares are finding that a 1 per cent rent tax is being imposed as before the budget. The remaining 4 per cent will be charged after the Finance Bill, which receives royal assent.
 Inland Revenue officials denied that this was an indication that the tax would be amended or dropped, as has been demanded by many leading British companies with shares outstanding in ADR form.

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Mr Hardy compares the qualities of his tailor with those of his Merlin phone system.

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You'll find Mr Hardy a man of considerable intellect, impeccable taste and quite uncommon vision." Thus warned, an intrepid British Telecom communications consultant approached the near legendary Ernest Hardy.

Hardy noticed that the consultant had written 'Merlin Octara', 'Group Pick Up' and

Hardy continued. "I need to be able to see at a glance which extensions are busy, I need a telephone conferencing system..."

CREATIVE COMMUNICATIONS

"There is no doubt", began Hardy, "that Merlin phone systems from British Telecom are perfect for my requirements." The consultant nodded sagely. "Just as a suit is the perfect attire for work." The consultant stopped in mid-nod. "Come," announced Hardy, "between us we will tailor a Merlin system to our exact size and structure which will save time, temper and money by being uniquely fashioned to our every foible."



HARDY'S FANTASY

Hardy came to an abrupt halt. "Take the sales department." The consultant took a step back at such unprecedented pertinence. "Here," continued Hardy, "we need the phones to be grouped, so that an unattended phone can be answered from any other extension."

'Abbreviated Dialling'. Hardy was secretly impressed.

A quick-witted consultant, like an affordable tailor, was a rare and valuable commodity. It was time to put him through his paces.

The consultant made a note in his book. "We need certain frequently used numbers to be accessed quickly and easily with short codes." The consultant made another note. Craning over his

"That phone", ordained Hardy "must never receive an outside call, they must always go through this extension. And these phones should not have access to international lines." The consultant scribbled 'Call Diversion' and 'Call Barring' on his list, and underlined 'Merlin Octara'.

KEEPING AHEAD OF THE TIMES

The consultant waited for Hardy to come to a halt before speaking. "Mr Hardy, you mentioned the range of Merlin phone systems from British Telecom. I suggest that a Merlin Octara will accommodate your rich and diverse requirements."

"Doubtless, Mr Hardy, there'll be additions for your system in the future," said the consultant. "A Merlin Call Management system would give you all the information you need to make adjustments to your phone system to ensure peak performance at all times."

Hardy was stunned. Here was a man of formidable intellect, a certain vision and perhaps... Hardy turned to the consultant, "Tell me, where do you have your suits made?"

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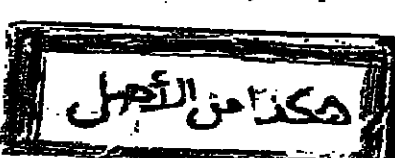
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February, 1986

UK NEWS

INSURANCE

US shows recovery but elsewhere decline continues

BY ERIC SHORT

UK insurance companies at the beginning of last year were predicting that 1985 would see the nadir of the misfortunes on their worldwide general insurance business.

After years of declining profitability, resulting in overall operating losses in 1984 on this business, they saw recovery beginning in 1985 as the companies put their business in order in the US, the UK and the other significant operating territories.

All the main insurance companies have now reported their 1985 results and it is possible to see whether they have indeed turned the corner.

The table shows the aggregate results of the five quoted composites Commercial Union (CU), General Accident, Guardian Royal Exchange, Royal Insurance and Sun Alliance, plus Legal and General, Prudential Corporation and Pearl Assurance - mainly life companies with a substantial general insurance business - and Eagle Star Holdings, now a member of BAT Industries.

In sterling terms the aggregate results do not look promising, but sterling showed a strong recovery against the US dollar and many other currencies in 1985, which had a detrimental effect on results.

The basis of the projected recovery was the strong premium rate increases, particularly in commercial lines, in the US, UK and Canada. The growth looks minimal in the table, but this was held back by the strength of sterling and the cut in its US business by CU. In local terms, premium growth of more than 20 per cent was recorded by some insurance groups.

The table shows that, as far as underwriting is concerned, the recovery has indeed started in the

US. Underwriting losses started to drop last year from their terrifying levels in 1984. The higher premium rates, cuts in operations and a drive to control expenses were paying off for companies, particularly Royal Insurance, with its heavy commercial involvement.

However, the picture in the rest of the territories is quite different. Overall results continued to deteriorate last year in the UK, despite higher premium rates. Personal line business was hit by the bad weather early in the year and in the last week of the year. Motor insurance business has gone sour, with a significant rise in the number of claims which the industry cannot really explain.

Business in Canada has been affected not only by severe weather and keen competition, but by court awards that have been heavily weighted against insurance companies. Business in Australia has turned down rapidly, hit by a series of natural disasters and the authorities taking over workers' compensation business. Companies operating in Europe just cannot seem to get back on to a recovery cycle.

The improvement in the results for the rest of these companies' business in the rest of the world arises primarily from the recovery in their reinsurance operations, going hand-in-hand with the recovery in the mainstream insurance business.

Companies rely heavily on their investment income to cover underwriting losses. The fall shown in the table generally reflects the strength of sterling. But some companies recorded an underlying fall - CU from its reduced cash flow and Sun Alliance from the cash-based takeover of Phoenix assurance.

GENERAL INSURANCE RESULTS OF LEADING COMPANIES

	1985	1984	Change %
	£m	£m	
Premium income	11.30	10.73	+4
Underwriting losses			
US	567	725	-22
UK	522	503	+4
Canada	163	137	+19
Australia	70	12	+483
Europe	199	72	+48
Rest of the World (inc reinsurance)	199	248	-20
Total underwriting losses	1,528	1,698	-4
Investment income	1,513	1,570	-4
Life profits	399	375	+6
Pre-tax profits	194	256	-24
Net profits	115	115	-
Dividends			average +11

Source: Wood Mackenzie

Miboc to issue policy statement on marketing

BY ERIC SHORT

A POLICY statement on the marketing of life assurance and unit trusts will be made today by Mr Mark Weinberg, chairman of the Marketing of Investments Board Organising Committee (Miboc). It will attempt to reconcile the disclosure requirements of MPs with the life assurance industry's worries about the consequences of meeting that need.

Miboc is responsible for the marketing aspect of financial services and last December it published a consultative document on its proposals for classification of life assurance salesmen and on disclosure of commission.

It proposed that salesmen should be "polished" into either completely independent or full-time company representatives of just one life company or unit trust.

The proposal has been accepted by the Association of British Insurers and the British Insurance Broker's Association.

On commission Miboc proposed that independent intermediaries would be required to disclose commission payments unless they were operating under an industry-wide commissions agreement when they need only disclose this fact. In contrast, company representatives would not be required to make any disclosure.

MPs on the standing committee dealing with the Financial Services Bill demanded that there should be full disclosure by all salesmen not only on commission but on charges and early cash-in values. Mr Michael Howard, Minister for Corporate and Consumer Affairs, referred the matter back to Miboc to deal with these points.

This afternoon's document will set out Miboc's response in dealing with these points. In particular, it will be seen whether Miboc has accepted the MPs' demands, or whether it has produced a compromise that Mr Howard can get MPs to accept without arousing the opposition of the life assurance industry.

In effect, the actions of MPs has forced the pace of Miboc in producing its detailed proposals for the marketing of investments. It has had to accelerate an already very tight timetable to produce proposals in time for the report stage of the Bill.

Miboc will say something on its views for giving projections of benefits on maturity and illustrations of early cash-in values to potential investors as part of product details required by MPs. On this subject Miboc, as yet, has not set out its views for discussion.

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هنا من الامم المتحدة

A GLOBAL capital market where billions of dollars can instantly hunt out the best yield in any longitude at any time of the day or night must, as the history books say, be a good thing, at least for efficiency. But while this prospect has enticed bankers all the way from Chiyoda-Ku to set up elaborate worldwide securities operations, their excitement is not wholly shared by those who are supposed to keep the world financial system in order, the central bankers.

Mr Alexandre Lamfalussy, director-general of the Basel-based Bank for International Settlements, the central bankers' central bank, confesses to "a sense of unease" at what he sees. A study last winter by the Federal Reserve Board in Washington concluded that while the world stood to gain from greater competition and better capital deployment, "these benefits have not been costless."

Central bankers have not kept quiet about their concerns. In many speeches in recent months they have said that the move by banks out of old-fashioned lending and into securities could make the banking system less stable and affect monetary controls. Today the BIS will be publishing a major study on these questions prepared by officials from the Group of Ten countries headed by Mr Sam Cross, executive vice-president in charge of international markets at the New York Fed.

Banking officials are supposed to err on the side of caution, of course. And having taken their share of criticism for failing to head off the Third World debt crisis, they want to pre-empt whatever trouble banks are heading into next. But what sharpens their concern is the suspicion that the size and speed of change in world finance are now so great that few people really even understand what is going on. One central banker, who has tried harder than most to get to grips with it, describes the intellectual exercise as akin to "trying to get your hands around a piece of jelly." The real fear is that the world banking system may now have grown beyond the ability of national authorities to control it.

Mr Gerald Corrigan, the president of the New York Fed, summed up his worries recently in these words: "Events have undercut the effectiveness of many elements of the supervisory and regulatory apparatus historically surrounding banking and finance. If it can't be done onshore, it's done offshore; if it can't be done on the balance sheet, it's done off the balance sheet, and if it can't be done with a traditional instrument, it's done with a new one." Mr Corrigan said this was not wholly bad; it was a sign of the vitality of banking. But it dictated caution.



BANKING: THE NEW FRONTIERS



Alexandre Lamfalussy (left), Gerald Corrigan and Peter Cooke

Ideally, the globalisation of banking markets should be accompanied by a parallel globalisation of banking supervision

The battle to keep tabs in the face of rapid change

By David Lascelles

Another official has put it more bluntly: "What worries me is that I don't know where the next explosion is going to come from."

It would help if there was greater confidence that the banks themselves had well-calculated profit expectations and a proper understanding of the market. While many banks clearly have done their homework, their tendency to rush ahead and create problems for themselves is well documented. "Don't forget that this is not a brand new business with rising profits. It's a mature business with thin spreads," says a US banker who believes many banks are in for some unpleasant surprises (though his own bank expects the major portion of new profits to come from investment banking by 1990).

Some bankers' motives for entering these riskier markets do not bear particularly close examination in spite of the enormous costs they are shouldering to get established. Privately many agree that the need to match the competition is crucial. But "you're damned if you do, you're damned if you don't," says a New York banker. Fortunately, all these changes are taking place against a background of buoyant markets and economic optimism. But that has only made some officials worry about what happens when

the inevitable downturn comes and hits the banks through their much enlarged exposure to the securities markets—or all their commitments to lend money to corporations through the new-fangled Note Issuance Facilities (NIFs) materialise in a rush.

Mr Corrigan of the Fed notes that the volume of corporate debt is much higher than usual for this stage of the economic cycle (partly because of all the debt-financed buy-outs that have been going on), so there is a relatively smaller cushion of equity to absorb any shocks.

Ideally, the globalisation of the banking markets should be accompanied by a parallel globalisation of banking supervision. The task of bringing this about has fallen to Mr Peter Cooke, the associate director of the Bank of England, who is chairman of the Basel committee of international bank supervisors. He wants a system, he says, "which can cope with the ebbs and flows."

Last month his committee took its first big step with a detailed paper pointing up the risks behind one of the phenomena of the new global market: the rapid growth of off-balance sheet business. Although the document fell short of proposing international regulatory standards, it was the first time supervisors from the lead-

ing banking countries had launched such a co-ordinated initiative.

Supervisors must also keep up with banks as they become altered creatures with one foot in the securities markets. "Banking has lost its simple coherence," says Mr Cooke. This is even true in Japan, where the division between banking and securities is rigidly enforced, but seepage between the two is nevertheless happening. Mr Shijuro Ogata, Deputy Governor of the Bank of Japan for International Relations, says: "The trend towards securitisation makes the old-fashioned type of supervision obsolete. We have to take a broad new look at supervision. There is more need to co-operate with other regulatory bodies."

But bank supervisors' ability to command prudence is limited. For one thing, the banking market is now so innovative that it can elude the letter of the law with ease—and increasingly the spirit as well, a trend deplored by Mr Robin Leigh-Pemberton, the Governor of the Bank of England last year.

For another, until banking regulations on matters like capital requirements which affect the cost of doing business are harmonised for all countries, banks will tend to migrate to the cheapest centres. With the tide of deregulation now running so strongly,

bankers are bound to fight any attempt by the authorities to re-regulate their business, particularly in the US and Japan where they are hoping that these developments will have precisely the opposite effect.

Supervisors are also wary of doing anything that might put banks at any disadvantage to the non-banks who operate in the same markets, or even drive them to hand in their banking licences altogether to escape controls. S. G. Warburg, for example, could liquidate its banking business in a year and become a securities house like Salomon or Goldman Sachs (it denies any such plan, however).

As lenders of last resort, officials face the embarrassing prospect of having to bail out a bank because it took a fiercer in the markets and could not contain the damage in its securities trading subsidiary. The task is enormously complex, and some supervisors are disinclined to meddle too much in professional markets.

Until the day, which must still be years away if it comes at all, when there is supra-national regulation, supervisors will have to rely on sharp eyes and moral persuasion: monitoring of banks' exposure to new types of risk, encouraging them to maintain strong capital foundations, and ensuring that their management and control systems

are sound. There is even a case for saying that officials should keep bankers in a perpetual state of suspense about their intentions, rather than lay down a rule which merely becomes a challenge to inventive minds.

The changing role of banks is affecting central bankers' responsibilities for monetary policy in a different way.

As they become more involved in financing customers by finding investors to buy their securities rather than by advancing them loans, the banks' usefulness as transmission belts for monetary policy has slackened. Less of the money supply ends up in banks, so it becomes less easy to control. This also makes it harder for central banks to regulate the flow of credit.

Mr Lamfalussy says this "sounds the knell" for monetary policies based on quantity measures like the money supply (though he does not expect it to be abandoned altogether). Instead, authorities will have to rely more on controlling the cost rather than the quantity of money of the system, reinforcing a shift that has already taken place in many countries.

The banks' much enlarged exposure to rate-sensitive securities markets could, however, inhibit monetary policy by making sharp increases in interest rates rather risky, however necessary they may be for wider economic reasons. The globalisation of the markets has also limited the authorities' room for manoeuvre in another way: by making it virtually impossible for any government to reimpose effective capital or foreign exchange controls.

By the same token, though, these trends are making individual countries much more sensitive to each other's actions on the monetary front. This is even to some extent true in the US, usually the source rather than the recipient of international shock waves. The newly released annual report of the New York Fed contains these evocative words: "The prospect of having an independent national financial policy—of allowing a national financial system to evolve along lines compatible with the cultural and historic traditions of a country, once a desirable and practical goal for public policy—is rapidly fading."

Markets always lead their regulators. And the official world is doing its best to keep up with the global bankers. But the gap seems to be growing, judging by the slight note of helplessness that creeps into most officials' analysis of the task before them: closer international co-ordination of supervision and economic policies will obviously help, and it is happening. But until jelly galls, it tends to wobble.

This is the final article in a series. Previous articles appeared on April 7, 9 and 11.

Letter from Bonn

A capital without a cenotaph

By Rupert Cornwell

JUST how should West Germany remember its war dead? Less than a year after the controversy and anguish aroused by President Reagan's visit to the military cemetery at Bitburg, the issue has returned to haunt and divide the country's politicians.

It is now nearly 41 years since the last German soldier died in battle: yet the modern federal republic, virtually alone of European nations, has no cenotaph, no central monument where the millions who lost their lives in two world wars can be commemorated. Every effort to fill the gap has foundered on the proscenium of Germany's recent history.

Today the official visitor to the capital of West Germany must make an unobtrusive trip to an unprepossessing northern suburb of Bonn in order to lay his obligatory wreath. There, in a cemetery opposite a supermarket on the old road to Cologne, is the present memorial, an austere blackened bronze plaque with a simple metal cross behind it, dedicated to the victims of war and tyranny.

Like Helmut Schmidt before him, Chancellor Helmut Kohl, with the backing in principle of all parties except the Greens, thinks his country should have something more imposing. There, however, the agreement ends. For the arguments, delving deep into the treacherous waters of German identity and German guilt, raise the questions of not just how to remember, but who to remember, and why.

Mr Kohl himself, aged only 15 at war's end, often talks of "the mercy of a late birth." He does not hide his belief that it is time to put the past aside, and allow Germans to honour, as do other nations, their countrymen who fell victim—whether in battle, or as refugees, civilians, or prisoners of war.

Broadly the parties of his centre-right government feel the same, as does most emphatically the 400,000-strong National League for the Care of German War Graves around the world, which has submitted a plan for a grandiose national monument in a park by the Rhine, close to the chancellery and the present Bundestag buildings.

Were that matters were so simple, though. This week the affair was due to be examined in

parliament. Every sign now is that it has been quietly shelved, amid the failure of the ruling Christian Democrat/Christian Socialist alliance and the opposition Social Democrats (SPD) to come up with an agreed motion for debate, that would have smoothly ridden out protests from the Greens, opposed to a memorial of any kind.

Ironically, the proximate cause for the trouble has been the event which was supposed, more than any other, to have helped exorcise the past: the moving address by President Richard von Weizsäcker on May 8 1985, to mark the 40th anniversary of German surrender. The idea was that a memorial should draw explicit inspiration from that speech, and its unflinching mention of all victims: not only the 9m German soldiers, civilians and expellees who perished, but also the Poles, Russians, Jews, Gypsies memorial, an austere blackened bronze plaque with a simple metal cross behind it, dedicated to the victims of war and tyranny.

Subtly but effectively, however, this was resisted by the right-wing of Mr Kohl's party. It was not simply the unedifying prospect of three separate motions and an unseemly, painful argument on the floor of the Bundestag, which counselled caution. The dispute over the wording masks far greater dilemmas.

For were not the German soldiers who died as much perpetrators, as victims of the miseries of the last war? And, many—not just on the Left—instinctively the sort of nationalism that the underlying preference of the Right for a specifically "German" memorial might be said to betray.

Now are the Greens alone in maintaining that the best way of commemorating is to draw on the lessons of history, and act—for example in opposing nuclear weapons—to make sure that war does not happen again.

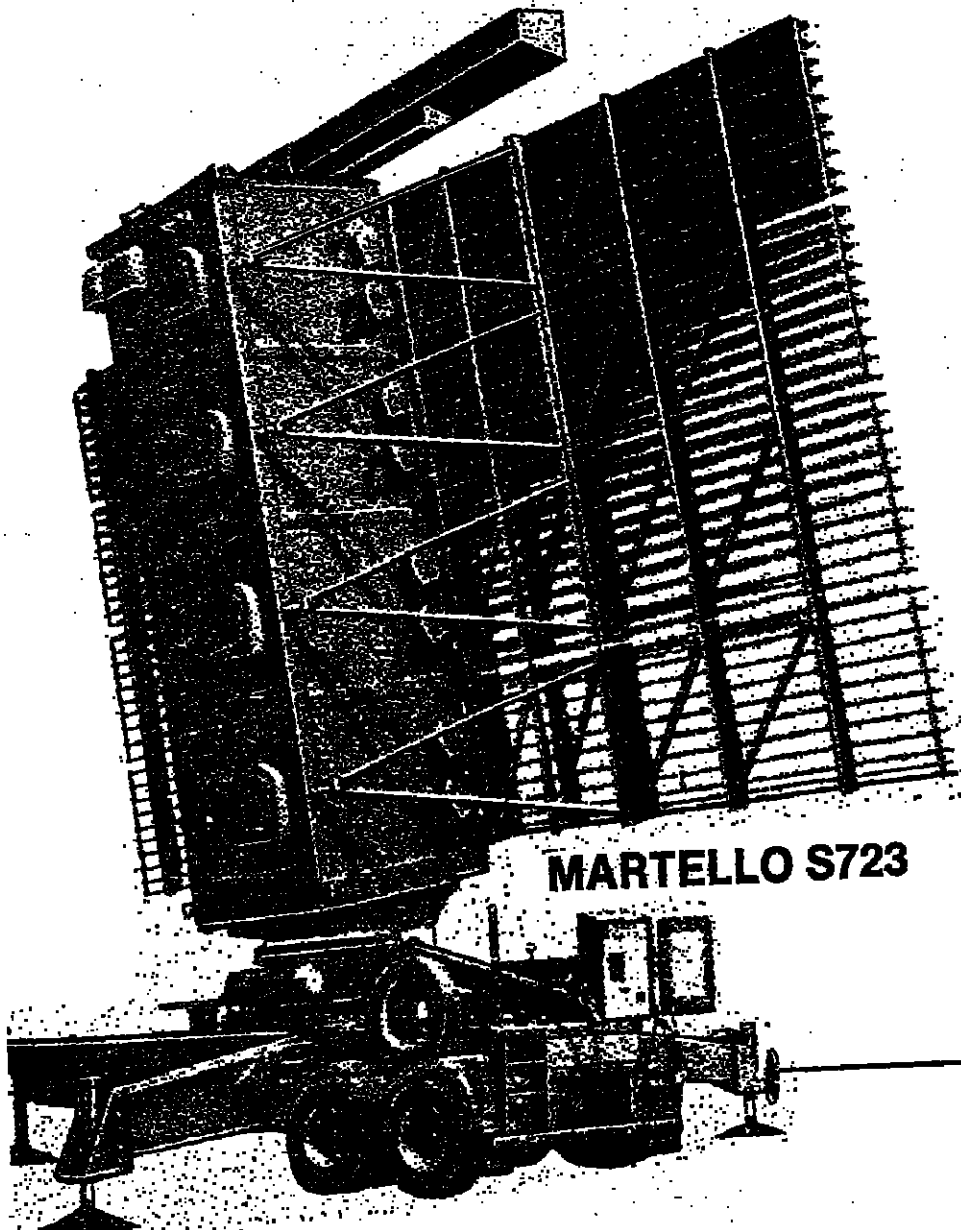
Plainly there is no easy way out of the dilemma, and nobody is keen to prolong the dispute with a general election little more than nine months away. For that reason, it will probably be some while before interested architects are asked to tender proposals—and world leaders who come to Bonn will be paying their setting visits up the old road to Cologne for many years yet.

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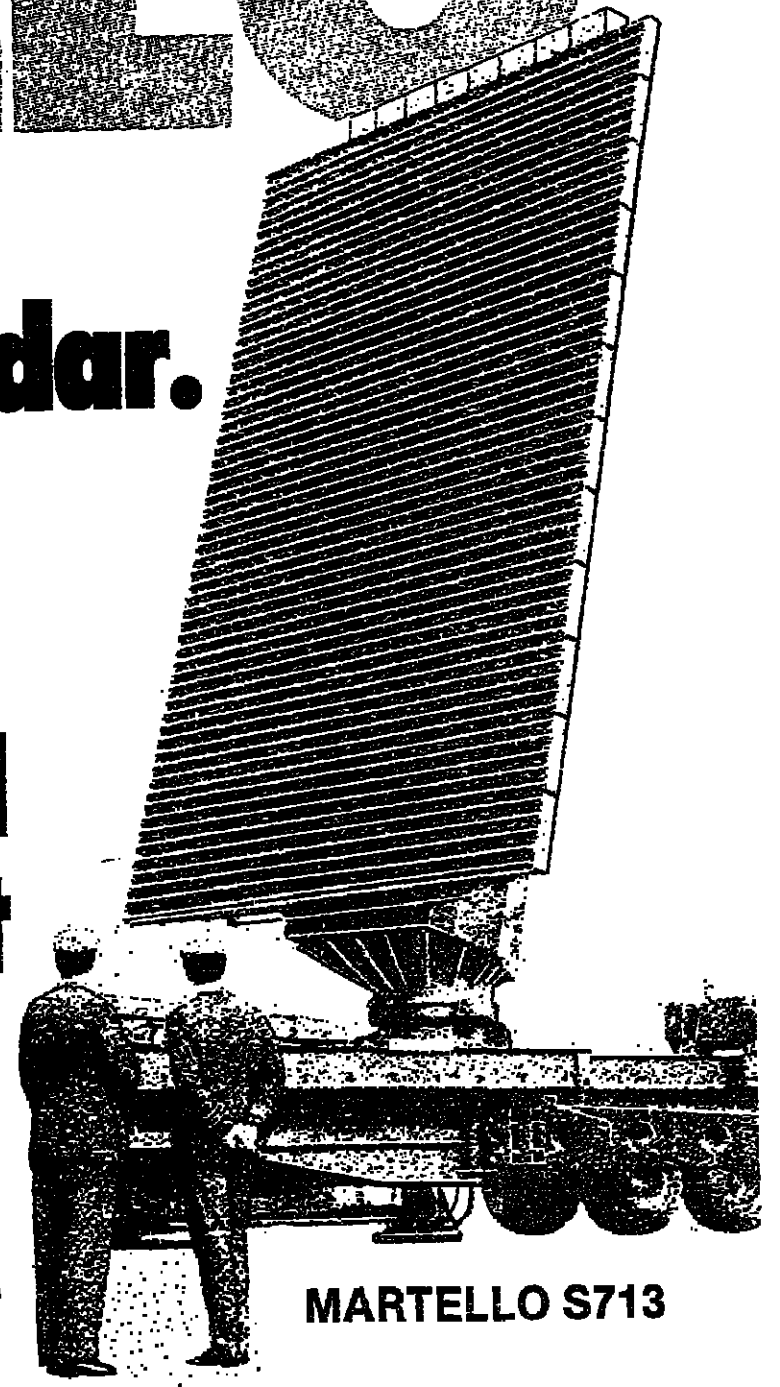
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The Queen's Awards FOR EXPORTS AND TECHNOLOGY

Plaudits for bankers, builders and the Bard of Avon's players

BY JAMES McDONALD

THE QUEEN celebrates her 60th birthday today by making a record number of awards to British companies for export achievements.

Pepper mills and rolling mills, high-performance cars, electronics and merchant banking services all feature in the awards. There seems no end to the range of British exports. The export awards total this year is 114, compared with 90 in 1985. Applications for awards also increased, totalling 1,015 for export awards, compared with 789 last year. The peak number was 1,601 in 1978.

In merchant banking, Morgan Grenfell and Co repeats an award won in 1982. It has clients in many countries and such bodies as the World Bank and the European Community.

In electronics, AMS Industries gains an award. A relatively small company based at Burnley, Lancashire, it designs and makes digital audio-processing systems, based on micro-processors, for professional use in broadcasting and recording studios.

Two more awards are given to British Aerospace. The

Hatfield unit of the Civil Aircraft Division produces the BAe 146 feeder jet airliner, designed mainly for overseas markets. North America is the main sales area.

The Prestwick unit of the Civil Aircraft Division of British Aerospace, already with an export award from last year, gains another for its exports of computer and corporate versions of the Jetstream 31 aircraft. Many of these go to North America.

Jaguar Cars claims to be Britain's biggest dollar earner in the US and wins this year its third consecutive award. Of the company's output, 78 per cent goes abroad and more than half of these exports go to the US. A second and growing market is continental western Europe, with West Germany the most important area.

Drink in one form or another is never absent from the awards list. This year Guinness Exports wins recognition for sales abroad of bottled and canned Guinness, and of Harp Lager.

Lipton Export wins an award for its tea exports. More than 90 per cent of the company's exports are in teabags, with flavours adapted to various ethnic tastes.

Northern Ireland distilling enters the list with the Old Bushmills Distillery in County Antrim winning an award for exports to 106 countries—mainly in North America and the Far East as well as on the Continent.

Two companies in the Racal Electronics Group wins awards — Racal Communications Systems and Racal Safety. Plessey Semiconductors, part of the Plessey Group and producing silicon integrated circuits.

Leisure and pleasure industries' successes include an award to the Royal Shakespeare Theatre, Stratford-upon-Avon. Apart from bringing many foreign visitors to Britain and indirectly contributing to foreign earnings, the company has made successful tours abroad.

Hamish Cathie Travel Scotland, a small company of tour operators, designs programmes for buyers of incentive travel. The House of Hardy, known

to elderly anglers as Hardy of Alnwick, gains an award for its exports of high-quality game fishing tackle — including rods, reels, spools and accessories. The company, part of the Harris and Sheldon Group, has 22 important overseas markets.

HTV, the independent television programme contractor for Wales and part of the west of England wins an award for exports of feature films and film series. The company's main overseas market is the US.

Kodak, part of Eastman Kodak Company of the US, receives another award. Its last was in 1982. Exports from the British company go mainly to Western Europe but the organisation is expanding into Eastern Europe.

British subsidiaries of Mars, of the US have often appeared in the awards list. This year, Thomas's Division of Mars GB,

enters with its pet foods and accessories exported to about 40 countries.

Among clothing manufacturers, Barberrys, a member of the Great Universal Stores group and known for its quality raincoats, is a winner. Another is Smith and Telford, of Hawick, maker of cashmere and lambs-wool knitwear. It is a small company, established in 1980, but has outlets in the US, Japan,

Sweden, France, Germany, Canada and Bermuda.

In the consultancy field, Yard, of Glasgow (a subsidiary of Yarrow) wins an award for export of engineering knowhow. It specialises in marine engineering, naval architecture and systems engineering.

In publishing, awards go to Harvester Press Microform Publications, at Brighton, and to Euroconomy Publications,

part of Associated Newspapers Holdings.

Agriculture and the livestock industry receive awards. Produce Studies, claiming to be the largest marketing consultancy and research company in Europe that specialises in agriculture and horticulture, is a winner.

Greenfields Experts, of Droitwich in Worcestershire, was set up in 1980 by three farmers

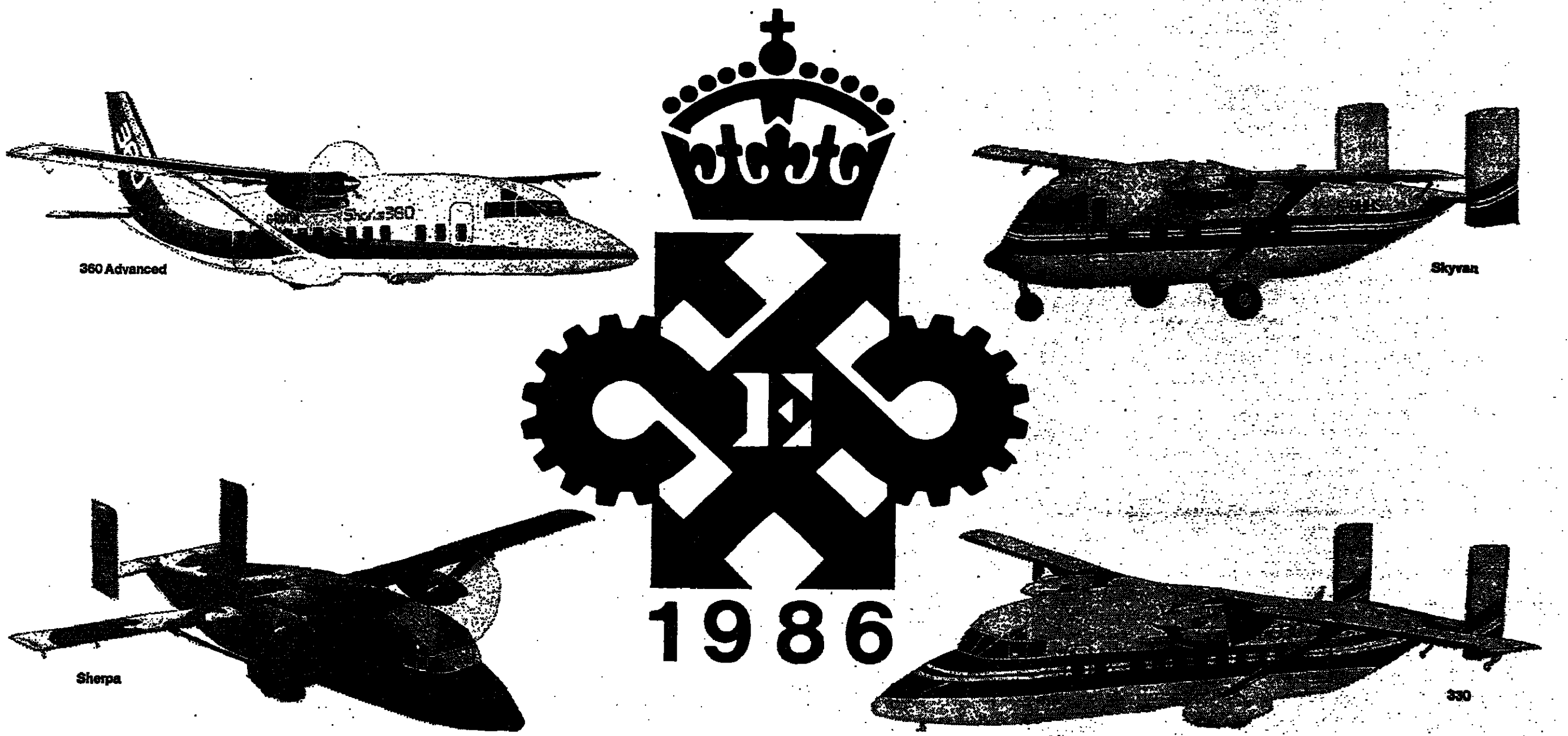
to export pedigree breeding livestock, Friesian beef and dairy cattle, and ovine and bovine semen.

In the safety field, an award goes to the flame-retardant unit markets chemicals used mainly for the treatment of textiles under the Proban system. It licences the technology for the system and supplies the chemicals and equipment to apply it.

AWARDS FOR EXPORT ACHIEVEMENTS

A & B Microelectronics	Electronic components	Drake and Skull Holdings	Electrical and mechanical engineers	Monotype International Division of the Monotype Corporation	Typewriting equipment
A M 3 Industries	Computer based audio processors	Dulmison (UK)	Transmission line fittings	Morgan, Grenfell and Co	Merchant bankers
AVX	Multi layer ceramic and chip capacitors	Edwards of Enfield	Automatic handling equipment	Mount Charlots Investments	Hotel and restaurant services
Adtrak	Advertising monitoring	Euroconomy Publications	Publicists	National Video Corporation	TV and video films
Flame Retardants Business of Albright and Wilson	Flame retardant chemicals	Fairline Boats	Motor boats	The "Old Bushmills" Distillery Co	Irish Whiskey
Amek Systems and Controls	Audio mixing consoles	Fenner International	Conveyor belt products	Orford Analytical Instruments	Analytical instruments
Annexed (Importers and Exporters)	Timber furniture and furnishings	Fibre Technology	Stainless steel fibres	Park Air Electronics (1985)	Communication equipment
Asapay	Jewellery and leather goods	Forton	Extruded meat components	Penney of Scotland	Smoked salmon
Babcock Power	Steam power plants	Fort Vale Engineering	Container tank equipment	Penney Engineering	Metal forming transfer presses
Biscuit Division of Baker Perkins RCS	Biscuit production equipment	Fortronic	Computer terminals	Proton Semiconductors	Silicon integrated circuits
Baker Perkins PBC	Printing machinery	Gibbs Precision Industries trading as Allbook and Hashfield	Industrial sewing machines	Proton Studios	Agricultural market research
Machinery Division of Barwell Machine and Rubber Group	Rubber processing machinery	Glan Cree	Blankets and rugs	Racal Communications Systems	Communications equipment
Beacon Publications	Publishers	Greenfield Exports	Livestock and bovine semen	Racal Safety	Industrial safety products
BIS Audio/Video Products	Audio and video products	Guinness Exports	Gravure products and equipment	Ridgeway Steelfield	Kitchen knives and blades
Bloomer Electronics	Electronic sub-assemblies	HTV	Films and other programmes	Ridgeway Tea and Coffee Merchants, a Division of Tate and Lyle Industries	Tea
Edwards High Vacuum Division of the BOC Group plc	Vacuum pumps	Binley Systems Division of Harris Graphics	Bookbinding equipment	River-Garage	Textile machinery
Bonded Laminates	Wood veneer and laminates	Harvester Press Microform Publications	Microfilms and microfiches	Royal Shakespeare Theatre	Theatre productions
Bovis International	Construction and civil engineering	Heyward and Green	Aircraft navigation aids	J. L. Shaw (Hull) trading as Shaw Brothers Meters	Sensitive meters
Brico Engineering	Automotive engine components	Henri-Lloyd	Clothing	Sherman Trainers	Fine marking equipment
Army Weapons Division of British Aerospace	Guided weapons systems	Hodge Separators	Oil water separators	Albright Division of Short Brothers	Aircraft
Hatfield Unit of the Civil Aircraft Division of British Aerospace	Civil aircraft	House of Hardy	Fishing tackle	Silberts	Aluminium pigments
Prestwick Unit of the Civil Aircraft Division of British Aerospace	Civil and military training aircraft	William Hoyland & Co	Umbrella frames	Smith and Telford	Cashmere and lambswool knitwear
British Hartford-Fairmont	Glass container making equipment	Hycol Grafal	Carbon fibre	Southern Ocean Shipyard	Ocean going yachts
Manufacturing and Export Division of Burbury's	Clothing	IAD (UK)	Design and tooling engineers	Starling Freight Services trading as Starling Gulf Services	Airfreight forwarders
Caledonian Airborne	Refurbishment of aviation engines	IBM United Kingdom Holdings	Information handling equipment	TI Dastard Tubes	Gas-tight metal tubes
Hamish Cathie Travel Scotland	Tour operators	Ipeco Europe Ltd	Aircraft crewsets	Temax Tubes	Specialty products
Calltech	R&D of biological processes	Isagrove	Furniture, furnishings, and mosaics	Trigpoint Machine Division of Traxion	Mechanical tools
Carlum Chemical Co	Abrasive and compounds	Jaguar Cars	Cars	Thy Ceramics	Engineering ceramics
Chemical Services and Distribution	Herbicides	Rare Earth Products Division of Johnson Matthey Chemicals	Rare earth compounds	Turbine Services	Servicing of engine components
Cole and Mason	Tableware and kitchen accessories	Kark-Teknik	Audio equipment	VG Analytical	Scientific instruments
Coopers (Swindon)	Recycled scrap metal	Kodak	Photographic materials	Hiram Walker and Sons (Scotland)	Scotch Whisky
Corworth Engineering	Racing car engines	J B & S Lees	Steel strip	Whitely Fish Processors	Frozen white fish
Crossfield Electronics	Printing industry electronic equipment	Lingard Industrial Holdings	Hospital equipment	George M Whitley	Hot press stamping tools
DRG Transcript Division of DRG UK	Carbonless copy paper	Lipson Export	Tea	Woodgate Automotives	Automotive spare
Davy Forge	Forgings	London and Scandinavian Metallurgical Co	Non-ferrous metals	Xenotron Holdings	Video composition equipment
Davy McKee (Poole)	Rolling mills and process lines	Kenworth Mackenzie Holdings	Harris Tweed	Yard	Mechanical engineering services
Decorpart	Aluminium pressings	Thomas's Division of Mars GB	Periodicals and accessories	Young Assman and Young (International Building services engineer)	Building services engineer
		Martin-Baker Aircraft Co	Aircraft ejection seats	Yusse Battery (UK)	Lead acid batteries
		Massey Ferguson (United Kingdom)	Tractors		

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SHORTS



Her Majesty the Queen on her 60th birthday, has made 114 awards to British companies for export achievement this year and 27 for technological achievement.

Oral antibiotic system and Giotto spacecraft given recognition

BY DAVID FISHLICK, SCIENCE EDITOR

AN ORAL antibiotic system which beats the problem of bacterial resistance to antibiotics has earned one of 27 Queen's Awards for technological achievement this year.

The research division of Beecham Pharmaceuticals gains its prize—its fifth Queen's Award—for its discovery of potassium clavulanate, a chemical produced by a mould, which inactivates beta-lactamase, the enzyme responsible for destroying the antibacterial powers of penicillin.

Beecham scientists developed the biotechnology for mass-producing potassium clavulanate, and for blending it with the company's semi-synthetic penicillins to produce powerful new broad-spectrum antibiotics such as Augmentin, and its sister products Timentin (for life-threatening infections) and Synulox (for veterinary surgeons).

The company is investing £40m in a new plant at Irvine in Scotland — its biggest current investment — to make potassium clavulanate.

Wellcome Research Laboratories have won their second technology award for a new drug, sharing it this time with Strathclyde University for the discovery of Tracium, a muscle relaxant used to prepare patients for surgery.

Scientists at the Darmstadt space centre hung a "do-not-panic" sign for the re-assurance of visitors, watching the celebrated encounter of the award-winning Giotto spacecraft with Halley's comet last month.

Giotto earned its prize for the space and communications division of British Aerospace, as designers and main contractors for the research satellite for the European Space Agency. It penetrated to within 500km of the comet — much closer than any of four other spacecraft investigating the comet — before being blasted to death by the dust.



Production of Augmentin tablets at Beecham's Worthing factory

sonar for seabed surveillance at long ranges of several kilometres, has won the award for the Institute of Oceanographic Sciences, a government laboratory under the aegis of the Natural Environment Research Council.

The US Geological Survey has hired Gloria to help produce the equivalent of ordnance survey maps for 3.5m square miles of US territorial seabed over the next five years. It produces contour maps of the ocean bed, similar to radar maps of the ground made by space surveillance. Gloria is a very cheap way of getting a preliminary look. "It doesn't tell us the seawater — it just shows us the possibilities," one scientist says.

Awards for manufacturing technology go to Black and Decker for a unique way of assembling the series-wound motors in some of its power tools; and to the engineering research and development division of Metal Box for "splintering," a more economic and efficient way of forming the neck of beverage cans.

The Cosworth process for casting aluminium alloys for engine parts such as cylinder heads, avoiding problems with alloy integrity which normally beset high-volume production, has earned a technology award for Cosworth Research and Development, of Worcester, in the same year as its parent Cosworth Engineering wins an export award. The Cosworth process permits design of high-performance and fuel-efficient engines, requiring thin-wall sections and commensurately close tolerances.

Ruston Gas Turbines, the GEC subsidiary, adds a technology award to that of 1982 for exports, for innovation in making its Turbomec turbine, including the use of computer-aided manufacture and assembly.

Marconi Radar Systems, another GEC company, has won it for Martello, its highly portable 3-D radar for air defence.

Three companies — Vickers (as inventors), Brown and Root UK (as contractors) and Cosoco (as users) — share the award for the novel tension leg concept for anchoring a floating oil platform, used by the Hutton Field, where Cosoco is lead operator, since 1984.

The tension leg platform was conceived for seabed depths normally beyond reach of a rigid offshore structure. The floating platform is anchored to tubular steel legs set in templates in the sea bed. Vickers' design of anchor connectors is a key feature.

Bernard McCartney of Stockport, Cheshire, smallest of the recipients this year with only six employees, wins it for his

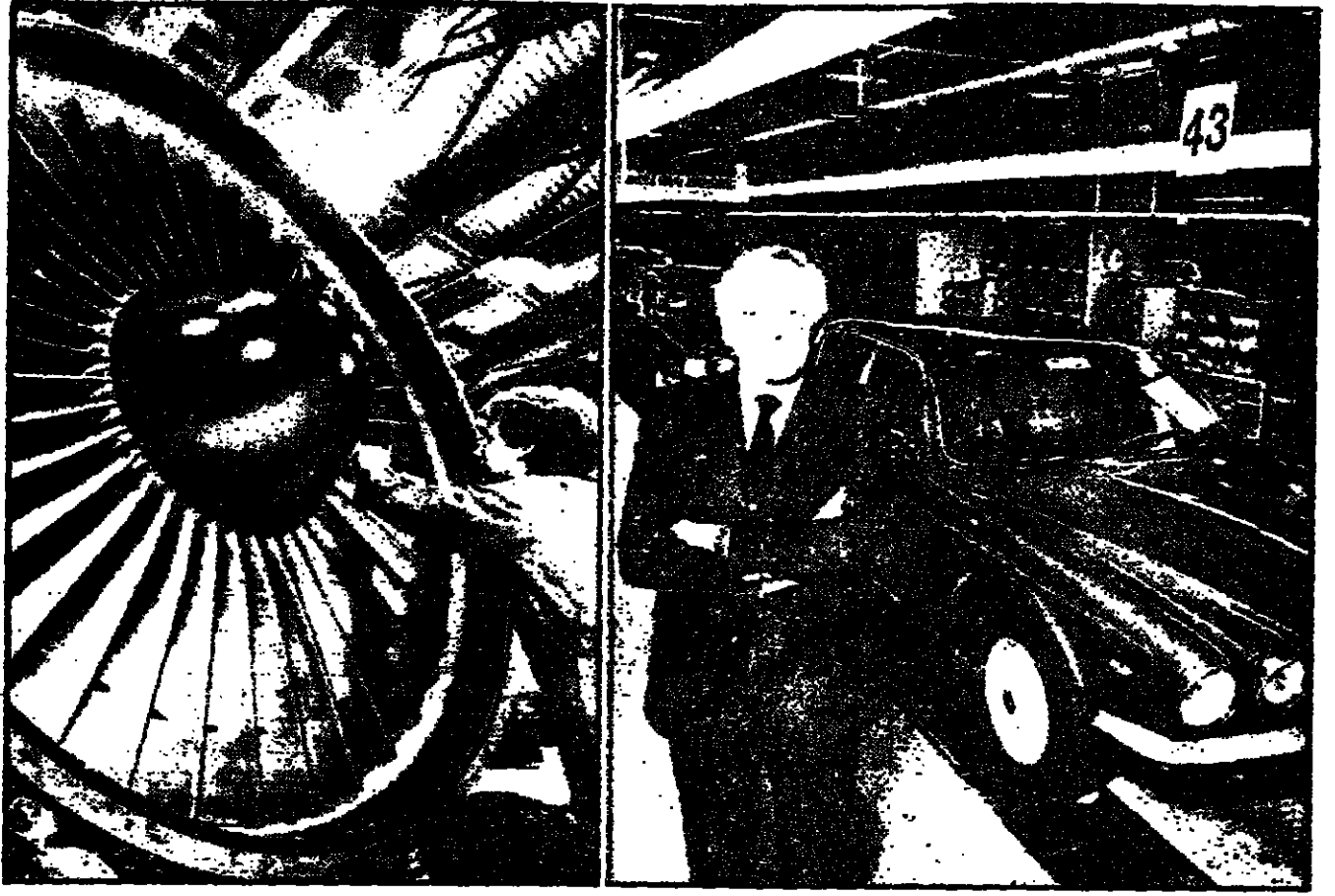
invention of a design of a steel wheel that mines refuse faster and more finely for disposal in landfill sites. Four austenitic steel wheels with double-helical faces, screwing in opposite directions, reduce refuse to a fine ditch.

An advanced material has won an award for Lucas Aerospace, whose electric actuator group has pioneered the use of cobalt-samarium alloys as exceptionally strong permanent magnets in defence and aerospace systems, some of which are bought by the Pentagon. Another advanced material has earned the award for both the space department of the Royal Aircraft Establishment and Pilkington's space technology department. This is a lightweight glass used to shield solar cells on spacecraft.

York Technology, 90-strong, at Chandler's Ford, Hants, has won it for automating inspection of optical fibre, in an instrument it claims can be placed in the hands of a "relatively unskilled operator." This instrument automatically aligns the test fibre with its own light source — usually a laser — then runs through a sequence of tests to characterise the fibre in about 30 minutes.

Finally, we have ZED Instruments of West Molesey, Surrey, whose minuscule team of only 30 earned the award for its high-precision control of tunnelling machinery through electro-optic technology entirely of our own development," says Dr Peter Zallman, managing director. It continuously corrects for any deviation between the machine and a predetermined path, in 3-D.

ZED's instruments, 85 per cent exported, can be found in Geneva, where it is helping to bore a new circular tunnel for physicists; in Frankfurt, Lyon and Singapore, helping to excavate new metro; and in collieries in Britain and West Germany.



Refurbishing aircraft engines has won an award for Caledonian Aircrafts and right, John Egan, chairman of Jaguar, whose company has made important strides on the export road

AWARDS FOR TECHNOLOGICAL ACHIEVEMENT

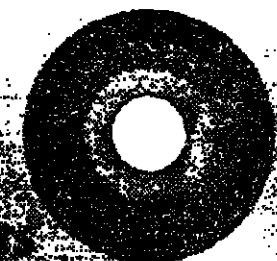
The Beecham Pharmaceuticals Research Division of The Beecham Group	Antibiotics development	The Metal Box Engineering, Research & Development Divisions of Metal Box	Can-making equipment
Black & Decker	Automatic motor assembly	Institute of Oceanographic Sciences	Geological instruments
The Space & Communications Division of British Aerospace	Giotto spacecraft	Offshore Marine Engineering	Diving equipment
Brown & Root (UK)	Oil industry design	Petrocon Gell Thomson	Undersea pipeline equipment
Cosoco (UK)	Oil production platform	The Space Technology Department of Pilkington PE	Solar cell coverglasses
Cosworth Research and Development	Alloy casting process	Polymer Laboratories	Thermal analysers
Dewey Spine (Paddy)	Comet system	Ruston Gas Turbines	Gas turbines
The Space Department of the Royal Aircraft Establishment, Ministry of Defence	Solar cell coverglasses	Sandil International	Mill inspection system
ECS Energy Conservation Systems	Audience lighting control	Department of Pharmacy of The University of Strathclyde	Drug development
Information Technology Group	Coma-tetra	The Design and Projects Division of Vickers	Oil production equipment
Link Systems	X-ray spectrometers	The Wellcome Research Laboratories of The Wellcome Foundation	Drug development
The Electric Actuator Group of Lucas Aerospace	Aerospace/defence systems	York Technology	Optical fibre measurement
Marconi Radar Systems	Surveillance radar systems	ZED Instruments	Tunnel construction system
Bernard McCartney	Compressor wheels/conversion kits		

Only one painkiller you can buy is entitled to this.

Ibuprofen has received The Queen's Award for Technological Achievement. And, launched three years ago as Nurofen, a breakthrough in pain relief, it is the first alternative painkiller for 25 years.

As you'd expect from a really effective painkiller, Nurofen gently relieves even migraine headache. And it provides relief from period pain, back pain and dental pain. It's easy to swallow and fast-acting. Ask your pharmacist for Nurofen. And break through pain, gently and effectively.

NUROFEN
A BREAKTHROUGH IN PAIN RELIEF



For the gentle relief of locked-in pain.



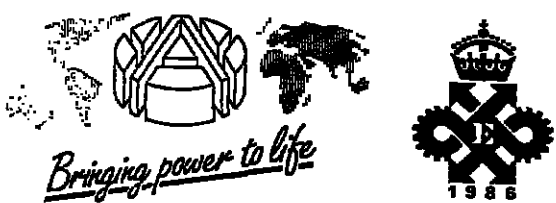
TRAFALGAR HOUSE COMPANY WINS QUEEN'S AWARD.

YAY INTERNATIONAL: EXPORTING BUILDING SERVICES FOR BRITAIN.



Young Austen & Young (International) has extensive interests in overseas construction projects, particularly in the Middle East and S.E. Asia.

Part of the Mechanical & Electrical Division of the Trafalgar House Group, YAY (International) has the expertise to handle building services contracts of any size and is currently engaged in the Oman on the £45 million J.V. project at the Sultan Qaboos University and the £20m 500-bed University Hospital.



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APPOINTMENTS

Chairman for British Property Federation

The General Council of the BRITISH PROPERTY FEDERATION has elected Mr John Brown, managing director of Peachey Property Corporation, as the next BPF President. He will succeed Mr Harry Axton on May 22. Also elected were Mr Geoffrey Carter, deputy chairman of Trafalgar House Property, as vice president, and Mr Kenneth Rubens, chairman of Property & Reversionary Investments, as honorary treasurer.

Mr John Ewan has joined SPACE PLANNING SERVICES as finance director. He was formerly finance director at publishers Middle East Economic Digest and before that director of finance and administration at Coca-Cola Southern Bottlers.

WILLIAM DAWSON (HOLDINGS) announce the appointment of Mr Bryan Ingleby as group technical director. Mr

Ingleby remains computing services director of Wm Dawson & Sons, director of McGregor Subscription Service Inc. and managing director of Serials Management Services.

Mr Derek Wolstenholme becomes senior partner and chairman of FREEMAN FOX (HOLDINGS) from May 1 on the retirement of Mr Jack Edwards. He is joined by two new executive directors from within the firm. Mr Jerry Gurney and Mr Keith Stams, and by Mr Eric Bridgen (chief executive and managing director of International Military Services) as a non-executive director. Mr Trevor Hughes (formerly Permanent Secretary, Welsh Office and vice-president, Institution of Civil Engineers) becomes a consultant.

PAINT RESEARCH ASSOCIATION announce the appointment

of Mr John Bernie as managing director. For the past three years he has been head of the National Corrosion Service with responsibility for maintaining this Government advisory service to industry and for the development of major collaborative research programmes.

Sir Leslie Young, chairman of the British Waterways board and a director of the Bank of England, has been appointed a director of NATIONAL WESTMINSTER BANK and chairman of its north regional board, both from May 1. He is also a director of Pioneer Mutual Insurance Co and was recently appointed chairman of the trustees responsible for national museums and galleries on Merseyside. Mr John Lightfoot Boyce retires as chairman of NatWest's north regional board, but remains a director on the main board.

Changes at Brown Shipley Holdings

At BROWN SHIPLEY HOLDINGS Mr Peter Thurbia has decided to take early retirement. He will be retiring as a director of the company and its subsidiaries on April 30. Mr R. M. Mansell-Jones, a joint managing director of Brown, Shipley and Co, will succeed him as deputy chairman. Mr Geoffrey Bell will be appointed a joint managing director of the bank and will also join the board of Brown Shipley Holdings.

GOAL PETROLEUM has appointed Mr Kenneth Gould and Mr Jack Jones non-executive directors. Dr Richard Stables has been made an associate director.

Mr Christopher R. Sison, head of Secretariat at the European Investment Bank in Luxembourg, will join the INTER-NATIONAL PRIMARY MARKET ASSOCIATION as secretary-general in July.

Mr Ian Hopkins has been appointed a director of BARING BROTHERS & CO. He was a director of Charterhouse Japhet. Mr Nicholas R. Gold has been appointed an assistant director.

Mr Peter Bassett, formerly executive director—field operations with Abbey Life, has been appointed agency director of AETNA LIFE.

Mr Alan Bewick has been appointed managing director of UNIQUEAIR, the mobile communications subsidiary of Unipart Group. He was purchasing director and commercial director at Unipart.

IBA director of engineering

Dr J. R. Forrest has been appointed to succeed Mr Tom Robson, as director of engineering, INDEPENDENT BROADCASTING AUTHORITY, from August 1986. Dr Forrest left academic life in 1984 to join Marconi Defence Systems, as technical director.

THE MONEY MANAGEMENT COUNCIL, the new education and information resource centre for personal finance management, has appointed Mr Jeremy Leighton as its first director. Mr Leighton was previously with the Institute of Directors, where he was responsible for all liaison between the IOD in London and its branches in the UK and overseas.

Celltech commercial director

CELLTECH and BOOTS-CELLTECH DIAGNOSTICS have further strengthened their senior management. Mr David Gratton has been appointed commercial director of Celltech. He joined the company in 1982 and was the founder chief executive of its 50/50 joint venture with the Boots Company, Boots-Celltech Diagnostics. In 1983 Mr Gratton was appointed to the board of Celltech. He now returns full-time to Celltech, but retains his connection with Boots-Celltech as a board member and will shortly become non-executive chairman. His successor as chief executive of Boots-Celltech is Mr Clive Hearn, formerly managing director of American Hospital Supply (UK).

Sir Michael Butler has been appointed a director of HAMBROS BANK in an executive vote and has joined the board of HAMBROS Plc. Previously Sir Michael was British Permanent Representative to the European Community in Brussels, where one of his main tasks was to advise the Government in the long and ultimately successful budget negotiations.

CANNON STREET INVESTMENTS has announced two head office appointments: Mr Stephen Cutler, joins from auditors Ernst & Whinney to become company secretary and group treasurer; Mr Gordon Carruth, joins from Cannon Street subsidiary Gift Hampers, where he is currently financial controller,

to become group financial controller.

Dr Philip Forshaw has become sales and marketing director of SIMON-CARVES, the process plant contracting subsidiary of Simon Engineering. He joined Simon-Carves in 1984 as business development director and also sits on the board of Simon-Macawber.

LEE VALLEY WATER COMPANY has appointed Mr Peter Darby as financial controller. Mr Darby has been the company's revenue manager since 1984, responsible for running the billing operation for its 400,000 customers.

SOLAGLAS announce the appointments of Mr Peter Kaye and Mr John Mason to its main board. Mr Kaye joins as managing director, home improvements division, from Roomsets, a division within the BET Group. Mr Mason has joined the main board as Managing Director, automotive division from Solaglas specialist windscreen fitting business, Autoglass Windshields.

Mr Graham Picken, director, operations of Forward Trust Group, has been appointed to the board of FIAT FINANCE, replacing Mr Geoffrey Wilkinson who has retired.

A. & M. GROUP has appointed Mr Collis Millward a non-executive director. Mr Millward was

a co-founder in 1960 of the advertising agency Collett Dickinson Pearce and Partners.

THE LESSER GROUP has appointed Mr John E. Key managing director of Lesser Building Systems. From 1963 he has been employed by Delta as managing director of Sperry.

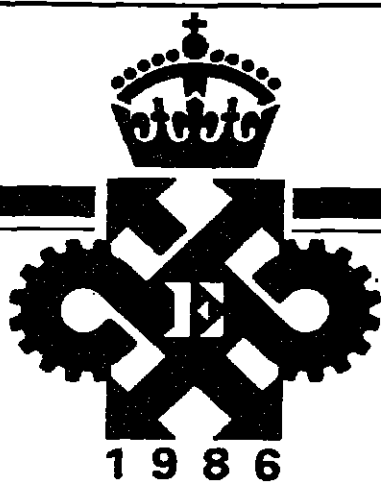
A. QUILGOTT & CO has appointed Mr David Jackson group financial director.

NORTH ATLANTIC SECURITIES CORPORATION has appointed Mr T. S. B. Fallop to the board.

Mr Graham McDonald (general manager) and Mr Robert Elmslie (company secretary) have been appointed directors of NATIONAL HOLIDAYS by the parent National Bus Co.

Mr Kenneth Sinclair has been appointed a deputy chairman designate of BARCLAYS DE ZOETE WEDD. He is currently a managing partner of stockbrokers de Zoete & Bryan.

Mr Chul-Hoon Jang, general manager of CHO HUNG BANK, London branch, is leaving soon to become general manager, international division at head office. Mr Tai Mok Kwun, general manager of one of Seoul branches who served in London branch three years ago as deputy general manager will succeed Mr Chul-Hoon Jang as general manager of the London branch.



Johnson Matthey Chemicals Rare Earth Products Division
specialists in rare earth chemicals, pure metals, alloys and organometallics, marketed worldwide under the REacton trademark have won

THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1986

Materials manufactured by Rare Earth Products, one of the high technology businesses of Johnson Matthey PLC, are exported to some 30 countries for use in industrial and R & D applications including electronics, metallurgy, nuclear engineering, lighting and fibre optics.



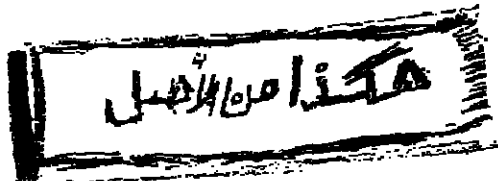
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THE ARTS



Off-Broadway opera

Andrew Porter

New York has many little opera companies, each pursuing its independent existence, putting on a few shows each season. The parallel with the busy off-Broadway theatre scene is not exact, for although new operas do get done from time to time, most of the operatic activity is concerned with exploring territory of the past... Bel Canto is one of the leaders. It plays in the Joan of Arc Junior High School auditorium on West 50th Street.

Christodoulos Georgiades

Andrew Clements

Recently the Debut Quartet introduced a new "album" Quartet for Strings, reviewed here appreciatively by Paul Driver. In the Purcell Room on Thursday the Greek Cypriot pianist Christodoulos Georgiades gave the first performance of Singer's Piano Sonata, and also included his set of miniatures. For Young Ears Only.

Brian Rix appointment

Brian Rix has been appointed chairman of the Arts Council's advisory panel on drama. Mr Rix, who has over 30 years experience as an actor and theatre manager is at present the secretary-general of the Royal Society for Mentally Handicapped Children and Adults (Mencap).



The Circus, Bath—how safe are our historic towns?

Architecture/Colin Amery

Place of new buildings in historic towns

It is certainly refreshing to have an occupant of the chairman's seat at the Royal Fine Art Commission who is neither anxious about giving that body a higher profile nor remotely afraid of expressing his opinions. When he sailed forth into the city of Bath last Friday Mr Norman St John Stevas pointed out that architecture was on the brink of a sea-change, things were about to improve, and he attributed this not so much to the profession but to the influence of public opinion.

Opus 20/St. John's, Smith Square

Dominic Gill

On paper at least Thursday's concert at St John's, Smith Square, looked promising: a new string ensemble of 14 young players dedicated to the performance of a programme of "contemporary and new American works". In practice, it was dire.

Verdi/Barbican Hall

Richard Fairman

No aura of sacred mystery was anything unduly ladylike. This was apparently the first performance of Verdi's Requiem at the Barbican and the hall's unusual acoustics played their usual tricks. The opening incantation of the words "Requiem aeternam" should be as quiet as possible.

Uchida's Mozart/Elizabeth Hall

David Murray

On Saturday at the Elizabeth Hall Mitsuko Uchida and the English Chamber Orchestra reached the third-last concert in their Mozart concerto series, and with it the latest and greatest of the C major concerti, K. 503. (The last seven concerti are being heard in successive concerts, leaving the Coronation Concerto and the otherworldly K. 595 still to come.) Paired with it here was the gentle F major, K. 413; and without a conductor the ECO began the evening with a charmingly fresh performance of the B-flat Concerto.

BBC Singers/St. John's

David Murray

Conducted by John Alldis, the BBC Singers on Friday sounded polished and confident in the friendly acoustic of St John's. Their programme was well-filled but concise, and for once the St John's concert interval was decently short. Before and after it came a lengthy premiere and a shorter one, and the evening began and ended with Messiaen, each a familiar Alldis party-piece. Many more people found their way to Smith Square for this concert than is usual for events of this category, and were duly rewarded.

Michele Campanella

Dominic Gill

Since his South Bank debut two years ago, the Italian pianist Michele Campanella has impressed London audiences on a number of occasions with his own peculiar brand of tough, outspoken grand-romantic bravura. His recent programme on Saturday evening was a characteristic mixture of oddities, rarities and familiar virtuoso warhorses—although on this occasion the recipe seemed rather more interesting and adventurous on paper than it was in actual performance.

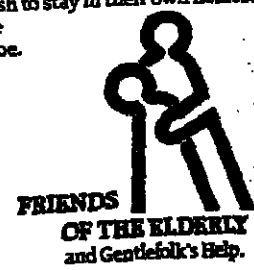
Saleroom/Antony Thornecroft

Marbles in the big time

For most people contact with marbles ended in the school playground but this week they feature prominently in the major London salerooms. But these are the marble portrait busts which became popular in the 18th century as the revival of the antique and which are now being appreciated for their artistry as portraits.

WILL YOU BE A FRIEND?

Old age is inevitable. But a poor and lonely one is something different—something that many people face with growing fear. In a largely uncaring, inflationary world we are trying to stem the tide. But we desperately need more funds. Will you be a friend and help us by making a covenant or by remembering us in your will?



Arts Guide

Table with columns for Music, Paris, London, Amsterdam, Vienna, New York, and other cities, listing various performances and venues.

MOISTURE METERS BRADFORD-ENGLAND. Honoured by the granting of the Queen's Award for Export Achievement 1986. Manufacturers of electronic instruments for water vapour measurement in "dry" air and gases.

DASSAULT-BREGUET AFTER THE DEATH OF ITS FOUNDER

A company that may no longer fly alone

By David Marsh in Paris



Marcel Dassault: one of the last photographs

Far too many prisoners

A NEW dispute may be about to break out that could be unusually embarrassing for a British Government that already has problems enough: the Prison Officers' Association is threatening to take industrial action...

THE PERMANENT tri-colour vapour trail blazed across the sky by Mr Marcel Dassault is tailing off with a plume of question marks.

The company, built up over a long and extraordinary life, had not only made Mr Dassault the wealthiest man in France, but had, over the past decades, played an important part in restoring the country's shattered post-war military pride.

With his fighter jets used as the instrument of independent Gaullist foreign policy, Mr Dassault became the symbol of a got-it-alone and opportunistic approach to the international arms business.

France's room for manoeuvre on arms sales is now constrained by its gradual shift to harmonise strategic policies with the rest of Nato, and also by the fierce increase in competition on world defence markets...

It removes a unique French phenomenon. Mr Dassault held a seat in the National Assembly almost continuously since 1951, almost never attended debates and kept in touch with an affectionate public mainly through quirkily humorous newspaper advertisements...

His departure may mark the beginning of moves to bring Dassault-Breguet — formally under government control since 1981 but still very much the personal fief of Mr Dassault who owns 49 per cent of the

shares—back into the mainstream of multinational aerospace co-operation.

Because of the high cost of developing modern technology and the need to secure markets across several countries at once, collaboration is now the leit-motif of all the big international companies in arms and aerospace business.

State-owned Aerospatiale, the other important French aerospace group, has played this card for two decades. But Dassault-Breguet has steadfastly declined to join in the game.

During the past few months, French Government officials and other figures in the defence industry have been discreetly voicing concern that Dassault-Breguet might be heading for takeover.

The company has turnover of Fr 15bn (£1.5bn) — about one fifth of its biggest US competitors—and 16,000 mainly highly-qualified workers in 14 French plants, most of which observed a minute's silence on Friday.

It has consistently registered healthy profits, expected to be over Fr 400m last year. The company is 46 per cent owned by the Government (which has 55 per cent of voting shares), following Mr Dassault's cession of a 25 per cent stake to the state in 1981 to forestall outright nationalisation.

But Mr Dassault, on the staff as a "technical adviser," has kept power concentrated in his own hands. This is underlined by the bulldog-like presence at the helm of the company of Mr Benno-Claude Vallieres, a long-time confidant who joined Mr Dassault in 1980. At 75 he is still chairman—10 years beyond the statutory retirement age for heads of all other state-controlled companies.

Worries about Dassault-Breguet's independent flight path have arisen especially since the breakdown last summer of two years of efforts to build a five-nation European fighter aircraft.

Put simply, the policies which served the company well during the Gaullist era no longer look like a winning formula for the 1990s and beyond.

During the 1950s and 1960s, Mr Dassault's own technical genius, his ability to motivate a team of gifted and dedicated engineers and his skillful lobbying of government and public opinion combined to create a uniquely favourable set of circumstances.

His company became the monopoly supplier of combat aircraft for the French Air Force, taking over in 1967 its last competitor, Breguet.

Mr Dassault's capacity to attract large sums of defence subsidies for aircraft development—and at the same time to

The Mirage 4, still in service, carried France's first nuclear bomber. The Mirage 3, the victor with the Israeli Air Force in the Yom Kippur War and sold to other countries as diverse as Argentina, Belgium, Libya, Pakistan and South Africa, marked the pinnacle of France's prowess as a world-class arms exporter.

Since the mid-1970s, however, and particularly over the past five years, the story has changed. Forced on the defensive after the Vietnam War, the US aerospace industry has regained the upper hand with the Reagan defence build-up.

McDonnell Douglas, with its F-15 and F-16, and General Dynamics, with its F-16, have eaten into Dassault markets.

The success last autumn of the Anglo-German-Italian-Turkish fighter tender in pricing away a keenly-contested Saudi Arabian order was perhaps the most severe blow.

France's own air force equipment efforts have simultaneously been hit by the last few years of budgetary austerity and the mounting cost of modernising the nuclear deterrent, now concentrated on the submarine force.

The combined impact of US moves to woo industrial countries' air forces, France's unwillingness or inability to service sensitive customers such as South Africa, Libya or Israel, and the fall in oil revenues among Middle East countries, have all narrowed Dassault-Breguet's client list.

The company's latest Mirage 2000 air superiority interceptor has been delivered only sluggishly to the French Air Force because of budget cuts.

It has won foreign orders only from India, Greece, Egypt, Abu Dhabi and Peru. Balance of payments difficulties among the oil states and Latin America—underlined by the recent halving of the Ferrovian order—have clearly made it pay the marketing chances but are also raising doubts over whether Dassault has registered sufficient provisions in its accounts for Third World risks.

The implicit French desire to concentrate on lighter fighters for export markets was a key influence in the ill-fated EFA negotiations.

Mr Vallieres, whose mandate was renewed last year up to October 1986 (against the opposition of Mr Charles Hernu, the then Defence Minister), opposed an agreement to build a fighter jointly with Britain, West Germany, Spain and Italy.

The EFA affair was also flavoured by the need to agree a specification. But Dassault-Breguet's insistence that it should have overall technological leadership of the project, based on its untested superiority in Europe in making delta-winged fighters, soured the chances of reaching a work-sharing agreement with British and West German industry.

This made almost inevitable the decision by the Bonn Government last August— which nonetheless came as a considerable political shock to the Elysee Palace—to join Britain and Italy (later joined by Spain) in building their own fighter.

France was left to develop on its own a lighter aircraft based on Dassault's Rafale prototype due to make its first flight in June.

To try to defray development costs, the French Defence Ministry over the past few months has been trying to attract interest in the project from Belgium, Norway, the Netherlands and Denmark, which will be looking to replace their F-16 jets in the late-1990s.

The French Government, some weeks late in the day, has launched a series of initiatives to try to improve harmonisation of European air force needs. President Mitterrand himself in November made a vaguely worded and coolly-received proposal for France to take a small stake in the four-nation project to give its equipment manufacturers a greater chance of European business.

Dassault-Breguet is on the new French Government's privatisation list. But it would be surprising if the right-wing administration of Mr Jacques Chirac, himself a close friend of the Dassault family, were not to use the death of the founder to try to redirect the company's affairs.

Mr Dassault's son, Serge, the 60-year-old head of the successful military electronics group which bears his name, is also keen to see the state sell its stake.

Any notation, however, would probably need to be accompanied by a capital increase to boost Dassault's financial resources. The company's shares on the Paris Bourse, which have fluctuated rapidly over the last few years, have fallen in recent months and slid 4 per cent on Friday after news of Mr Dassault's death.

Mr Andre Giraud, the new Defence Minister, is planning to bring a resolutely "industrial" approach to French defence equipment policy, according to Ministry officials. This will almost certainly confirm the need for international co-operation.

Mr Giraud, who was a technocratic Industry Minister in the final years of the Giscard

administration, has long experience of turning international partnerships to Gaullist objectives. As head of the French Atomic Energy Commission during the 1970s, he was responsible for building up the French nuclear energy programme by licensing US pressurised water reactor (PWR) technology.

Dassault-Breguet, which makes about 90 per cent of its sales from military aircraft (the rest coming from its high performance business executive jets), has already started some efforts to diversify.

Last year, the company entered a significant space project for the first time when it was chosen to link up with Aerospatiale to design the Hermes space aircraft which France and other European countries plan to launch with the Ariane rocket in the mid-to-late 1990s.

Aerospatiale, however, because of its experience in large international projects, was chosen as lead contractor. Dassault has also shown its ability to seal international alliances with its successful link-up with International Business Machines in computer-aided manufacturing and design.

The main question to resolve in coming months will be that of a successor to Mr Vallieres. Speculation on a replacement has up to now centred on a trio of younger Dassault executives led by Mr Bruno Kevallian-Faloux, the poker-faced managing director in charge of technical affairs. But the Government may also bring in an outside industrialist or a top defence official. Whoever gets the job when Mr Vallieres retires will have to wrestle with a key dilemma. Dassault-Breguet needs to make a successful trade-off between sharing its technology and entering into genuine multinational partnerships—the only way for aerospace companies outside the US to finance development of large projects and achieve long production runs necessary for economic survival.

Mr Dassault, who liked to think that the four-leaved clover he found just before the war had a hand in rescuing him from Buchenwald death camp where he was deported in 1944, always believed he was living on a lucky star. The next few years will show whether the magic of the four-leaved talisman still works after the death of its owner.

Reconviction rate

The figures for recidivism are no more encouraging. Nacro estimates that among the people discharged from prison in 1981 58 per cent of male offenders and 59 per cent of females were reconvicted within two years. The reconviction rate was highest among young offenders. Since it seems unlikely that Britain has a higher natural rate of criminality than its nearest analogues (say, France and West Germany), it is necessary to probe for the explanations.

Democracy in the Philippines

THE CRITICAL situation in which the Philippines found itself when President Corazon Aquino came to power required urgent and radical solutions. Nobody, least of all those who were partly responsible for creating that situation in the first place, should have been surprised when Mrs Aquino began to govern with "bold, decisive strokes. Rescuing the Philippines from a decade of economic decline and political corruption is a formidable challenge, which requires firm action.

However, even some of her own supporters questioned Mrs Aquino's decision to dissolve parliament, abolish the constitution and run the country by decree for up to a year.

Mrs Aquino decided earlier this month that a commission would be appointed to draw up a new constitution within six months, which would then be put to the people, presumably in a referendum. This would be followed in about a year by a general election for a new parliament.

The new president's justification for such a drastic step was that the Philippines needed a fresh start after the battering it had received under Mr Ferdinand Marcos. In turn, she needed a clean slate to implement reforms which would revitalise the economy and lead to negotiations to end the communist insurgency.

Mrs Aquino, it is true, could hardly have relied on a discredited constitution and a parliament, which connived to defraud her of victory in February's presidential elections, to achieve all this.

Moreover, the new president needs time to consolidate her hold on power which, although firm, is still largely confined to Manila. Until Mrs Aquino replaces Marcos loyalists in the provinces and reinforces her own party's organisation throughout the country her ability to govern effectively will be limited.

Managing a country's transition from an autocracy to a democracy is a complex and sometimes dangerous task, as events elsewhere, such as Portugal, Spain, Brazil and Argentina, have shown. The key to a smooth transition lies in striking the right balance between firm government and consensus politics.

On the one hand, Mrs Aquino must not allow herself to be inhibited from introducing badly needed reforms by her lack of political authority which she acquired by overthrowing Mr Marcos. But that authority is, inevitably, a depleting asset. Getting rid of Mr Marcos will not, in itself, solve the country's fundamental problems and Mrs Aquino's popularity will be severely tested as she comes to grips with them.

The acid test for the new leader is whether, in the period before a new constitution and parliament are in place, Mrs Aquino can begin to tackle those problems effectively while, at the same time, uniting the country behind her. There have already been signs of dissent within her coalition over, for example, the decision to release jailed communist leaders as part of a wider attempt to end the insurgency.

Those with an interest in the stability of the Philippines—their own, the US, the European Community and the country's foreign creditors—will watch Mrs Aquino's delicate balancing act over this period with concern.

In the longer term Mrs Aquino needs to develop democratic institutions which are firmly rooted in the principles of pluralism. The best guarantee of strong and stable government with sound policies is effective opposition to keep it up to scratch.

The inherently corrupt system of patronage, and its inevitable abuses, which Mr Marcos encouraged for his personal benefit, may have been the traditional way of doing politics in the Philippines. But it was also largely responsible for his downfall. Mrs Aquino must take care to avoid making the same mistake.

Southland's decision was greeted by a predictable blast from Playboy Enterprises, Penthouse's main competitor, which said that the magazine had stood for "positive, healthy sex for three decades."

Guccione, after initially holding his fire, is now entering the fight to defend the First Amendment on freedom of publication.

Europe's capital markets, says Hambros Bank chairman, Chips Keswick, are "an area in which we've got an expanding market."

Butler's post: Europe's capital markets, says Hambros Bank chairman, Chips Keswick, are "an area in which we've got an expanding market."

Men and Matters

speculation about a Lombro takeover at the weekend — is already one of the leading houses in Euro-sterling issues.

Every inch a mandarin, as they say, he even has a fine collection of Chinese porcelain — Butler, 59, retired last year to pursue a second career in the City.

Just a few months ago, he became a part-time consultant to ICL, the computer company whose chairman, Peter Bonfield, is eager to develop stronger European co-operation in high technology.

Most of Butler's diplomatic career has been spent in promoting Britain's economic relations with Europe. He worked on the first Common Market entry negotiations in the 1960s, and was in charge of preparations for UK entry in 1973.

Some British Telecom shareholders, it seems, may have to wait another week to 10 days before they get their interim certificates.

Twelve days after the April 9 deadline for the final 40p payment, the six receiving banks are still beavering away at the mounds of mail from more than 1.6m shareholders.

Responding to complaints and anxieties about being kept so long on "hold," a BT spokesman said at the weekend that so many shareholders had waited until the last week before posting their payments that it would take up to three weeks to process them.

Mr Robert Muldoon, New Zealand's abrasive former Prime Minister, is obviously finding life out of the limelight a bit of a bore.

Without a starring political role since he was ousted from the leadership of the National Party in 1984, and now relegated to the very rear of the opposition back benches, Muldoon has found another stage for his talents. He is to appear in an Auckland production of the bawdy rock-and-roll musical, The Rocky Horror Show.

Muldoon, 64, says he will not be wearing lacy knickers and "high heels like the rest of the cast. "I am not a high heels type of person."

He will appear in the eight-night season in the role of the narrator. Towards the end of the show, he is required to leap from his seat and lead the cast in a wild dance, the time warp bustle.



Dassault's Rafale: prototype of a supersonic combat jet

Penthouse fights moral majority

Bob Guccione, the multi-millionaire publisher of Penthouse magazine, has over the years proved a vigorous defender of the right to publish. But he is gearing up at the moment for what promises to be his toughest-ever battle for his concept of a free press—a legal contest with Ed Meese, US Attorney General, and a former ally of the Christian fundamentalist moral majority.

Papers are due to be filed in the courts charging Meese and the Meese Commission with conspiring with a number of fundamentalist organisations to force the 7-Eleven convenience stores chain into blacklisting Penthouse, Playboy and Forum magazines.

The Meese Commission, a body set up by the Attorney General to look into the question of pornography, has attracted the particular suspicion of Guccione. He accuses it of having close ties with the moral majority, and adds: "These censors are using a puppet government agency to put inordinate and unlawful pressure on private citizens and their businesses."

Guccione's move attests to the impact of the fundamentalist groups in the US, where the Rev. Jerry Falwell, leader of the Liberty Foundation, appears regularly on prime time television.

Falwell's forces have recently drawn blood in a campaign against the 7-Eleven stores chain. Constant picketing, boycotts and protests against the group's policy of stocking "adult" magazines eventually persuaded the owner, Southland Corporation, to take the publications off the shelves.

Southland's decision was greeted by a predictable blast from Playboy Enterprises, Penthouse's main competitor, which said that the magazine had stood for "positive, healthy sex for three decades."

Guccione, after initially holding his fire, is now entering the fight to defend the First Amendment on freedom of publication.

Busy lines

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Last act?

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Loss of volume

From the house magazine of a US company: "He said 1985 had been an excellent year. The company had achieved increased sales for all their products except hearing aids, which were going through a very quiet time."

Advertisement for Warrington-Runcorn with various offers and contact information.

FOREIGN AFFAIRS

Throwing bricks at a wasps' nest

By Ian Davidson

LAST TUESDAY, Mrs Thatcher was loudly proclaiming how right she had been to support President Reagan's bombing attack on Libya...

can attack was unnecessary, gratuitous, inhumane. Mrs Thatcher was warned; she could foresee the likely consequences; she had every reason to fear that the attack would be counter-productive...



Lebanese demonstrate outside the former US embassy in Beirut. The next day, the bodies of three hostages were found

Moreover, the full costs of that one short night are still as far from being counted. The killing of three hostages was easy; the planning and mounting of other attacks may take more time...

Some people seem to think that Mrs Thatcher had a field to repay to President Reagan for the help he unstintingly provided in the Falklands campaign four years ago...

Americans have strong evidence that a terrorist attack which killed one American and wounded many more, is directly linked to Col Gaddafi's murderous regime...

"If a partner in that community pleads for help in distress, an ally's duty is not merely to weigh the request against other interests but to recognise the common interest in helping as much as conscience allows."

The words betray themselves. The US is not a damsel in distress, fearful and terrified; it is a mighty superpower...

As many people have pointed out, it was bound to be a very difficult choice. Mrs Thatcher claimed in the House last Tuesday that the US action was in the British interest...

On the other hand, it was bound to be difficult to refuse a categorical American request. A categorical British veto could raise serious misgivings in America about the long-term raison d'être of the bases in the UK...

Nevertheless, the result so far looks like the worst of all possible worlds. Washington has gone out of its way to create the conditions for a European-American quarrel...

support for Col Gaddafi and precipitated an immediate wave of terrorist attacks. It has also weakened the alliance. Is that really what President Reagan and Mrs Thatcher had in mind?

It goes without saying that Britain's European partners bear a heavier burden of responsibility for letting things get to this pass. If they had been prepared to take more rigorous, co-operative non-military action to thwart the terrorist threat...

And so finally to Mrs Thatcher's ministers. Sir Geoffrey Howe has said that he did not know about the US attack until after he returned from the ministerial meeting in the Hague last Monday evening...

On Tuesday, Sir Geoffrey said the US attack was not merely justifiable, it was essential. But on Wednesday evening, he gave a glimpse of a rather different judgment. At their meeting in the Hague, he said, the 12 foreign ministers had agreed on a useful framework...

Lombard

Investment for the long term

By Richard Lambert

SHAREHOLDERS in Cincinnati Milacron, the leading US machine tool company, will vote tomorrow on an ingenious scheme to limit a degree of stability into the ownership of the business...

The board's motives sound admirable. It argues that in recent years speculative investors have exercised undue influence over the management of many publicly traded companies...

So far, so unobjectionable. But there is another important consideration. Like other US companies which have introduced a differential voting structure, has an important family shareholding, with 36 per cent of the votes held by descendants of the man who founded the business 100 years ago...

well as giving the management the chance to think about grand long-term strategy, the scheme is also likely significantly to increase family control over the company at no cost. Small wonder that the share price has been as flat as a pancake since the plan was announced...

There are checks and balances to prevent the plan being taken too far. If shares whose holders are entitled to vote 10 votes a share fall to less than 15 per cent of the outstanding capital at two consecutive annual meetings, the scheme will be scrapped...

Yet a two-class voting structure, even one as well designed as this, always has the same drawback. The threat that the market might make trivial judgments about the future of the business is replaced by the possibility that hidebound management will stifle future development without any discipline from the market place...

Why must it be jam tomorrow?

From the Director General, Chemical Industries Association.

Sir, I strongly endorse the view that Government should no longer stand in the way of the electricity supply industry's efforts to obtain fuel supplies at internationally competitive prices...

In this country many large industrial users face electricity price increases as high as 64 per cent in the present tariff year...

Meanwhile monitoring the movement of electricity prices in the five other leading EC countries shows that these are in many cases being frozen or substantially reduced...

It is a fearful indictment of government energy price practices in this country that, despite our uniquely favourable energy supply position in comparison with EC competitors, consumers here still fare the worst even in a situation of collapsing world fuel prices...

Martin E. Trobridge, 93 Albert Embankment, S.E.1.

Energy prices to industry

From the Managing Director, Tunnel Refractories.

Sir, With reference to your Editorial 'Energy prices' April...

Letters to the Editor

14) I am sure many people will be in sympathy with the views expressed.

In the article, however, little mention is made of the impact upon hard pressed UK manufacturers by current Government policy. British manufacturing is already reeling when compared to its Continental counterparts in respect of electricity pricing...

The result of such a free market strategy for electricity, in far major UK manufacturing to generate more of their own electricity, leaving local electricity boards void of valuable income and the Central Electricity Generating Board with surplus capacity that will increase generating costs.

The Government is continually exhorting British industry to become competitive and to increase production. It is the responsibility of government, however, to create the climate and conditions in which its manufacturing industries can function competitively by not handicapping manufacturers with such policies...

The responsibility for UK manufacturers is to remain competitive within an international context, especially Europe, to ensure future investment and employment within the UK. It is imperative that we are not handicapped by government policies that do not recognise the very virtues that it wishes to impose upon those companies.

H. Fox, Thames Bank House, Tunnel Avenue SE10.

Punters and papers

From the Managing Director, Sporting Life.

Sir, James Buchan, in his Weekend FT report (April 12), describes James Wigan as 'one of the best interpreters of a complex industry for outsiders.'

Complaints against barristers

From the Vice-Chairman of the Bar.

Sir, I was astonished to read the statement of your Legal Correspondent (April 17) that 'The Bar has no complaint procedure whatsoever.'

Any complaint against a barrister, including any allegation of negligence or professional misconduct, is dealt with scrupulously under a well established procedure. It is first referred to the professional conduct committee (PCC) which carries out a full investigation to establish whether or not there is any evidence of professional misconduct or of a breach of professional standards.

The PCC includes two lay representatives nominated by the Lord Chancellor. The PCC then has three basic courses open to it. It can refer the matter to a disciplinary tribunal which is presided over by a judge and also includes an independent lay representative nominated by the Lord Chancellor.

Full details of the procedure are available on request from the senate and I am surprised that your Legal Correspondent did not choose to enquire about this before making his assertion.

George White, 81-89 Farringdon Road, EC1.

Let accountants beg in vain

From Mr J. Butcher.

Sir, Hazel Duffy's report (April 14) on the spectre of litigation that haunts the professions touched on an issue that raises fundamental principles of business.



PROFIT FROM A WIDER VIEWPOINT.

Sadly, it isn't possible to read the future. Which is why you should read The Wall Street Journal/Europe. You'll find it strikes a balance between the expected and the unexpected. Between the hot news you'd expect in Europe's leading daily business publication, and the cool judgement and analysis you wouldn't. And between its predictably unrivalled coverage of US business and economic stories, and its surprisingly European outlook. But it's no surprise that as a whole, The Journal's readers are more successful in business than the readers of any other daily publication. Could it be that they've found a way to read the future?



GO STRAIGHT TO THE TOP



Terry Byland on Wall Street Bulls come through a stern test

THERE CAN be no doubting the bullishness of a US stock market that can soar to new peaks within two days of the US bombing attack on Libya...

So, with fingers crossed perhaps, the brokerage community continued to sound a bullish note. Further falls in interest rates and in the US dollar, together with growth in US and world economies, are predicted by many analysts...

Another shakeout in the stock market is generally accepted as quite likely, but not on any more significant scale than the 5 per cent setback so quickly recovered last week...

Investors, it suggests, should continue to focus on the central trend and remain fully committed. There is no inflation on the horizon, and the path of interest rates is down...

But within these parameters, there are signs of shifting priorities. A stock market correction is likely to be triggered by a recovery in oil prices, disappointing corporate earnings reports or both...

Chemical stocks would be obvious candidates for disposal by investors seeking to increase portfolio weightings towards energy issues. The chemical sector has taken most of its gain from the fall in the price of its oil feedstocks...

Consumer issues have shown a more uncertain trend, with the major department stores still troubled by heavy price competition. The best performance has come from food stocks, which have outpaced the market since early March...

UK expected to launch 10th oil and gas round

BY DOMINIC LAWSON IN LONDON

THE BRITISH Government is expected this week to announce its intention of holding a 10th offshore oil and gas licensing round...

The independent oil companies had argued that the next licensing round should be deferred but the Government is determined to press ahead...

In one key area the Energy Department appears to have won an argument with the Treasury, to the benefit of the smaller oil companies. It seems likely that the 10th round will not contain a cash auction element...

In the absence of a cash auction, all awards would be at the discretion of the Energy Department.

Gas is known to be short of supplies to match UK gas demand in the mid-1980s. For this reason, the southern and central regions of the North Sea are likely to be the main area of interest in the 10th round.

Established North Sea oil companies have already formed provisional consortia for taking part in the 10th round.

After the Government announcement, which will set out the general areas to be offered, these groups will carry out seismic surveys of those areas in the summer.

The 10th round is likely to contain very little of the deep water frontier acreage that characterised the previous licensing round.

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In the 10th round the Government will probably have to settle for slow work programmes by the oil industry, which is unwilling to commit itself to an intensive programme of North Sea exploration until the oil price stabilises at much higher levels.

Norwegian strike, Page 3

European share clearing service launched

By Alexander Nicoll in London

THE international equity market takes a step forward today when Euro-clear, the Brussels-based Eurobond clearing system, launches a clearing service for about 100 shares from five European countries.

The lack of an efficient cross-border clearing system has been a drawback for traders, who increasingly want to deal in equities outside the country of issue amid the trend towards globalisation of stock markets.

The shares initially to be handled by Euro-clear are Belgian, West German, Dutch, Swedish and Swiss. Equities from other countries are likely to be added soon, following the overall criterion that they must be widely traded outside their home market.

The absence of British shares from the initial list is not surprising after the UK Government's recent imposition of a 5 per cent charge on the conversion of British shares into depositary receipts and on transfers into clearing systems such as Euro-clear.

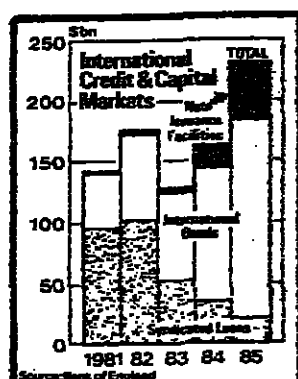
The Euro-clear service will complement national clearing systems. Trades with counterparts outside Euro-clear will be settled against payment through local Euro-clear depositories and national systems in local currencies.

Issues of shares using Eurobond syndication methods can be distributed through Euro-clear and the system will also clear rights issues and some depositary receipts.

They were, he said, "two directions which are 180 degrees apart," referring to the conflict between the camp seeking to boost prices by a deep cut in output and the others now committed to a gradual approach to raising per barrel revenues.

He said that chances of co-operation with Mexico, Egypt, Oman, Malaysia and Angola - represented during the first phase of the conference - had been lost.

THE LEX COLUMN The sun rises over Cathay



Climatic conditions look perfect for Cathay Pacific's stock market take-off. Unlike the Singapore Airlines share sale, which was battered by the cross winds from Fan-Electric, Cathay is being launched into a stock market near its peak.

In less good flying weather Cathay's prospectus would receive a more scrupulous examination than it is likely to get when it appears tomorrow and its main use will be to guide prospective investors in other airline companies.

In Cathay's case a 2 per cent move in passenger revenue per kilometre flown changes attributable profits by over 10 per cent. No wonder a price war in the US has had a devastating effect on airline profits.

Earnings aside, the market price of an airline attaches a capital value to its routes and the protection afforded them. Cathay's are worth roughly HK\$1.5bn on the basis of the difference between its market capitalisation and net worth.

Although Cathay has fought off some competition for routes from British Airways and British Caledonian among others, nearly all its services are duplicated by other airlines. Cathay's fortunes are tied firmly to those of Hong Kong, and that investors have to discount - as the Hang Seng shows they currently do - a rocky future under the new regime.

The solution may be for the authorities to make more use of exchange-rate targets, a suggestion that has been resisted in the past by the UK. But the freedom to run an independent money policy is declining, and this could provide Mr Nigel Lawson with support for his

within certain guidelines, they could supervise the banking system and keep monetary aggregates in trim. Even the most head-on and central bankers have realised that banking innovations have raised regulatory problems. But they are only just seeing that these changes are also making monetary aggregates harder to measure and the conduct of monetary policy more uncertain.

The trend from traditional lending to securitised credit, deregulation and the internationalisation of financial markets must cause distortions in monetary aggregates. But central bankers seem not to know by how much or in what direction, let alone how to adjust policy accordingly.

Clearly it is harder for one country to control domestic monetary aggregates in isolation when capital is flowing fast and free across the exchanges in pursuit of higher returns, and there seem to be few hard statistics on capital mobility anyway.

As a result, a move in interest rates to tighten or loosen monetary policy could have unexpected effects depending on the reaction of the external as well as the domestic sector.

Opec majority in favour of raising total output ceiling

BY RICHARD JOHNS IN GENEVA

A CLEAR majority of the Organisation of Petroleum Exporting Countries (Opec) has emerged in favour of an increase in the ceiling on total oil output to 18.5m barrels a day.

Opec ministers yesterday asked three chief delegates - Sheikh Ali Khalifa al Sabah of Kuwait, Dr Subroto of Indonesia and Mr Riwan Lukman of Nigeria - to assess the size of voluntary cuts possible by non-Opec producers and the volume of output which might be closed down in North America.

They were scheduled to meet last night and report this morning.

The gloom pervading the meeting suddenly lifted on Saturday night after nearly 18 hours of talks.

It was by no means certain, however, whether Saudi Arabia, Kuwait and the United Arab Emirates sincerely believed the time to be ripe for a compromise.

The hardliners were obviously surprised by the size of the majority established by Venezuela and the conservative Arab oil producers. They say that Saudi Arabia and its allies are still bent on getting the UK and Norway to agree to curb their output.

The question of adjusting members' quotas under any higher ceiling is likely to be deferred until a later meeting.

Mr Fawzi Shakhshuki, Libyan chief delegate, said that his country would not accept a ceiling in the range of 16m-17m b/d.

Efforts by Venezuela, whose chief delegate Mr Arturo Hernandez Grisano is the current Opec president, and the conservative Arab producing states to breathe life into a moribund conference appeared to have worked.

The talks were resumed in Geneva last Tuesday after an adjournment in March.

On Friday the conference seemed in danger of collapse as Mr Belkacem Nabl, Algerian Minister of Energy, said there could be "no compromise at this meeting or any future meeting."

They were, he said, "two directions which are 180 degrees apart," referring to the conflict between the camp seeking to boost prices by a deep cut in output and the others now committed to a gradual approach to raising per barrel revenues.

He said that chances of co-operation with Mexico, Egypt, Oman, Malaysia and Angola - represented during the first phase of the conference - had been lost.

Conflict on farm trade postponed

Continued from Page 1

to reduce US exports from traditional levels, the US quotas would similarly be set so as not to harm EEC exports.

"We are going to bend over backwards to make sure we only mirror whatever damage may occur," he said. He added that it was "regrettable" the EEC had not discussed the Portuguese programmes before they were announced on February 11.

Mr Andriessen and Mr de Clercq report back today to the EEC foreign ministers and will be seeking a negotiating mandate for talks on the Spanish compensation at the Gatt in Geneva.

The Commission has already drawn up a list of proposed countermeasures if the US guest by its action. The US measures in May would affect EEC apples, fruit juices, beer and biscuits - although Mr Yentzer said these would take the form of quotas and not tariffs as originally announced.

Hiram Walker bid battle set to close

Continued from Page 1

There is a real risk for Allied-Lyons, however, that it could become embroiled in a long legal wrangle to enforce the contract.

In the absence of any higher bids, Hiram has reluctantly endorsed O&Y's latest offer. A TransCanada official said the company dropped out of the bidding because "going further would mean paying a premium value" for Hiram's oil and gas assets which were of primary interest to TransCanada.

The TransCanada bid for Hiram, withdrawn earlier last week, was priced at C\$66.50 per common share, while the current offer from O&Y and Gulf is C\$38 as well as C\$34 for each first-class series D preferred share.

Should the two secure control of Hiram and refuse to honour the agreement to sell the drinks division, Allied-Lyons would be forced to sue in the Canadian courts for specific performance.

Tories in Britain uneasy over use of bases for Libya raid

BY PETER RIDDELL, POLITICAL EDITOR

CONSERVATIVE MPs in Britain have reported considerable apprehension and uncertainty among party supporters and voters about the use of British bases for the US for last week's bombing raid on Libya.

The response, even from activists in local parties was said to be questioning and, in some cases, critical while there was a feeling that Mrs Margaret Thatcher, the Prime Minister, ought to be supported in face of opposition attacks, there were strong misgivings about possible future military action.

This experience of Tory members from different parts of Britain ties in with the evidence of three opinion polls which suggest that two-thirds of the British public opposed both the bombing and the Government's attitude to it.

A number of MPs, including ministers, also reported concern about the control of US bases in Britain, which they fear will provide ammunition for the opposition Labour Party and the Campaign for Nuclear Disarmament.

Mr Gerald Howarth, a Midlands MP, said reaction in his constituency was mixed, with apprehension about what had happened among Tory supporters. Some of these doubts could be removed by an explanation of the Government's decision, he said.

Mr Robert McCrindle, another Tory MP, reported a "pretty negative" reaction on the basis of 15 letters, half a dozen telephone calls, a meeting of his local executives and conversations with constituents. He was slightly surprised by the intensity of the response and said that, while there was an instinctive feeling of support for the Prime Minister among party members, there were doubts about any further military action.

Another MP, Mr Cyril Townsend, who was openly critical of the US action in the House of Commons last week, reported support for his stand locally.

A large majority of the thousands of letters and calls to the Prime Minister's office on the subject

have been hostile to Mrs Thatcher's decision. However, there are apparently some signs of a co-ordinated, rather than a spontaneous, campaign and no precise figures are being released.

However, in a TV interview Mr Edward Heath, the former Prime Minister gave a warning of the dangers of escalation. He said that if there was another request by President Reagan to use bases in Britain then this might create a situation "which I doubt very much whether this British Government could survive."

To answer these doubts, senior ministers, including Mr Norman Tebbit, the Conservative Party chairman, and Mr Tom King, the Northern Ireland Secretary, made a point over the weekend of emphasising the Libyan involvement in terrorism within the UK, particularly via the IRA.

Mr King said in a statement that "the great cause of the IRA has been fed and nurtured by among others over the years, the evil regime that is Gaddafi's Libya."

World Weather table with columns for location, temperature, and weather conditions.

EEC terrorism clampdown

Continued from Page 1

In a clear message to the Reagan Administration, Sir Geoffrey also argued that the US should be constantly looking for a way of advancing the Middle East peace process. "The perception of the European countries has accorded a rather larger role to the rights of the Palestinian people to self-determination than has the US."

EEC officials say Libya is certain to be classified by the foreign ministers in the top category of offenders involved in terrorist acts. This is in spite of Greek unwillingness to admit the strength of evidence submitted by the US, the UK and other EEC member states.



ANZ & GRIDLAYS OPERATE A NETWORK SPANNING 45 COUNTRIES

The Australia & New Zealand Banking Group with its acquisition of the UK based Grindlays Bank, has established a formidable presence on the international banking scene with Group assets of over US\$30 billion. An asset base that spans the globe with over 1,600 branches and offices in 45 countries.

This places the ANZ Group in the ideal position to assist corporations with their particular domestic and international finance requirements. The new Group's strength is drawn from its business base in most of the major regions of the globe and the growing diversity of its wide range of services.

ANZ and Grindlays. A force spanning the globe.

هذا هو الأصل

SECTION III
FINANCIAL TIMES SURVEY

Saudi Arabia

Despite the severe effects on the country's economy of the fall in world oil prices, Saudi businessmen are in some ways more optimistic than they were late last year and they take heart from the way their Government is approaching its problems

Weathering the storm

IN THE last six months, the Saudi Arabian Government has made a more direct impact on the world economy than at any other time since it began exporting oil at the end of World War Two.

By MICHAEL FIELD

At the end of last summer, after months of making threats, it decided to abandon its role as the country that would absorb any decline in demand for oil for the sake of maintaining the prices agreed by the Organisation of Petroleum Exporting Countries, Opec. It quickly tripled its exports, from a level of little more than 1m barrels a day, and at the end of the year led the Opec campaign to recapture the oil market share that the Organisation had enjoyed in the 1970s.

With a third of the non-Communist world's oil reserves below its territory, Saudi Arabia has a strong interest in maintaining world demand for oil in the long term.

This year, as a result of Saudi policies, oil prices have fallen by more than half, from some \$26.38 a barrel to \$12.14. This has led to the biggest change in the fortunes of the industrialised countries since the radicals in Opec, dragging a rather reluctant Saudi Arabia with them, quadrupled the price of oil in 1973. It seems likely to ruin some of the Kingdom's poorer fellows in Opec.

Saudi Arabia itself may not be too badly affected by the fall in prices. Its increase in output partly compensates for the drop in price. Last year its

oil revenues were \$22bn, this year they might be \$18.18bn. King Fahd, who has sound political instincts, has opted to maintain salaries, subsidies and operation and maintenance spending for the benefit of the ordinary people of the Kingdom.

Last month on television he announced to his people, with tears in his eyes, that his Government could produce no Budget for 1986-87. The unpredictability of oil price and production levels would have made the exercise futile.

It emerged from ministers' statements afterwards that the Government was envisaging spending the equivalent of about \$40bn, of which more than half would be drawn from domestic sources and income from the foreign assets of the Saudi Arabian Monetary Agency, (Sama). Apart from maintaining current spending this would allow the completion of construction programmes under way and might make possible a few new projects.

Spending level

The estimate may understate the true level of Government spending because there are many big state agencies, including the Saudi Industrial Development Fund, which are now wholly or partly self-financing. Clearly the brunt of the spending cuts is to be borne by the business community, which is already rich.

Both Saudi and foreign businessmen in the Kingdom are uncertain about the prospects that face them. Many say that there is still a surprising amount of business to be won, even though competition is tougher and there are no longer any great projects priced in hundreds of millions of riyals.

In some respects businessmen are more optimistic than they were six months ago. They are encouraged by the fact that the Government is at last admitting its problems.

They are also heartened by the news that Sama seems to have been able to maintain the value of its liquid foreign assets during the past year at about \$70bn—a healthy figure indeed for a nation that has no state foreign or domestic debt.

Sama vigorously denies that it ran down its investment last year by \$15bn. And it now seems to be accepted by even cynical foreigners in the Kingdom that it must have compensated for the Government's drawings by earning capital gains.

The banks came through 1985 with greatly reduced profits but no disastrous losses. It is still difficult for them to obtain payment of loans from defaulters, and the courts will still not acknowledge the legitimacy of any interest charge, but there is a prospect that it may soon be possible to build provisions for the arbitration of disputes into new loan agreements.

Many people in the royal family and the Government believe that the dire warnings last autumn of massive loan



● KING FAHD (left) and his Finance Minister, Mohammad Aba al Khail: worried by uncertain oil revenues.

losses were made by bankers with the sole intention of forcing the Government to devise a system to secure their lending.

In the past six months only one more big corporate debt problem has been added to the list of seven or eight crises in major companies that have occurred since the recession began in 1982.

The company affected is Redco, the trading, contracting and real-estate group owned by Ghaiith Pharaon, and its difficulties have been expected by the banks for several months.

A handful of foreign contractors have left the Kingdom, the most recent important case being the British partnership of Laing and Wimpey. Most in progress have reduced their staffs to 10 or 20 but are staying on so that they will be in a stronger position to bid when the flow of contracts is resumed—they hope in two or three years.

Apart from the possibility of a further fall in the oil price to below \$10 a barrel, the main concern of Saudi businessmen is that there seem to be few

opportunities for profitable investment in the Kingdom.

They cannot see how they will make money in new enterprises unless the Government can increase its spending again.

Private investors, who hold tens of billions of dollars in the Kingdom, have recently been transferring huge sums abroad. Early in March it was thought that the flow might have peaked at over \$1bn a day.

It is difficult to find anyone in the Kingdom who claims that any of these developments has made the country a jot less stable.

The Saudis are an extraordinarily conformist people, possibly because of the strength of Islam and the family unit in the Kingdom. They all tend to talk about their society in the same way, normally echoing the thinking of the royal family and Government.

Where one might expect them to take for granted the progress they have made in the past 12 years, one finds that they are still impressed by their new telecommunications, hospitals, schools, roads, airline and airports.

The popular belief is that big infrastructural projects could not have continued to be built even if the money had been there—which partly ignores the broader effects of spending cuts on an economy which was driven by construction expenditure.

Many Saudis say they should be grateful for the past boom and should now learn to live in a normal economy. The slow-down will give families an opportunity to adjust to the revolution that has occurred in their lives since 1973. They can curb extravagant habits, about which most of them feel slightly guilty, and think more of their original values.

Exodus
They are delighted to see that well over 1m foreigners, possibly because of the strength of Islam and the family unit in the Kingdom, they all tend to talk about their society in the same way, normally echoing the thinking of the royal family and Government.

An interesting side-effect of this foreign exodus and the more austere mood of the Kingdom is that young Saudis are now taking clerical and technical jobs. The Juffal group,

probably the Kingdom's biggest private-sector trading and industrial enterprise, found three or four years ago that it had to enrol some non-Saudis to fill its vocational training centre. Now it has 10 times more Saudi applicants than places.

It seems that some of the young are beginning to feel that being a mechanic, electrician or clerk may offer a more secure future than working as a messenger, driver or go-between for a wheeling and dealing entrepreneur.

The Government's chief political worry this year has been external. The success of the Iraqis' attack on the old Iraqi oil port of Fao and their intensifying propaganda broadcast, claiming that the Kingdom is not fit to protect the holy places in Mecca and Medina and urging the Shia population of the Eastern Province to rise against its government, worried the Saudis more than at any time since the war began in 1980.

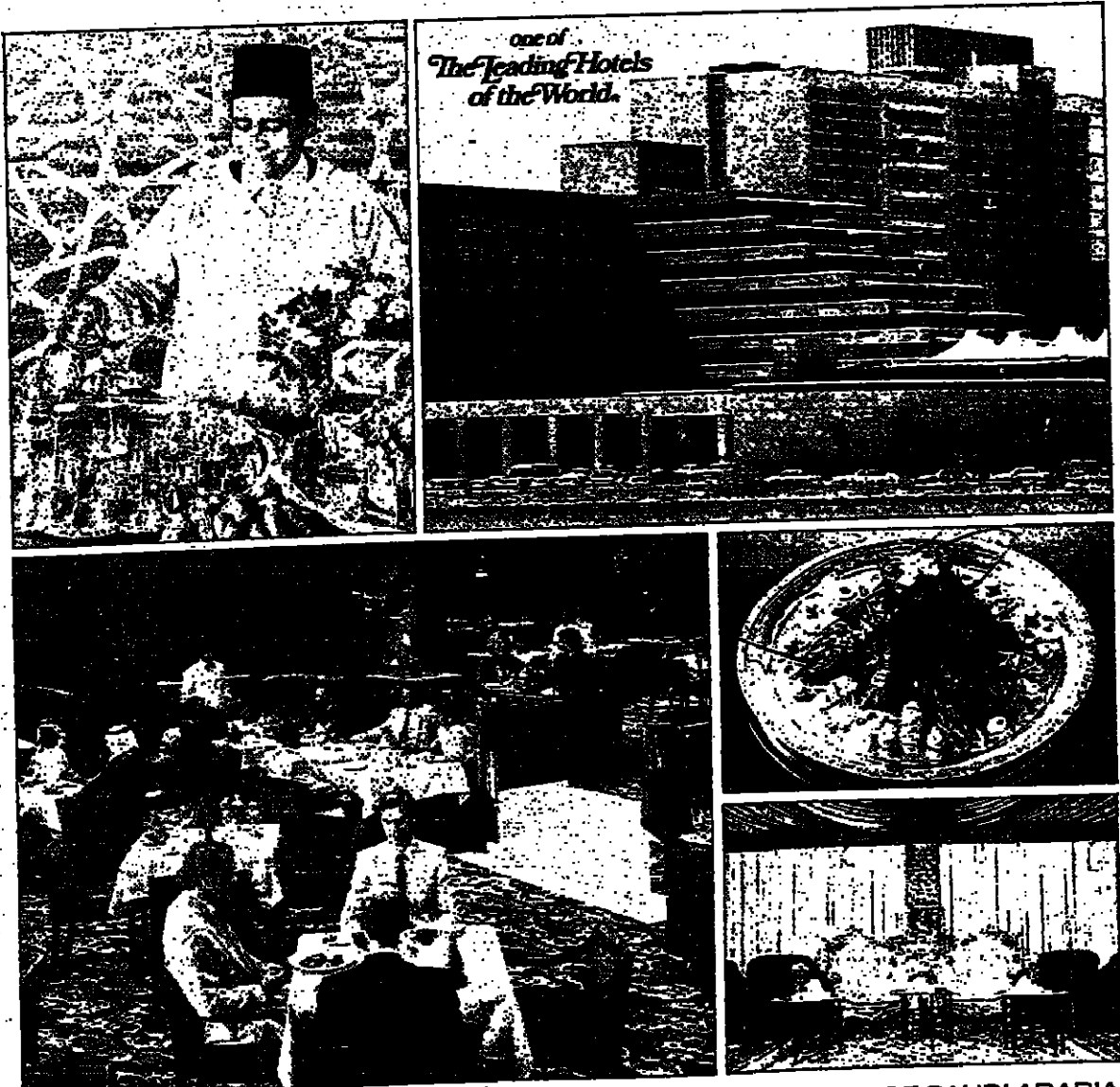
The fear was not so much that the Iraqis would break through the Iraqi lines and sweep down on Kuwait, which would be beyond their present military capacity, but that they would launch commando raids on Saudi or Kuwaiti desalination plants, or other installations, on the Gulf coast.

IN THIS SURVEY

The Economy: problem of oil revenues	2
Finance: the budget that never was	2
Construction: serious delays in payment	4
Banking: more competition	4
Oil strategy: international poker game	5
Aramco: lean times ahead	5
Provinces: business holds up in south west	6
Religion and politics: Godliness before riches	8

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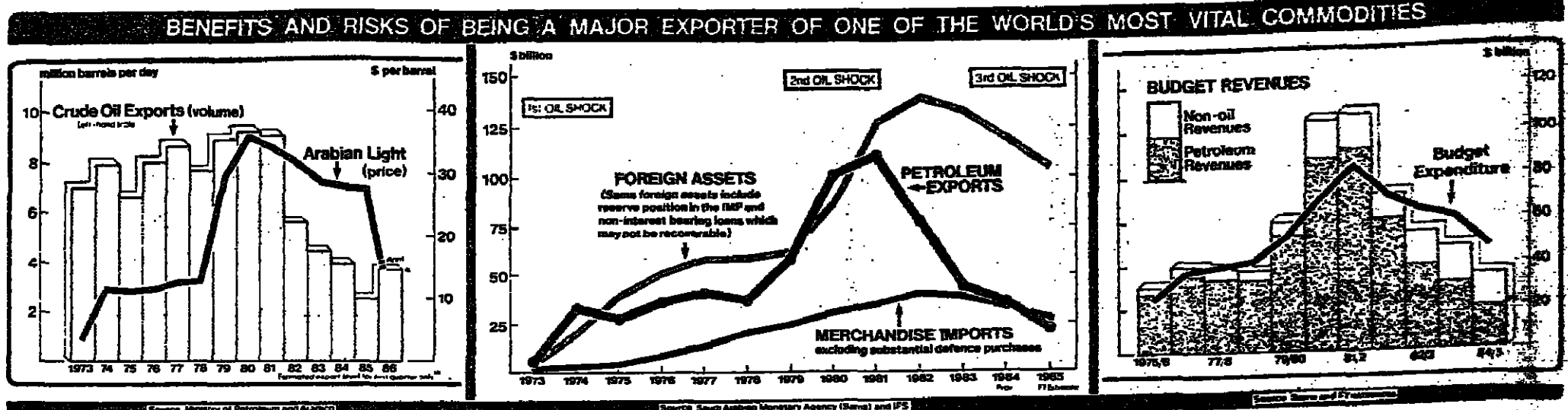
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SAUDI ARABIA 2

Dependence on oil becomes major problem

The Economy RICHARD COWPER

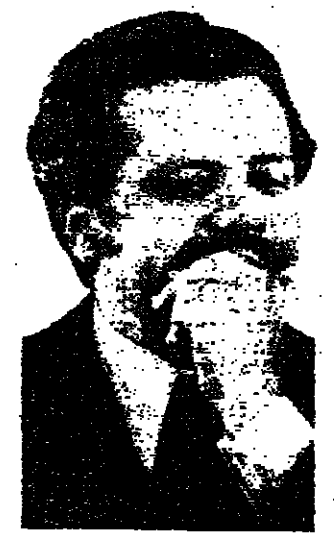
THE PROBLEM with a one-horse economy is that when the thoroughbred turns mullah it's no easy task to get back on the winning track. In Saudi Arabia one single commodity — oil — has traditionally accounted for over 85 per cent of the Kingdom's exports, more than 80 per cent of government revenues and in excess of 60 per cent of gross domestic product.



engine of the Saudi economy, has fallen by well over 50 per cent in the past five years if defence expenditure is taken into account, while revenues have declined even more dramatically from \$108bn in 1981-82 to an estimated \$34bn last year. The combined deficit for the past three years was probably more than \$25bn.

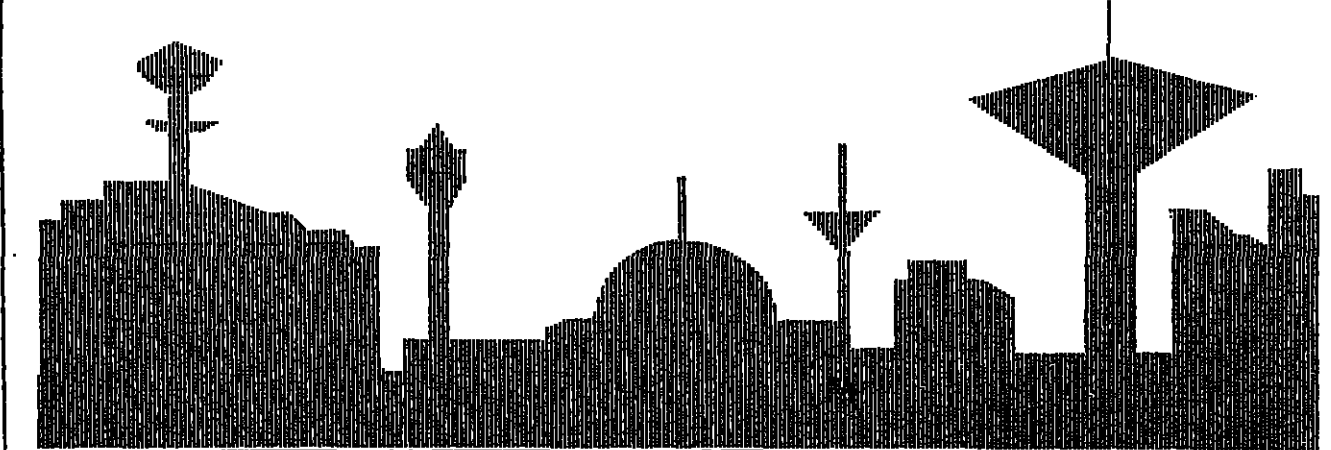
ness shake-out has just about been contained. But the country's 11 commercial banks (nine of them foreign joint ventures) are estimated to have \$5.5bn of bad loans on their books and the bankruptcy of one or two major Saudi companies could tip the balance.

(the bottled product is more expensive than petrol) from just 50m gallons in 1980 to over 400m now. Since 1976 the number of pupils and students in some form of full-time education or vocational training has doubled to over 2.1m, and in the past six years alone the government has built more than 30 hospitals and tripled the number of doctors to over 15,000 now.



Sheikh Yamani—his most momentous year as Oil Minister since Opec declared its oil embargo in 1972

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The Budget that never was

The Budget RICHARD COWPER

FOR THE first time in the modern economic history of Saudi Arabia the government simply failed to announce a budget at all this year. The decision to postpone it, possibly for as long as five months, was announced by King Fahd on March 19, just a day before the new financial year was due to start.

Impact of various Oil prices on 1986-87 Budget Revenues

Table with columns: Year, Average price per barrel, Revenue from crude exports, Government petroleum revenues, Non-oil revenues, Total revenues. Rows for 1985-86, 1986-87, and 1988-87.

At the same time Mr Mohammad Abu Al-Khalil, Minister of Finance and National Economy, went on television to explain that monthly government expenditures on essential items such as salaries and subsidies would continue at the same average monthly rate as in the 1985-86 financial year.

If expenditures continue to run at last year's level of about \$77bn, the Government has worked hard to convey — the budget deficit for 1986-87 would be approaching \$20bn. Saudi Arabia is in the highly enviable position of still maintaining a substantial cushion of official useable liquid reserves.

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SAUDI ARABIA 4

Payment delays may top \$8bn

Construction contracts

RICHARD COWPER

A FAST-SHRINKING construction market, fierce competition and delayed payments for completed contracts are taking their toll on local and foreign companies alike, as the Saudi economy struggles to make the painful adjustment from boom to recession.

Hundreds of small Saudi contractors and sub-contractors have ceased trading altogether, while a number of large ones have run into serious financial problems, and several foreign companies have felt obliged to leave the Kingdom accepting heavy losses by defaulting on contracts. In the public sector, which has consistently accounted for over three-quarters of the construction market, Government project expenditures are estimated to have fallen by over 60 per cent since 1981 from around \$50bn to \$19bn last year.

Awards of major new public-sector construction contracts reveal even sharper declines. These are estimated to have fallen by around 80 per cent since 1982, from about \$20bn to roughly \$4bn in 1985.

This sharp contraction in the market has led to cut-throat competition, as companies battle to maintain market share, or simply to keep themselves in business.

With profit margins pared to the bone, a number of companies have been dealt a severe blow by delays in payments—either from the Government or its agencies, or from main contractors who themselves have not been paid.

Estimates vary, but diplomats and bankers who have followed the problem in detail suggest that payment delays by the Saudi Government for whatever reason, to local and foreign companies for work completed or goods delivered, currently totals between \$10bn and \$8bn. A substantial proportion of this, they claim, has been delayed for more than 12 months.

It is difficult to obtain an exact breakdown by country or company, but it is understood that South Korean companies, for example, are owed around \$2bn, US companies over \$20bn, Japanese upwards of \$750m, French companies over \$300m; and that substantial amounts totalling several billions are due to West German, Italian, UK and Saudi companies.

The main reason for the delays, according to diplomats and bankers, has been the Government's need to cut expenditures in the face of a steep decline in oil revenues.

The fall in Government income has come too close for comfort, on the heels of what many describe as the single

biggest national construction project undertaken by any nation in the last 25 years.

One diplomat, not unsympathetic to Saudi Arabia over its cash flow dilemma, says:

"In the past, there were always some difficulties over payments. But today we have the normal problems coinciding with a sharp decline in revenues, and this is compounded by the fact that payments are now coming due on a large number of projects approaching completion."

Cosmetic arguments

Another, less tolerant analyst says:

"The Saudis say the project has not been completed according to specification, or they make it difficult to fulfil commitments by delaying approvals, thus raising the issue of penalties. Requests for payments get unaccountably lost in the bureaucracy, and so on. Every kind of tricky subterfuge

for speeding up a bureaucracy whose "get it done at any cost" mentality of the boom years is over.

In addition, some ministries or agencies are better managed than others. The Ministry of Interior, Aramco, Petroleum and the Ministry of Defence are widely perceived as being quicker to come up with the final 10 per cent guarantee payment (which is essentially where the main area of contention lies) when a job is satisfactorily completed. The major problem areas would appear to lie with ministries such as Education, Health, Public Works and Agriculture.

In the last couple of years a stream of ministers, senior officials and top diplomats from countries such as South Korea, the US and members of the EEC have visited Saudi Arabia in the often tortuous hope of attempting to get payments to their companies speeded up. The Saudi Government appears to have recognised that it has acquired what some

The Saudi Health Ministry denies that the company was full commitments on a \$77m hospital contract in Jeddah, or on a one-year operations and maintenance contract for two 100-bed hospitals at Midehaab and Guwathah. Estimates of total write-offs made by the two British companies range from \$18m upwards.

In July 1985, the Ali and Fahd Shubokshi group, one of the Kingdom's most distinguished merchant family concerns, called for the continuation of a moratorium on repayments of debt to 80 banks, estimated at around \$400m. Much of the debt is understood to have been incurred by its troubled contracting and trading subsidiary, the General Agencies Corporation (GAC).

In 1984, GAC found itself facing serious problems after what is claimed to have been large payment delays by the Saudi Government and its agencies.

Soqex International, a major Saudi construction company, laid off about half of its 23,000 workforce last year in an attempt to restructure. The company's turnover has declined from over \$1bn, at the height of the construction boom, to less than \$300m now.

Rural electricity

In the spring of 1985, L. E. Myers, a US company working on rural electricity work in small towns in the north of the country fled the kingdom. Losses or debts are not known.

In January 1985, Inry, a joint venture between British companies Henry Boot and Sons and W. S. Fry, put the venture into receivership, because of what they claim was delayed payments on a \$20m road project in Riyadh. The Saudi Industrial and Commercial Projects Co (SIPC) claims that Inry left behind debts to 127 creditors totalling \$4.5m.

Carlson Al Saudia, a partnership between the Carlson group of the US and several Saudi industrialists, collapsed in 1984 because it claimed it was not paid for work on a \$134m housing project at King Saud University in Riyadh. Carlson says it is owed in excess of \$21m by the university, which claims the company left behind debts of over \$10m.

In addition to these generally well-publicised cases, hundreds of small Saudi sub-contractors have ceased trading. Nor has the shake-out in the construction industry ended. The Finance Minister said last month that only the most essential projects will be initiated in 1986.

The steep decline in the price of oil since December, if it is not reversed, is likely to intensify the Government's need to reduce expenditures, and many fear that the average delay in payments arrears will lengthen further.

Shrinking construction market

Year	Government expenditure*	New contracts won (\$bn)		
		Local	Korean	French
1985	19.0	1.5	1.64	0.3
1984	25.0	4.0	3.2	0.5
1983	30.0	2.9	4.5	0.5
1982	41.0	7.8	8.3	1.3
1981	50.0	5.0	7.8	2.3
1980	44.0	3.0	5.2	1.4
1979	27.0	2.0	4.7	1.4

* Saudi Arabian Monetary Agency (Sama) estimates for actual project expenditure from 1979 to 1983. FT estimate for 1984. Ministry of Finance estimate for 1985.
† Estimates by one Western embassy.
‡ Estimates by South Korean embassy.
§ Estimates by French embassy.
|| There are no comprehensive official statistics which provide a reliable breakdown of what has been one of the world's largest construction markets for much of the past decade.
Source: Sama, embassies and FT estimates.

has been used. Their arguments are often only cosmetic. The truth is they lack the money."

The Government strenuously denies that it is operating an official policy of slowing down payments.

"We are simply asking that contractors fulfil the specifications detailed in their contracts—no more or less," says one official in the Ministry of Industry and Electricity.

In the boom years, after the second oil price rise, contractors made enormous profits, and in the rush to get things moving we let them get away with cutting corners to an extent that would have been unacceptable to any other government."

The issue of delayed payments is a highly controversial one. It is also exceedingly complex. Some companies clearly have not fulfilled their commitments, while others may be victims of the lack of close high-level contacts—so essential

diplomats refer to as a "credibility gap." There is considerable keeness by King Fahd in particular to ensure that Government departments honour their commitments.

Earlier this year the King ordered the setting up of a special ministerial committee, to review so-called "problem cases."

Meanwhile the catalogue of companies, both Saudi and foreign, which have suffered as a result of the pressures arising out of the severe downturn in the construction market, may continue to lengthen.

In October 1985, John Lacey and George Wimpey, two of Britain's biggest construction companies, fled the kingdom because of what they claim was non-payment for work carried out by Lacey, Wimpey, Algrah (LWA), their local joint venture company. LWA's annual turnover is estimated to have been in the region of \$50m.

Bad loans and more competition

Banking

FINN BARRE

BANKERS IN Saudi Arabia are being obliged to learn the benefits of conservatism. Although the banks have reason to applaud the new realism with which the Government is talking about the economy, they are struggling with an average of 25 per cent bad loans in their portfolios, higher cost of funds, and more competition.

Foreign partners in United Saudi Commercial Bank (USCB), Saudi British Bank and Saudi Investment Bank (SAB) did not earn dividends last year.

Saudi British posted a 9.15 per cent drop in profits. Saudi Arabia's largest bank, National Commercial Bank (NCB) said profits fell 80 per cent. USCB lost \$4.65m, while SAB lost \$4.2m. All other banks saw a decline in profits.

The most serious problem for bankers is bad loans. Saudi British Bank and NCB earned respect for posting large drops in paid-out profits to strengthen reserves.

NCB made provisions of \$72.2m for a ratio of provisions to loans and advances of 3.2 per cent. In most of the world the ratio is around 1 per cent.

A look at last year's NCB ratio—2.1 per cent—shows how the problem has grown worse. Saudi British made provisions of \$26.2m for a ratio of provisions to loans and advances of 2.9 per cent. Last year, the ratio for Saudi British was 1.9 per cent.

SAB's provision this year gave a ratio of 3.3 per cent. Other banks made smaller provisions. Saudi American Bank (SAMBA) had a ratio of 1.9 per cent, while Al-Bank Al-Saudi Al-Fransi (Saudi French) set aside only enough for a ratio of 1.27 per cent. The question that most bankers have is whether Saudi French has that much better a portfolio of loans than everyone else. Some bankers argue that variances in reporting permit the camouflaging of true portfolio conditions.

Businessmen and bankers say the problem is not simply a matter of loans going sour, which is to be expected in any economic downturn, but the utter inability banks have of taking collateral.

This is due to the fact that, although 11 commercial banks up the pieces, add to this their interest-based business conflicts with Saudi Arabia's Islamic (Sharia) law. The Saudi religious and legal establishment, the Ulema, has repeatedly issued fatwas or rulings, stating that the taking of interest is forbidden. Some Islamic scholars argue that God, through the Prophet Mohammed, was banning Usury (the taking of excessive interest, not of all interest), but that line of thinking is rejected by the Ulema.

Because of this, the Sharia courts give banks short shrift. Court rulings vary, depending upon the judge (there is no concept of precedent in Sharia law); but any attempt by a bank to collect interest is doomed. Although collection of principal is possible. Bankers recall rulings where a Saudi taken to court for non-payment not only has won on the loan in question but has obtained a court order for the return of all interest paid on past loans as well.

New regulations

Bankers also know that even a favourable ruling is hard to enforce. Some courts have been difficult and time-consuming, though new bankruptcy regulations issued by the Ministry of Commerce should streamline the procedure somewhat. Consequently, banks avoid courts, even though up to \$3.56bn of questionable loans hang in the balance.

Arguments on this topic seldom connect. Saudis argue that bankers were happy to extract high interest while taking non-interest-bearing deposits during the boom years, and should therefore accept a certain amount of non-payment. The banks complain that many Saudis are shirking their moral responsibility to repay loans.

The bankers want clarification of their legal status, but they are likely to remain in limbo. The Government is caught between its desire to strengthen the banks and the necessity of maintaining Islamic laws.

Why bankers appeared to ignore the technical illegality of interest is a question best answered by looking at management contracts. Foreign bank managers usually come to the Kingdom on limited multi-year contracts. Past managers may have made loans in the comfort of knowing that, if a crunch

came, they would be gone. Their successors would have to pick up the pieces. Add to this that bankers were as guilty as other businessmen of expecting the boom to continue forever, and did not consider that debt repayment would become a problem.

Both the banks and the Saudi Arabian Monetary Agency (SAMA) are adapting to the new situation.

SAMA appears to be trying to establish some sort of mechanism for collecting debts. It has strengthened its arbitration board, which has a royal mandate that gives it legal status. SAMA is asking bankers to put clauses in loan agreements binding both parties to go before the board in the event of a dispute. The banks hope that, in this case, a Sharia judge will tell the plaintiff that he knew what he was doing when he signed the loan and must submit to impartial arbitration.

This sounds good, but awaits the test under fire in court. In the past the courts have normally sided with plaintiffs who have knowingly signed non-Islamic loan agreements. Given their experience, the banks are playing this new legal manoeuvre very cautiously.

SAMA has implemented other improvements. In 1985, it began requiring banks to report non-performing loans. Previously there was no compilation of bad-loan risks. Even now, no establishment of a credit bureau will be countenanced.

In the absence of callable guarantees for bank loans, credit is becoming difficult for Saudi businessmen. Those that suffer most are the middle-size businessmen. The larger firms can go abroad.

However, the dividing line between healthy and troubled companies is not how big they are, but how quickly they expanded. Those that expanded rapidly, by taking on higher debt in anticipation of continued high revenues, are suffering more conservative firms are weathering the storm rather well.

The banks now require stricter documentation from every customer. Most want to see foreign assets put up as collateral. A change in Government policy appears to reverse a ban on taking mortgages.

The banks have also sought to improve their position by offering Islamic banking products. All of the banks satisfy

customers' religious qualms about accepting interest on savings accounts by offering off-balance sheet services such as overdrafts, or concessional foreign exchange rates. SAMBA is considering a move into Islamic consumer finance by purchasing cars and selling them back to customers on an instalment payment plan. Excess would be made by a mark-up on the price, not by interest. Saudi British Bank has enthusiastically made some Islamic loans.

Low-cost deposits

Drooping loan profits have driven Saudi banks into competition for low-cost deposits. Most banks opened branches to emphasize retail banking, which has led to criticism that some parts of the Kingdom are over-banked. USCB, when it began operations in 1983, rapidly opened 11 branches to grab market share. Its subsequent losses have led critics to say it should have placed most of its money outside and earned a safe profit.

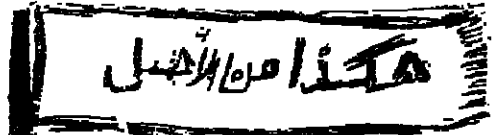
SAB and USCB benefit greatly from SAMBA support in the form of Government deposits. But one of the worrying developments during the shake-out is the status of joint-venture banking partners.

The British Bank of the Middle East, Saudi International Bank, Banque du Liban et d'Outre Mer, Bank Mellat Iran, United Bank of Pakistan, Chase Manhattan, Commercial Bank of India, and J. Henry Schroder Wagg, which are shareholders in Saudi British, USCB and SAB, all ended the year with a dividend. Shareholders in SAB and USCB have gone without dividends for two years.

The management contract is up for renewal at Saudi French Bank. Other contracts will be British and Al-Bank Al-Saudi Al-Hollandi.

Many joint-venture partners would prefer to re-deploy personnel in more lucrative markets. The Saudi industrialist, Sulaiman Olayan, chairman of Saudi British, countered Saudi criticism of the slow pace of Saudisation at the bank.

He stated that he had had to talk BEM into keeping more of its personnel in the Kingdom for the sake of their expertise, even though the foreign banks had wanted to move its people to other locations.



Riyadh's multi-billion dollar poker game

Oil Strategy

RICHARD COWPER

WHEN THE Saudi Arabian Supreme Petroleum Council, chaired by King Fahd, decided last June to alter radically its traditional international oil policy by abandoning its former role as swing producer, the Kingdom set the scene for what has turned into multi-billion dollar poker game in which Saudi Arabia still believes it holds most of the cards.

The decision, which followed a growing slide in oil prices on the international market, heavy pressure from the country's four Arabian American Oil Company (Aramco) partners and a looming budget and balance of payments crisis at home, was perhaps less a gesture of annoyance with the country's "cheating" Opec partners than an acceptance of economic reality.

In a world where supply was in excess of demand by over 2m barrels a day (about 10 per cent of internationally traded crude) it had become clear to Riyadh that it could not forever continue defending an official price of \$28 unless it was prepared to see its exports disappear altogether.

Market share

In July most of the world, including members of the Organisation of Petroleum Exporting Countries (Opec), ignored the increasing number of signals coming out of Saudi Arabia that the cartel's hitherto dominant partner was no longer content to sit passively on the sidelines watching its share of the world market wither away.

In August, as Saudi production sank to 2m b/d, its lowest level for 20 years, the Kingdom entered into negotiations with its four Aramco partners — Mobil, Chevron, Exxon and Texaco — to work out a market-related formula that would price its oil at a level to enable it to push exports back up to about 3.5m b/d and production to around its notional 4.5m b/d Opec quota.

The result, as announced last September by Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, was the so-called "netback" deal. As explained by Mr P. F. Holmes, Group Managing Director of Shell, this was a pre-determined mix of products in the market place, according to

published statistics 40 or 50 days after the crude is lifted and aggregating them on a weighted basis to give a value for that crude. From that value is deducted first the tanker transportation cost; and second the refinery fee.

The first netback deals for 850,000 b/d, negotiated to start last October for an initial period of six months, coupled Opec's leading producer and refiners together in a way that had not been the case for over a decade.

The deals were highly attractive to customers for three main reasons. First they ensured a market-related price for Saudi crude. Second they guaranteed supply for at least half a year. Lastly, and perhaps most enticing of all, they offered refiners a guaranteed margin of profit at the end of the day regardless of changing market circumstances.

Needless to say there was an unspoken rush to Saudi Arabia's door and the outcome was a whole string of additional netback arrangements, the first of which have now been renegotiated for a further six months.

Saudi Arabia's decision to place an extra 1.5m b/d of crude on an already saturated world market and the manner in which it achieved it was an open declaration of war aimed not so much at low-cost Gulf exporters but high-cost producers in the North Sea and the US, which would now have to compete with guaranteed supplies of oil from a country whose costs of production were less than \$3 a barrel.

The initial impact of the dozen or so netback deals signed by Saudi Arabia was limited because of the 40- to 50-day lag and the fact that the move coincided with peak winter demand. By December Saudi netback prices were still hovering in the \$28 to \$27 range.

But when the world fully woke up to what was happening at the beginning of the year (cargoes of North Sea crude were circling around without a buyer) and the rest of Opec showed no sign of reining in production to accommodate the Kingdom's increased output, the market began to go into free fall.

In the space of less than three months spot prices of Brent and West Texas Intermediate fell by over 65 per cent to a low of under \$10 per barrel in early April after the Geneva Opec meeting broke up in disaster.

In September Sheikh Yamani had publicly declared that he was willing to see prices fall to between \$18 and \$15 to ensure that Saudi Arabia achieved its main policy objectives. These are:

- To recapture for itself a sizeable share of the world market and to ensure its own short and long term economic goals. Saudi Arabia's share of internationally traded crude fell from 25 per cent in 1979 to about 10 per cent last year.

- To force Opec and at least some non-Opec exporters to limit production during the current period of oversupply in order to enable producers, not consumers, to remain in the driving seat. This would ensure that the oil producers continued to make extraordinary profits by comparison with other industries or commodities.

- To revive world oil demand by ensuring a more "reasonable" price for a commodity world demand for which has fallen by almost 15 per cent in the last six years.

It is doubtful, however, whether even Sheikh Yamani could have predicted just how far and how fast oil prices would plummet when the country's change of strategy was agreed last June. Be this as it may, few doubt the country's capacity or determination to see the poker game to its disturbing and enthralling finish.

Around the table are placed an array of players whose vital interests and capacity for staying in the game to the bitter end are at considerable variance.

Small stakes

Highly indebted oil-exporting nations like Nigeria, Indonesia and Mexico have hands so poor and stakes so small that they run the danger of being knocked out in the early rounds as their capacity to repay their debts disappears altogether.

Others like Iran and Libya may hold a couple of wild cards in the form of a dangerous military adventure but in the event

they are likely to be forced to sit on the sidelines as the main players battle it out.

Exporters from the Gulf Co-operation Council (GCC) like Kuwait, Oman, Bahrain and the UAE would seem to have little choice but to follow the lead of Saudi Arabia, their giant neighbour and dominant partner.

For the moment at least the three players at the centre of the game would appear to be North Sea and US producers, Saudi Arabia and what might be loosely referred to as Market Forces.

Saudi Arabia made the opening move when it dumped 1.5m b/d of extra oil on an already saturated market towards the end of last year. Market Forces took the second round when it pushed the price of oil to a third of its previous value, collecting for the non-oil producing industrialised countries more than \$100bn in extra resources.

US and North Sea producers have seen their stakes sinking to ever lower levels as they are pushed ever closer to marginal

costs of production, but have little choice but to try and stay in the game.

Saudi Arabia, with over \$70bn in liquid foreign assets, a quarter of the world's proven oil reserves and a production capacity of 12m b/d to play with has not been stung as hard as some might think. The 50 per cent or so increase in Saudi exports has gone some way towards offsetting the fall in the price of oil, and there is no sign that Riyadh is willing to call it a day.

Indeed it is still hoping that Opec and other oil producers will see sense and decide that it is better to run an effective cartel which in the past guaranteed prices at up to 10 times the cost of production, than allow market forces to dictate a price for oil more closely related to the cost of getting it out of the ground.

For the immediate future therefore the multi-billion dollar poker game, in which he who blinks first loses, continues and no-one can be certain of the outcome.

Aramco faces up to lean times

WHEN ARAMCO, the world's largest and perhaps most secretive oil production company, squeezes the rest of Saudi Arabia catches a cold.

Today, however, Aramco is suffering from something more akin to bronchitis and this has propelled the country into recession — hardly surprising given Aramco's predominant role in a nation still largely dependent on petroleum for its economic health.

Aramco produces over 90 per cent of Saudi Arabia's crude oil, currently running at about 4.5m b/d if the neutral zone is included) and almost all its useable natural gas while it operates about one-third of the country's 1.4m b/d refining capacity.

The company also markets most of the country's crude and natural gas liquids (NGL) exports, and operates a gas collection system, the largest of its kind in the world, to provide the gas feedstock for Saudi Arabia's newly built world-scale petrochemical industry.

of Yanbu on the Red Sea. The company also holds over 90 per cent of Saudi Arabia's proven oil (169bn barrels) and gas (127 trillion (million million) cu ft) reserves most of which are in the neutral zone.

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It is Aramco which is charged with operating the 1,200 km long East-West crude pipeline that runs from Abqaiq on the Gulf

Americans with Saudis and cheaper expatriate exports from elsewhere, notably the UK.

It also moved to cut back on "social expenditures" such as free house loans, schools and health — all of which have come to account for a sizeable proportion of recurrent expenditure.

Last year the company sank just eight exploratory wells, down from 13, in 1984, while seismic activity was cut to "a token presence." For perhaps the first time in 40 years the company may have discovered less oil than it produced last year.

Capital costs cut
Capital costs have been reduced even more sharply than current expenditures. Since 1983 these have been cut by almost 35 per cent to under \$2.2bn last year. This was achieved by the cancellation of ambitious new social spending schemes and the axing last year of two new refineries which together would have cost up to \$6bn to build.

The third phase of the Master Gas collection scheme is being slowed down.

Many had argued, even at the proposal stage, that neither of the refineries made economic sense. But the decision to cancel the one at Qassim to the north of the country took considerable courage. Bechtel had already done most of the design work, the foundations had been laid and a lot of equipment was already on site.

The cost to Aramco in the form of payment for work done, equipment ordered, contracted staff sent home and penalty payments was well over \$1bn. Many brave and astute developing countries might have balked at the embarrassment.

The greatest savings from the cancellation of these two projects will come this year, however. As the company's budget forecast prepared in December shows, capital expenditure is set to fall 56 per cent in 1986 to \$965m. A further reduction in staff will help to cut operating expenditures by 12 per cent to \$3.3bn.

One oil executive who has a close relationship with Aramco says operating cost savings coupled with an expected 1.2m b/d increase in output

should help to bring down Aramco's cost of producing a barrel of oil from \$2.53 last year to almost \$2 in 1986.

Aramco Trims its Safes

	1982	1983	1984	1985	*1986
	\$m	\$m	\$m	\$m	\$m
Gross revenue	43,351	35,290	25,908	22,240	
Operating costs	4,578	4,297	3,781	3,315	
Gross profit	38,773	30,993	22,127	18,926	
Government obligations (tax)	35,340	27,466	18,500	17,900	
Income	3,433	3,527	3,627	1,025	
Capital expenditures	3,311	2,813	2,185	965	

* Budget projection approved in December 1985 before the sharp fall in oil prices, though this appears to have been at least partly taken into account by the company's forecasters. † Gross sales include earnings from sales of crude, natural gas liquids, refined products and dry gas. ‡ This does not take into account interest earned from sizeable company reserves, or sale of company assets if any; nor does it take into account depreciation. Source: Aramco

Reductions in Aramco Manpower

	1982	1983	1984	1985	*1986
Saudis	33,067	24,226	24,822	33,382	33,533
Expatriates	24,010	21,453	23,333	18,209	16,248
Total	57,077	55,659	58,155	51,591	49,781
Man-hours on project work		2.75m	2.75m	1m	250,000

* Budget projection for 1986, made in December 1985. Source: Aramco

Aramco Production

	1982	1983	1984	1985	1986
Crude oil (m b/d)	3.3	4.4	5.0	6.8	
NGL (000 b/d)*	316	356	329	430	
Dry gas (bn btu a day)	1,901	1,623	1,445	1,582	

* Crude production includes crude used by Aramco for own purposes. It does not include Saudi Arabia's half-share of production of the neutral zone, the Saudi side of which is worked by Getty Oil and the Arabian Oil Company (AOC). † These comprise propane, butane and natural gas liquids. ‡ These comprise propane, butane and natural gasoline. Over 93 per cent of NGL output is exported. Source: Aramco

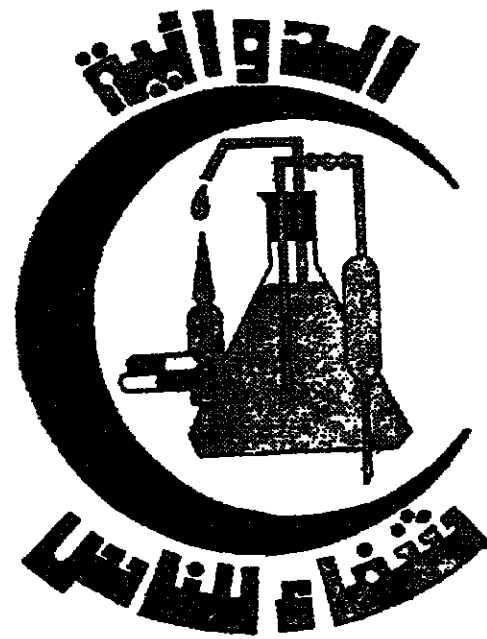
cost of building the Master Gas System (estimated at about \$20bn) and last year's raid by the government (put by some at \$5.5bn) to help to finance its budget deficit.

Already this year the Minister of Finance, has again attempted to relieve Aramco of some of its remaining reserves, but arguments that this would not leave "enough to keep the company running safely" seem to have won the day.

Meanwhile, the Arabian American Oil Company (Aramco), much of whose day-to-day management is still in the hands of expatriates employed by Aramco Delaware (a US-incorporated company owned by Mobil, Exxon, Texaco and Chevron) is, like the rest of Saudi Arabia, keeping its fingers crossed that some time within the next 12 months or so crude prices will be back to \$20 or more.

Richard Cowper

SAUDI PHARMACEUTICAL INDUSTRIES AND MEDICAL APPLIANCES CORPORATION
S.J.S.CO.



الشركة السعودية للصناعات الدوائية والمستلزمات الطبية شركة مساهمة

The First Drug Company in Saudi Arabia

Established in 1405H., the company aims at setting up an advanced pharmaceutical industry in the Kingdom for supplying medicines and medical appliances which can be produced locally according to the Kingdom's industrialization plans. The Company is one of the fruits of the joint industrial development with participations from the Arab Company for Drug Industries and Medical Appliances (ACDIMA), the National

Industrialization Company and a number of Saudi businessmen working in the medical and pharmaceutical field. The company has three (3) fields of activity: Production—Marketing—Research. These fields are accompanied with the construction, acquisition and operation of factories, supplying the scientific and practical capabilities for the production of human and veterinary medicines,

extracts, drugs, bottling and packing requirements in addition to the marketing of such products as well as the acquisition and registration of trademarks, and establishing a large fleet of transportation vehicles. It also includes getting into agreements, and concessions for fulfilling the aspired purposes, with due concentration on training the appropriate technical personnel for the company's scope of work.

The Industrial Estate of Al-Qassim has been chosen to house the company's first PLANT on a total area of 150,000 square metres. The PLANT will produce different kinds of medical and pharmaceutical products.

Also, the company has future plans for development of more pharmaceutical and medical appliances projects designed to the highest international technological standards.

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SAUDI ARABIA 6

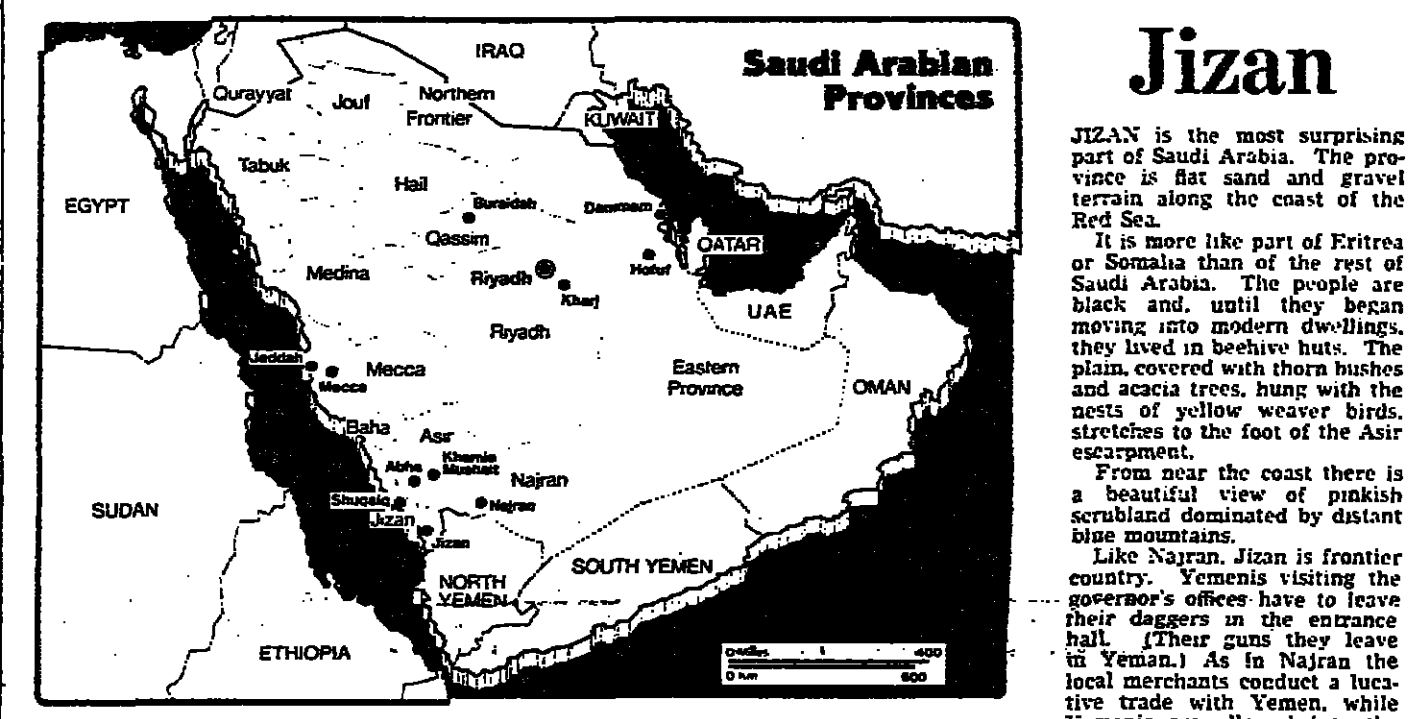
Michael Field describes how the south-western provinces are suffering less from the recession and how irrigation and desalination schemes are helping agriculture

Business holds up in south-west

THE SOUTH-WESTERN provinces are suffering less from the recession than the big towns. Like the other provinces they have relatively unsophisticated, partly tribal populations which are important constituents of the royal family. Moreover, the development boom began in the provinces in about 1981—six years later than in Jeddah, Riyadh and Dammam areas. Many big construction projects are still under way. The electrification programme for the many villages of Asir has at least two years to run and, on a bigger scale, the project to bring desalinated water from the coast north of Jizan town to feed Khamis Mushait and Abha will not be finished until next year. One purpose of this project, which involves pumping water to a plateau 3,000 meters high, is to supply Abha and Khamis Mushait (as well as Jizan) with desalinated water so as to make more local wells available for agriculture. The south-west has a reputation in the Kingdom for being green and fertile, but in reality it is much drier than the glossy picture books suggest. Jizan and Asir receive two periods of rainfall, in the spring and late summer, but the amounts and

Table with financial data for ASIR, NAJRAN, and JIZAN, including Governor, Chamber of Commerce, and Hotels information.

southern provinces as markets is that they have about one-third of the Kingdom's population. Najran has only about 250,000 people, but Asir is thought to have nearly 2m and Jizan nearly 1m. This region is a good market for foodstuffs, consumer goods and construction materials. In the towns and villages there is still much house-building. Bankers in the area have far fewer bad loans than those in the big centres and estimate that they have five years' growth of business ahead of them. To some extent the region's trade is being stimulated by the new port at Jizan, completed in 1983. So far the port has not been busy. It is capable of handling 13 ships simultaneously but at present it is receiving no more than five or six a month. But it has encouraged businessmen in Khamis Mushait to begin importing directly from Europe, while the big Jeddah and Riyadh-based car importers are using Jizan to send supplies to their south-western distributors. What the port has not yet done is to encourage merchants of Jizan to begin importing to sell in Asir and Najran. They prefer to do business only with their own province and with north Yemen. The main attraction of the



Jizan

JIZAN is the most surprising part of Saudi Arabia. The province is flat and gravelly terrain along the coast of the Red Sea. It is more like part of Eritrea or Somalia than the rest of Saudi Arabia. The people are black and, until they began moving into modern dwellings, they lived in beehive-shaped huts. The plain, covered with thorn bushes and acacia trees, hung with the nests of yellow weaver birds, stretches to the foot of the Asir escarpment. From near the coast there is a beautiful view of pinkish scrubland dominated by distant blue mountains. Like Najran, Jizan is frontier country. Yemenis visiting the governor's offices have to leave their daggers in the entrance hall. Their guns they leave in Yemen. As in Najran, the local merchants conduct a lucrative trade with Yemen, while Yemenis are allowed into the province, without passports, to buy domestic supplies. The most obvious development potential of the area is in tropical agriculture. The small farmers grow maize, sorghum, millet (in small quantities) and sesame. Experimental farms in the Wadi Jizan are growing tropical fruits, including pineapples, bananas, mangoes, papayas and guavas. It is hoped that when cultivation begins on a large scale processing and canning factories will be started. Both the farming and industrial parts of the project may come under the auspices of the Yaman Agricultural Development Company, a public concern established with the support of the provincial government. Traditional agriculture in Jizan relies on flooding, for a single watering of the fields provides enough irrigation for three cuttings of fodder crops. Fifteen years ago the Jizan dam was built to regulate the waters in part of the flood area. The dam, the second biggest in the Kingdom, has much the same purpose as the dam in Najran except that it releases water not just into the wadi but into a network of irrigation canals. Some of the major civil and industrial projects of Jizan—the port, airport, cement plant and eleven hospitals—are completed. Still being built are two major roads, a SR200m sports stadium, a village electrification programme and a major desalination plant at Shuqaiq. A project to move the entire town, which is built on salt domes, was abandoned two years ago. Now the municipality is buying houses that are showing signs of collapsing and giving the occupants land to the north or south of the town. So far some 370 families have moved.

Asir

THE PROVINCE of Asir, a high, populous plateau broken by hills, is a provincial business centre on a scale almost comparable to Qassim, the big agricultural region 125 miles north of Riyadh. The provincial capital is Abha, which has the Governor's offices, the regional headquarters of the banks and ministries and the chamber of commerce. It is probably the cleanest and most attractive town in the Kingdom, with flowerbeds of geraniums and nasturtiums and a backdrop of mountains. Just outside the town is the Asir National Park, the brainchild of the province's energetic governor, Prince Khaled al Faisal. The view over the edge of the escarpment towards the south-west, which is the principal feature of the park, is the most spectacular in Saudi Arabia. In summer Abha attracts many Saudi tourists. A few of them own houses in the town, though most stay in apartments and hotels. Despite the recent opening of an Intercontinental hotel accommodation is still rather undeveloped. Twelve miles inland from Abha is the larger town of Khamis Mushait, which, like Tabuk in the north of the Kingdom, was created by the Saudi army. On the eastern edge of the town is one of the biggest military cantonments in the Kingdom. Khamis, which is not a particularly attractive town, is the business and light industrial centre of the province. Most of the big Asiri trading houses are based there. The main economic activities

in the province are construction and agriculture — fruit and vegetables and poultry and dairy farming. A few farms are leased to Saudi-foreign commercial farming companies and more such joint-ventures would be welcome in the area. Asiri merchants have bigger businesses and are more sophisticated than those in any other provincial area except Qassim. The leading local firms, Yahya (in Abha), Mobty, Ghunim, Ghamedi and Mushait (the family that provides the town governors of Khamis Mushait) do much of their business directly with manufacturers outside the Kingdom. The Mobty company, which is mainly in contracting, and one or two other concerns have agency arrangements with foreign companies. In the past three or four years many more small industries have set up in Asir and there is a plan for the construction of an industrial estate of the type that exists outside the main cities and on a smaller scale near Hofuf, Buraidah and Mecca. Land has been allocated to the estate and a construction plan has been drafted, but work is not expected to start until later this year. Meanwhile, the chamber of commerce is encouraging businessmen who have industrial licences to wait until space on the estate is available and not build their factories in the workshop areas outside the towns or on land they have purchased themselves.



Terraced hillsides in Asir, a centre of traditional small-scale agriculture

Najran

TWENTY YEARS AGO, during the Yemen civil war, a British diplomat was sent from Jeddah to Najran to report on the effects of the recent Egyptian bombing of the town. He went to the majlis (council chamber) of the governor, the mighty Khaled bin Ahmed Sudairi, to inquire. "Bah!" scowled the amir. The bombs were of inferior Russian manufacture and half of them did not go off. At this point the amir made a signal and four sweating servants staggered in carrying an unexploded 500 lb bomb. They dropped it at his feet and to show his contempt the amir kicked it. The diplomat, whose attitude to bombs was less casual than

that of the Najranis, recommended that they dig a big hole and drop the bomb in it. When he got back to Jeddah he told the Saudi security service to send a team to blow it up. Since this episode Najran has become quieter, though it is still very much a frontier province. The present governor, Khaled's son Fahd, says that he had to be "quite severe" in the early years of his governorship. There is still much smuggling of consumer goods into Yemen and a certain amount of arms and alcohol comes north. The smugglers' routes cross either the Empty Quarter "Sea of sand" or the wild mountainous area in the west of the province, where the land rises towards the Asir plateau. Yemenis from the frontier areas are allowed into Najran without passports, for medical treatment, and to buy limited amounts of subsidised Saudi petrol and food. Violence and lawlessness have declined greatly with the development of the province over the past four years. Most of the major projects scheduled for the province have been completed. Najran has an excellent hospital, a big new power station, a vocational training centre, dairy farms and mineral water plants and an extensive road network. The Najran dam, the biggest in Saudi Arabia, protects the

and slowly releases the water it stores to allow seepage into the bed of the wadi to recharge the farmers' wells. Wadi Najran, the main oasis between the mountain and sand sea parts of the province, is where the bulk of the population lives. The fertile soils of the wadi — of silt brought down by centuries of floods — grow excellent fruit and vegetables. Farms are family-owned and assisted by a co-operative. The traders of Najran have been less adversely affected than one might expect by the completion of work on the major projects. From a third to half of their business depends on exporting goods — legally and illegally — to Yemen.

البنك الأهلي التجاري THE NATIONAL COMMERCIAL BANK PARTNERSHIP COMPANY - C.R. 1588

BALANCE SHEET AS AT 29TH ZUL HIJAH, 1405H. (14TH SEPTEMBER, 1985)

Balance Sheet table with columns for 1404H S.R., CAPITAL & LIABILITIES S.R., PROPERTY & ASSETS S.R., and S.R. with various sub-categories.

AUDITORS' REPORT

We have audited the above Balance Sheet and the associated Profit and Loss Account with the notes and accounts relating thereto of the National Commercial Bank...

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 29TH ZUL HIJAH, 1405H. (14TH SEPTEMBER, 1985)

Profit and Loss Account table with columns for 1404H S.R., EXPENSES S.R., INCOME S.R., and S.R. with various sub-categories.

Saudi Cable is going places.

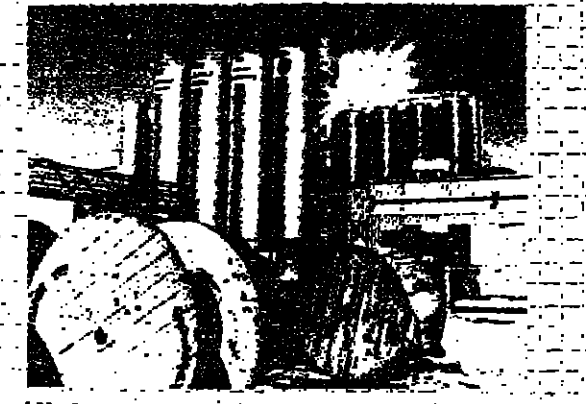
Saudi Cable is well-known for its pioneering role in the field of electric cable and wire production in the Middle East. Since its inception in 1976 it has played a vital role in the economic and industrial development of the Kingdom of Saudi Arabia. During the last 10 years the company has recorded a steady growth in many areas.

Sales capacity reached 700,800 million Saudi Riyals per annum. Fixed assets grew from SR.50 million to SR.400 million.

Its production output rose from 25,000 mt to 45,000 mt. The only copper rod mill in the Middle East with a capacity of 55,000 mt, assures clean copper rod for its cable plant.

Other units, like the PVC compounding plant and the wooden reel plant, help successful backward integration of raw materials in manufacturing cables.

Now, after a decade of successful service, the company is poised to branch out into telecommunication cables and accessories, electronics, high voltage cables and fibre optics.



All these are sure signs of an emerging leader, a company that is going places.

Partners in your future

Saudi Cable Company logo and contact information: MANUFACTURERS OF QUALITY CABLES AND WIRES, P.O. Box 4403 Jeddah - Saudi Arabia, Tel: 525-0263 Cable: CABLECOM, Telex: 401754 SCABLE SJ

SAUDI ARABIA 7

Tariffs, shipping costs and falling naphtha prices mean that the battle to obtain a market share for Saudi petrochemicals, some of which account for 30 per cent of the world traded market, will not be easy

Dangers of a price war

Petrochemicals

RICHARD COWPER

THE GLOVES are not yet off in Saudi Arabia's struggle to secure for its nascent world-scale petrochemical industry a firm foothold on international markets.

But with a new mood of aggression on oil policy in Riyadh, and continuing protectionism in Europe and the US, some fear that Saudi Arabia may feel obliged to launch a petrochemicals price-war later this year so as to off-load its products on to an already saturated world market.

been spent to date in launching an industry capable of producing 4.2m tonnes of ethylene or ethylene-based derivatives and nearly 1.5m tonnes of chemical grade methanol.

Around \$8bn went on the new city of Jubail, where all but one of the seven plants are situated. Another \$20bn has been spent on the first two phases of the so-called Master Gas (MGS) collection system, which provides the industry with its gas feedstock, while the plants themselves are estimated to have cost a total of up to \$12bn.

The Saudis could hardly have chosen a more difficult year to come on full stream, however. World market prices for many of their products are at their lowest level for years, while the

sharp fall in the price of oil has given producers in one of their main target markets—Europe—a sharp competitive boost that will make it considerably easier to fend off a Saudi assault.

Unlike the Saudi industry, which relies on natural gas for its feedstocks, European plants depend mainly on naphtha, the main ingredient of which is oil. The 60 per cent fall in crude prices since January has halved naphtha prices and when this works through the system over the next few months this should translate into a 15 to 20 per cent reduction in overall costs for European producers.

Even before the slide in naphtha prices Saudi Arabia was obliged to reduce its prices to Europe by around 13 per cent

because of tariffs, which the EEC was quick to impose on Saudi chemical products from the very beginning of this year. Add to this the cost of shipping the chemicals to Europe and it becomes clear that the battle to obtain a market share for Saudi petrochemicals, some of which account for as much as 30 per cent of the world traded market, will not be easy.

Nor has Saudi Arabia much scope for cutting costs. The gas feedstock is already provided at a rockbottom price of 50 cents per million British Thermal Units (BTU), while the industry's cost structure—almost the exact reverse of that of the EEC—is 70 per cent capital and 30 per cent operating costs.

For technical reasons most Saudi plants have to run at or near to full production (five of them are currently operating at 75-85 per cent of capacity, and two at 100 per cent) and because the only way to cut unit costs is to produce flat out, everyone in the industry agrees that Saudi Arabia is unlikely to limit output.

Perhaps as much as 50 per cent of production is finding a relatively attractive market in Japan and the Far East, where outdated plants have been closed down in anticipation of the Saudi arrival on the market. But this still leaves a vast quantity of products looking for buyers in the EEC, the US and elsewhere.

Saudi Arabia continue to insist publicly that it will not be a "disruptive force" on the world market, but in the secret, many find it difficult to foresee just how the Saudis can sell their products without slashing their prices.

The country has everything to fight for. It has in place the most modern and potentially efficient industry in the world and limitless supplies of cheap feedstock which in the mid to long term is bound to pay off.

One official in the Saudi Ministry for Industry says: "I think there is going to be a very bloody battle on the world chemicals market. Saudi Arabia cannot afford to shut down, and in the long term it has got a lot to win. It is a battle that could mean heavy losses in the short term."

Not surprisingly, few of the country's seven plants, six of which have foreign joint venture partners, are likely to make a profit this year. Most financial analysts expect five of them to lose money, with perhaps two breaking even or making a tiny profit.

Meanwhile, five second-phase petrochemical plants, estimated to cost about \$700m and producing a total of 1.7m tonnes of chemicals, are now either under construction or in the final stages of tendering. Most of them are expected to come on stream in 1987 and 1988.

In addition, eight other plants, which together would cost up to \$1bn to build, are now under consideration for the third phase of the country's petrochemical programme.

Decisions to go ahead with some of these plants are likely to be reached later this year. Only the most pessimistic could fail to expect that by the time phase two and phase three come on stream the world petrochemicals market will prove a more welcoming place.

Offset Investment

FRAN BARRE

BOEING AIRCRAFT is finding it more difficult to launch the offset investment projects required by Saudi Arabia than introducing the Airborne Warning and Control (AWACS) jets that led to the offset investment programme in the first place.

There is also some confusion about whether any offset programme will spring from the British Tornado jet fighter deal.

Part of the difficulty in getting the offset investments of the ground-based control system for the AWACS jets it was required to offset the amount with investment in Saudi joint ventures.

All competitors for the contract were required to submit lists of joint venture project studies along with their bids. Apart from Boeing there were Hughes Aircraft-Rockwell International, and Litton-Bechtel-Western Electric.

The Boeing group consisted of Westinghouse (US), ITI Federal Electric (US), Standard Electric Lorenz AG (West Germany), Computer Science (US), Frank E. Basal Inc (US), BDM Corporation (US), and Saudi Amoudi Group (Saudi Arabia).

The offset investment part of the consortium, known as the Boeing Industrial Technology Group (BITG) included Boeing, Westinghouse, ITI, and SOMC-Basil.

Known as Offset, the investment programme was started by the Saudis to encourage the transfer of advanced technology and to help the modernisation of Saudi industry.

The BITG project, including civil works, will cost \$3.5bn when completed, but only the high technology parts, which were beyond the capabilities of Saudi companies at the time, were made subject to offset investment.

General Electric, of the US, won a \$350m contract to supply radar equipment and is also participating in Offset.

For Boeing and its partners the difficulty lies in establishing viable businesses in Saudi Arabia. The Government refuses to guarantee that it will do business with any venture or give subsidies. Labour and almost all raw materials, excluding basic petrochemicals, must be imported.

Moreover, the market provided by the Kingdom is only about 9m people. The Kingdom, with the other Gulf Co-operation Council States of Bahrain, Kuwait, Oman, Qatar, and the United Arab Emirates, comprises a market of about 14m.

The Kingdom's natural Arab trading partners—Jordan, Sudan and Iraq—comprise about 35m people.

Even more troubling than limited market size is the fall in oil revenue and the consequent recession in the Saudi economy.

Because of these difficulties the strategy followed by the three consortia was to aim for projects that by their nature invited government participation.

Projects proving slow to get off the ground

aviionics maintenance facilities. Because of this careful selection the Offset programmes are moving ahead. Most of them have quasi-military applications and involve high technology.

General Electric's project was announced first. It is the Saudi Propulsion Centre (SPC), an advanced jet engine maintenance and repair facility.

Originally GE joined with Pratt and Whitney, the other major US jet engine manufacturer, to supply technology for the plant. Customers would include RSAF, Saudia Airlines (the national carrier) and possibly neighbouring countries' air forces and airlines as well.

Saudia already operates the largest Rolls-Royce RB-211 maintenance facility in the world.

Cost of \$117m The Saudi Propulsion Centre will cost \$117m by 1989. Ownership on the Saudi side will consist of 30 per cent Saudia, 15 per cent the National Industrialisation Co (NIC) and 5 per

cent Gulf Investment Co (GIC). SPC and three other Offset programme projects will be located at the King Khaled International Airport, according to Prince Fahd bin Abdulrahman, assistant to the Minister of Defense and Aviation (MODA).

Construction should start next year. The second big project, involving the BITG, is the Aircraft Modification Centre (AMC), a \$180m project in the construction and operation of a major airframe maintenance facility up to and including rebuilding.

Boeing will supply the technology in this joint venture. Ownership will be 30 per cent Saudia, 10 per cent NIC and 10 per cent GIC. Construction will begin next year.

A complement to the AMC will be the Aircraft Accessories Centre (AAC). The \$26m AAC will rebuild landing assemblies and other sub-units of an aircraft. The technology will be supplied by the Dowty Group of the UK. Ownership has not yet been announced.

The Advanced Electronics Center (AEC) is the final unit of the main programme. With it the Saudis will have a complete aircraft maintenance plant. Using Westinghouse technology, it will service advanced avionics and controls. It is expected to cost \$100m and may be the first project in operation. Construction is expected to start later this year.

Other projects in the Offset programme are not nearly as advanced as the aircraft maintenance investments.

An advanced biotechnology joint venture with an as yet unspecified international partner would be expected to cost \$10m. It could be floated as a fully public company.

A related high-technology venture is a medical products concern costing an estimated \$10m. No foreign technology supplier has been named.

Computer Science Corporation (CSC) was originally expected to supply expertise to the computer software investment programme since it was part of the winning consortium. But Boeing, after it pulled out of BITG, assigned transfer of technology duties to its own Boeing Computer Services. The computer systems centre would cost \$18m.

When the Offset programme was announced Saudi officials said that the ideas presented by even the losing consortia would be so good that the losers would proceed with their ideas nonetheless. This has not happened, but each consortium reports that a few of its proposals are still valid.

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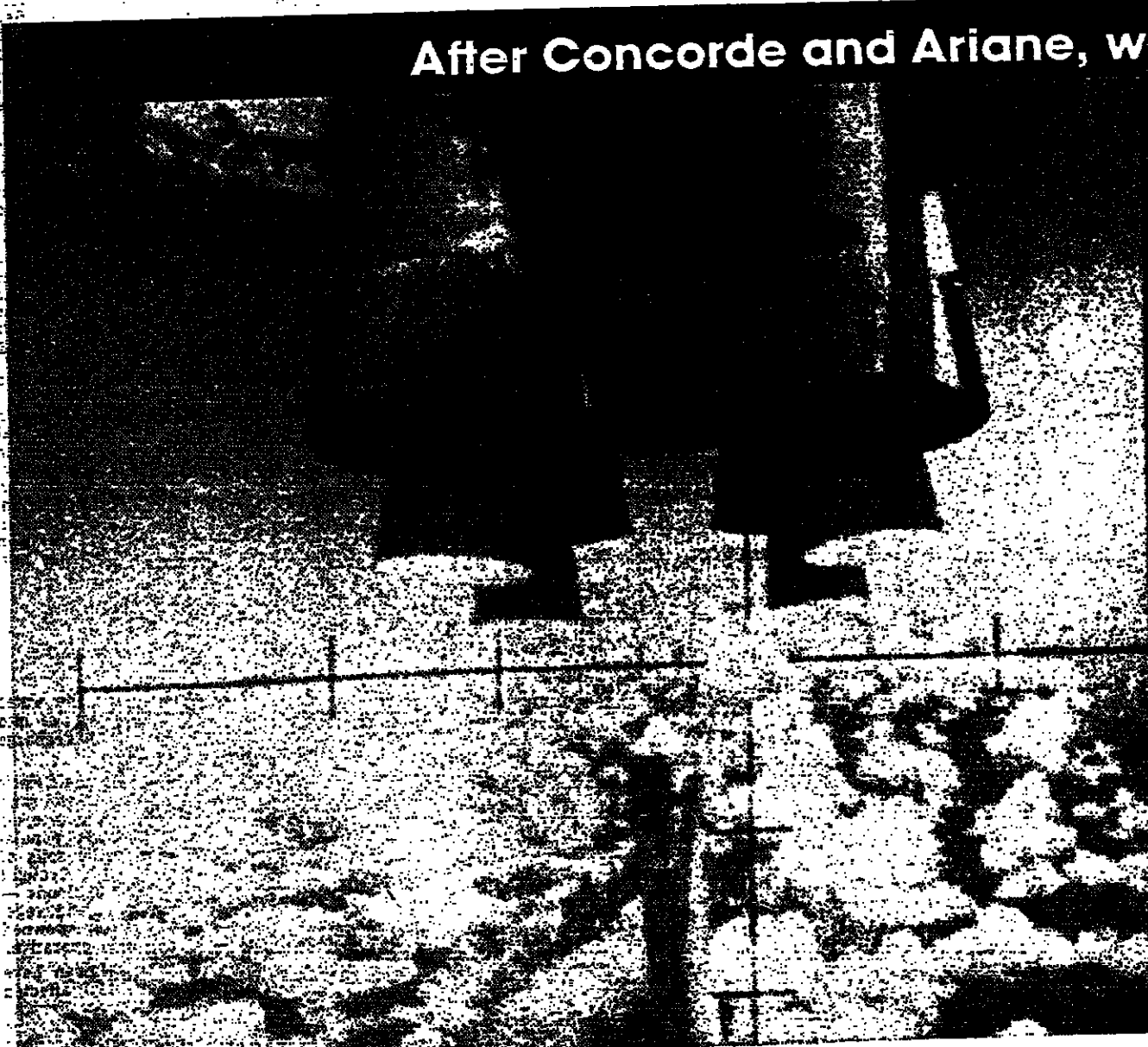
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Godliness before riches

Religion and politics

MICHAEL FIELD

THE raison d'être of the Saudi state is not, as many Westerners imagine, the creation of the richest nation on earth, or even the development of a diversified modern economy. It is the creation of a society that is Godly.

That, at least, is the theory, and despite a great many compromises and not a little hypocrisy it conditions most of the Government's policies.

One sees the ideal most clearly in the mass of rules and conventions designed to protect the family, which is of enormous importance in Islam and the core of Saudi society. The preservation of family life is the reason why women are not allowed to work or drive cars or attend cinemas and other places of public entertainment where, if unescorted, they might meet single men.

In more visible forms one sees the Kingdom's ideals in the routine of prayer five times a day, which brings government offices to a halt at midday and causes shops to shut two or three times during the afternoon and evening.

The original Saudi state, from which these ideals arise, was founded in the mid-eighteenth century with the specific purpose of propagating, by persuasion or by force, the reforming views of a preacher in Nejd, central Arabia, named Mohammad bin (son of) Abdul-Wahab.

This man sought to purify society of lax morals, superstitions and the undue reverence that it was giving to saintly figures. He said that people should live ascetic lives and return to the literal tenets of Islam according to which man must worship God alone, not the Prophet Mohammed or his relations and alleged descendants.

Since this time Mohammad bin Abdul-Wahab's followers have been called by Muslims "Muwahiddun" (Unitarians) though Europeans have referred to them as "Wahabites."

The emphasis that the Muwahiddun place on worshipping only God is one of the features that separates them and the rest of the orthodox Sunni Islamic establishment from the un-

orthodox and mystical Shias, who revere the members of the Prophet's family—their original leaders—and honour their brightly decorated shrines.

Mohammad bin Abdul-Wahab found support for his austere views in the person of Mohammad bin Saud, the chief of a small community based on the oasis of Diriyah, just north of modern Riyadh. The chief, and then his sons, embarked on a campaign of conversion which by the early nineteenth century had won them all Arabia.

Although the Saudis' fortunes have risen and fallen several times since then—in the late 18th century they had no state at all and lived in exile in Kuwait—their alliance with the descendants of the preacher has remained.

Married to Saudis

Today the descendants of Mohammad bin Abdul-Wahab (the Al as-Shaikh, the "Family of the Teacher") have three of their members in the Government as ministers. They are leaders of the religious and judicial establishment and they are bound to the Saudis by numerous marriages.

Given these bonds it could never occur to the Saudi royal family to ignore the country's religious leaders in the way that the Shah did in Iran.

The structure of the Saudi religious establishment is based on the teaching and legal professions. The more highly educated ulama (religious scholars) are either judges, of various ranks, or teachers at universities and schools. The curriculum of a 16-year-old Saudi student requires about one-third of his or her time to be spent on religious studies.

The more senior ulama preach in the mosques on Fridays, issue fatwas—legal opinions on day-to-day questions, which often include business matters—and run various institutions for the propagation of Islam.

At a much lower level each mosque has its own muezzin, who issues the call to prayer five times a day, and an imam, who leads the people in prayer, if he does not see a better-educated person in his congregation.

Saudis with strong religious views (or simple xenophobic prejudices) but little learning may work for the Committee for the Commendation of Virtue and the Condemnation of Vice, a body that has its headquarters

in Riyadh and branches in every town in the Kingdom.

The mutawa, as the Committee members are called, make it their business to see that shops and ministries shut at prayer times, that no Christian manifestations, such as carol "musak" or Christmas decorations, appear in supermarkets, and that Western women walking about in public are modestly dressed.

The committees are not much respected by most Saudis, but they provide a convenient outlet for the enthusiasms of fundamentalists who might otherwise become dissident.

The religious establishment brings its influence to bear on the Government in several ways. Once a week a delegation of senior ulama has a meeting with the King, though this is a short, formal occasion of limited importance.

If an 'alim (a widely recognised scholar) has something to say he can lobby the King or a senior prince in his majlis (council chamber).

More often the ulama will give vent to their concerns in their sermons. The two most popular themes are the need for good moral behaviour and the evil things, ranging from alcohol to AIDS, that stem from contact with Westerners, who, they believe, are conspiring to undermine Muslim society.

There is some debate in Saudi society as to how important is the political influence of the ulama. Members of the Saud family claim that the ulama hinder them in introducing reforms, such as a free press, which might shock the ulama by debating "immoral subjects," a consultative national assembly (Majlis as Shura) and more freedom for women.

They say that the ulama would preach against such innovations and incite the people to riot, which is what happened when girls' education and television were introduced in the early 1960s.

Saudis who favour reform, both those of relatively liberal views and those of an earnest and idealistic religious persuasion, claim that this is nonsense. They say that these arguments are merely excuses for the Saudis' own conservatism and that the ulama are in the Saudis' pockets.

The reality is somewhere between the two views. The ulama certainly have less direct political influence than they did in the reign of King Faisal (1964-75).

At that time the leading 'alim was the Grand Mufti of Mecca, Shaikh Mohammad bin Ibrahim Al as-Shaikh, often referred to simply as "the Shaikh," who was recently dejected by a devout Saudi as having been "by all measures the second king of the country."

King Faisal, who was a man of great religious learning (his mother was a member of the Al as-Shaikh) did not always agree with the Grand Mufti but he respected him. When the Shaikh died the King did not allow anyone else to be appointed to his post, mainly because there was no candidate of Mohammad bin Ibrahim's stature. This has remained the position since then.

The most plausible successor would have been Shaikh Abdul-Aziz bin Baz, who is now the President of the Department for Religious Research, Iftah (the giving of fatwas), Dawa (missionary preaching) and Guidance.

Bin Baz is known as a good and honest man but he is not forward looking or as outspoken on important issues as the old Grand Mufti, and he is not of the same intellectual calibre. He once quarrelled with King Faisal over his ruling that the Earth was flat.

Present relations between the ulama and King Fahd, who does not have his brother's religious knowledge, are not marked by vigorous debate. The royal family knows that it must take the views of the ulama into account and make periodic appeasing gestures, or the ulama will become discontented.

It also knows that if the ulama are not to make a nuisance of themselves, through inflammatory preaching and uninhibited interference by the mutawa in people's daily lives, they must be carefully supervised, with a mixture of argument and discipline. If an 'alim gives sermons that are too outspoken he will be prevented from preaching until his views have mellowed.

The way in which the Saud family and the ulama work together seems to satisfy the mass of the Saudi population, including many of the religious bigots.

The categories of people who are not happy with the situation are what might be called the "liberal" intellectuals, who by Western standards are rather conservative, and the educated Muslim idealists.

Among these people the feel-

ing is that the ulama are ignorant and preoccupied with trivia. There is much evidence to support this view. Some time ago members of the ulama wrote a newspaper article which objected to Saudis wearing black shoes on the grounds that the traditional colours for Muslims' sandals were red and yellow.

When the ulama move on to more modern issues—such as banking, television, medical matters and all aspects of Western influence on society—they are quickly out of their depth. The education they receive in the Shariah colleges, religious high schools and the universities of the Kingdom is concerned almost exclusively with religion and the curriculum has changed little in the past 1,000 years.

The liberals and Muslim idealists feel that the ulama should be better educated and that their sermons should address the major issues of the moment—corruption, social injustice, the lack of political freedom and consultation by the rulers of the ruled.

In effect, they say the ulama should be seeking the reasons why Muslim societies as a whole have not become harmonious, economically successful and politically powerful in the past 40 years.

"The ulama are useless," a rich and important Saudi remarked recently. "Our society is not run even 10 per cent on proper Muslim lines. If it were we Muslims would be happy and we would be the strongest people in the world."

The perfect Muslim society aspired to by such critics would have as its leader a man who would be both its political and religious head, as Mohammad was of the first Muslim community at Medina.

It would unite all Muslims, because there is no logic in political divisions among believers, and it would be run strictly on the lines of the Quran, which God dictated to the Prophet as instructions for the creation of a perfect society.

Clearly the alliance of the Saudis and the ulama in Saudi Arabia has produced a society which falls a long way short of this rigorous ideal.

But the religious and intellectual critics of the regime are not men to challenge it. Mostly rich and well intentioned, they are aware that most of the Muslim regimes that surround Saudi Arabia, whether secular or religious, are much less pleasant than the Kingdom.

Easier social regime under new Governor

A FEW months ago some mutawa—members of the Eastern Province branch of the Committee for the Commendation of Virtue and the Condemnation of Vice—patrolling the streets of Dammam, went into a shop which sold expensive glassware.

The bearded zealots' attention had been attracted by some stemmed glasses in the window. These, they believed, might be used for evil drinks of a type known to destroy men's minds and to have been prohibited by God.

"What are these for?" they demanded of the frightened Pakistani shop assistant. They suggested to him that in theory it would not be impossible for the glasses to be used for drinking whisky. To their satisfaction the assistant agreed.

"By God," exclaimed the mutawa. "Then these glasses are not to be sold and must be destroyed. This shop must be closed."

The assistant duly told his employer what had happened and the shopkeeper reported the situation to the new governor of the province, Prince Mohammad bin Fahd, one of the sons of the King.

A few days later the prince invited the leaders of "the Committee" in Dammam to his office and handed them orange juice in stemmed glasses. To their surprise he asked them what they thought of the glasses and what they had drunk from them.

The mutawa said that they were indeed attracted and that the drink they contained was certainly orange juice. "Well then, do not let your men interfere with the glasses being sold," said the prince. "The sin or the virtue lies in what people do with them after they have been bought."

Whether this story is true in every detail or not it has circulated widely in the Eastern Province.

The enthusiasm of the province's Saudi and expatriate populations for their new governor is boundless. One hears no ill spoken of either Prince Mohammad or his deputy, Prince Fahd bin Salman, the eldest son of the Governor of Riyadh, who is a full brother of the King.

Three or four years ago Prince Mohammad was known as the most controversial and daring of critics. He did not make himself available to his

famous for a vast commission which he took on the Telephone Expansion Project contract in 1978, when he represented the winning consortium of L. M. Ericsson, Philips and Bell Canada.

Now there is a certain amount of revisionism under way. It is pointed out by the prince's friends that when Mohammad started in business towards the end of the reign of King Faisal, his father was only the Minister of the Interior and there was no guarantee that he would ever become king. It is also claimed that the prince never made as much money as was popularly supposed.

Officially the prince has handed his affairs over to one of his cousins, but unofficially he is known still to conduct a

Eastern province

MICHAEL FIELD

certain amount of business and he has not entirely severed his connections with some of his former Lebanese business associates.

None of this is controversial, however. The scope for anyone making large commissions in Saudi Arabia now is greatly reduced and whatever business the prince still may do is accepted by his people.

The main reason why the people of the Eastern Province are so pleased with their governor is that his predecessor, Abdul-Mohsin bin Jibawi, was so ineffective.

Abdul-Mohsin was the third member of his family to have held the post. For half a century from 1913, when the Saud family conquered the region, it had been governed by his father, Abdullah, and elder brother, Saud.

Unlike his relations, who struck terror into the hearts of their subjects, and in particular into the heretical, minority Shia sect, but at least were powerful and energetic personalities, Abdul-Mohsin was weak.

A few years ago he was described by a Dammam businessman as "a silent man who never speaks," which in Saudi terms is a particularly damning criticism. He did not make himself available to his

subjects and he referred any difficult decision to Riyadh.

Under his governorship the Eastern Province became a scrubby region. His people felt that among the three big urban centres—the other two being Riyadh and Jeddah—the Damman-Alkhobar-Dhahran triangle was last in the development queue. Last year Abdul-Mohsin retired on grounds of failing health.

The young prince Mohammad bin Fahd and Fahd bin Salman, in contrast, are energetic, extremely hard-working and in a position to bring their province's affairs to the attention of the top of the Government.

They make a point of being accessible to all their people, visiting the homes of their subjects, including the Shias, and encouraging them not to feel obliged to prepare enormous meals on these occasions.

Prince Fahd says that he wants the Shias to feel that they are Saudi citizens. But he warns them that if they help Iran or "encourage Khomeini to interfere" they will be punished "with an iron hand."

Quietly the princes seem to be allowing the regime for foreigners in the province to become more liberal. Under the rule of their predecessor, the local Committee for the Commendation of Virtue and the Condemnation of Vice, led by Abdullah Debalighi, a zealous man of powerful character, imposed a social regime on foreigners which was stricter than that in Riyadh.

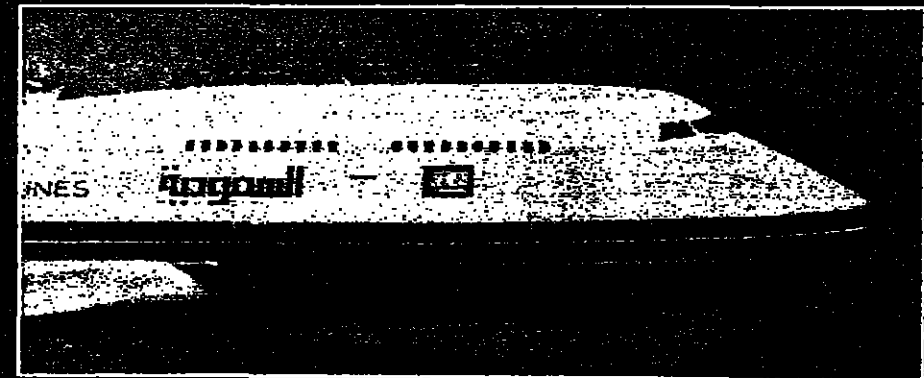
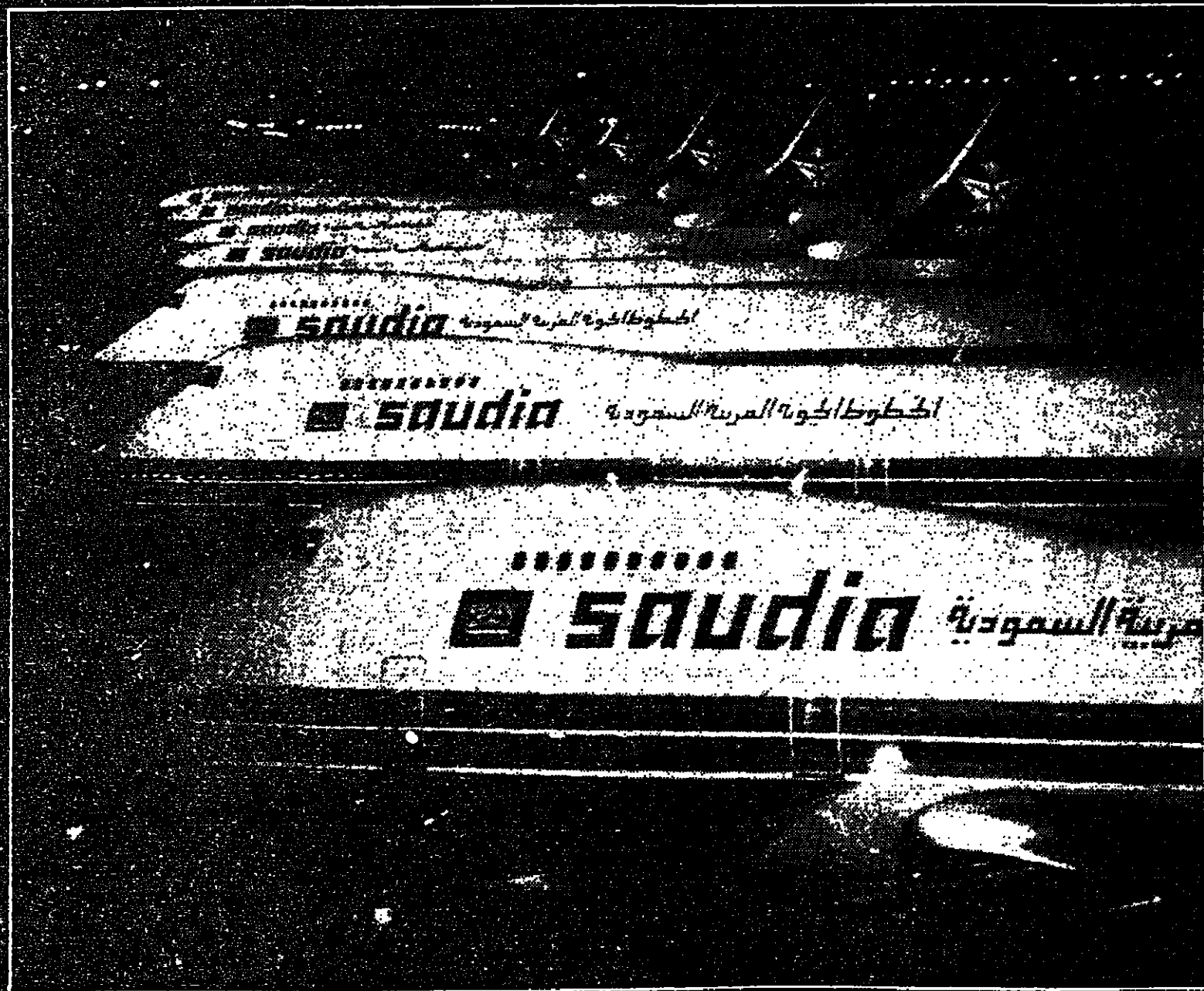
Among other measures it insisted on the prohibition of mixed bathing on the foreigners' favourite beach.

Now, to the relief of all Debalighi has to argue such demand for the more godly supervision of society with the princes, and he has to control his intolerant subordinates.

The princes are not introducing social reforms. The basic rules and regulations that govern Saudi society were established in the reign of King Abdul-Aziz, who died in 1933, and they are not to be changed.

But in the classic manner of rule by the Saud family, the princes are slowly making life easier for their subjects by allowing the rules to be interpreted more leniently.

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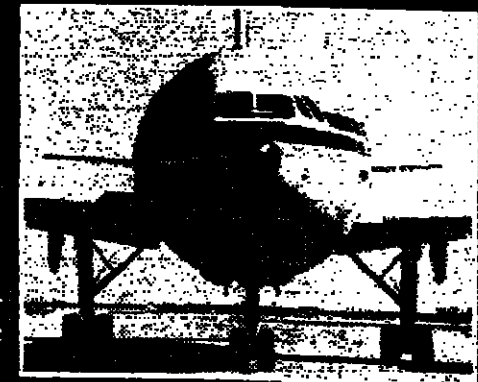
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McDonnell Douglas earnings plunge in first quarter

McDONNELL DOUGLAS, America's largest military contractor, which has enjoyed rapid profit growth over the last five years on the back of the build-up in US military spending, has reported a surprise one-third drop in first-quarter earnings to \$61.1m, or \$1.51 a share, writes William Hall in New York.

The decline primarily reflects "unanticipated" modification costs on its Apache attack helicopters and sharply higher losses on its information business - the area on which the group is concentrating its expansion plans to offset an expected slowdown in US defence spending over the next few years.

The St Louis-based concern says the principal factor in the earnings decline was a pre-tax charge of \$47.9m to provide for the unanticipated cost of modifications to the AH-64 Apache.

The modifications are required by the US Army as a result of continuing production tests and initial operational use of the Apache. The first helicopter was delivered to the US Army in early 1984 shortly after McDonnell completed its \$470m takeover of Hughes Helicopters, one of the world's leading helicopter manufacturers.

A second factor in the earnings decline was a first-quarter 1986 pre-tax loss of \$4.1m in the company's information systems businesses. McDonnell Douglas has made no secret of its wish to reduce its dependence on US defence contracts. However, efforts to expand into the fast growing but highly competitive information business have not so far proved very successful.

The latest loss on information systems compares with a \$17.3m setback in the first quarter of last year. Full-year 1985 losses on this side of the business totalled \$108.3m compared with \$43.3m in 1984.

The 1986 loss resulted primarily from a failure to achieve revenues, the company says. First-quarter revenues registered their smallest increase since the formation of the Information System Group (ISG), a result paralleling the continuing slowdown in the whole information systems industry, says McDonnell.

The company says extensive cost-reduction actions aimed at improving results for the remainder of this year were taken towards the end of the first quarter.

While McDonnell's new acquisitions and diversification plans did not perform well in the first quarter, the traditional businesses continued to generate substantial profits and helped to push sales 11 per cent higher to \$3bn in the first quarter.

Transport aircraft earnings for the first quarter of 1986 were approximately double those for the first three months of 1985. This level of improvement is not expected to be sustained throughout 1986.

INTERNATIONAL BONDS

Borrowers rush to lock into yields below 7%

"THE MARKET'S shell-shocked," remarked one syndicate manager wearily on Friday at the end of a shattering week which saw \$4.5bn redeemable volume in dollars and \$3bn equivalent in other currencies, writes Clara Pearson in London.

The Eurobond market is prone to overkill, but this was a record. The enthusiasm of issuing houses for bringing new bonds to the market was not hard to account for, as borrowers locked into yields in dollars and Ecu of below 7 per cent, the lowest since the early 1970s.

With traders' books full to the brim, it is hard to see how a volume of this order can be sustained. Traders had speculated on the

scale of the sell-off that may occur now the expected US and Japanese discount-rate cuts have been announced. The expectation of a full 1 per cent cut in the US rate had been built into prices for some time.

Meanwhile, the party continues. Efforts to be competitive in borrowers' eyes have naturally led to some pricings being over-optimistic at the least. These have included a 7 1/2 per cent 10-year deal for Associates Corporation, launched at a slim 57 basis points over US Treasuries, and a 7 1/2 per cent five-year bond for Nippon Kokan. Exxon's 10-year 4 1/2 per cent deep discount bond looked tight, too.

Investors, spoiled for choice, have focused on sovereign and state-backed paper. Deals such as the Kingdom of Sweden's two 10-year bonds in sterling and Ecu met a good reception. Deal of the week in dollars, similarly, was probably the 7 1/2 per cent bond for French state-backed Credit Agricole.

This issue fared noticeably better than did the 20-year dollar bond for Electricite de France, which included a borrower's call-option after 10 years. Bankers note that the increasing selectivity of investors has led to a dislike for call options. Citicorp's recent callable bond, for instance, is now trading at a margin of about 150 basis points over Treasuries, as against 89 at launch.

There was a crop of issues of three years' maturity. These instruments are designed to appeal to professional investors who are prepared to take a punt on the yield curve and who should be attracted by coupons scarcely below those on longer-dated paper.

Traders say, however, that the market is small given the volume of alternative, higher-yielding bonds on offer. IBM's \$100m three-year bond, with a barrier-breaking 6 1/2 per cent coupon, therefore, moved slowly.

The D-Mark market has not seen proportionately the same volume of new issues as have the Ecu and dollar sectors. Many bonds, however, have missed golden opportunities to take advantage of the market's firm tone because of the tightness of their terms.

The D-Mark sector is manifesting the same fastidious awareness of quality as are other markets. Union Oil of California's issue bore a comparatively generous coupon of 6 1/2 per cent, yet was quoted by the lead-manager at less than 3 1/2 bid on Friday afternoon. In contrast, BMW's 10-year bond, bearing a coupon of only 5 1/2 per cent, was trading near issue price.

In the Swiss Franc market, newly trading issues have gone down well with investors, apart from the 10-year deal for News International.

The week has seen a renaissance of issuing activity in the sterling market, which developed a more positive tone with the strength of the currency and the base rate cuts. Traders say most of the paper that had been overhanging the market has now been absorbed, so this market may move ahead.

Conspicuous by its absence during the week's excitement has been the European market, which has seen only one small issue, for the City of Gothenburg. This pause may have allowed outstanding paper to be digested, and traders reported increased signs of retail demand.

CREDITS AND EURONOTES

EdF in a quandary over pricing policy

BANKERS in the Euronote market are bracing themselves for a large facility expected in the next few weeks from Electricite de France, writes Peter Montagnon in London.

Quite apart from its size, which could total as much as \$1bn, the deal is bound to attract attention because of the delicate issue of pricing. Still overshadowing borrowing for French state entities is last December's \$700m deal for Gaz de France which is widely regarded as having been difficult to syndicate with its annual facility fee of 5 basis points.

That puts EdF in a quandary. On the one hand, to arrange a deal with a higher commitment fee would involve an embarrassing loss of face; on the other, to risk a deal with a fee of just 5 basis points might be unwise given the large amounts involved.

SNCF, French state railways, got round this problem two months ago by adopting a completely different structure involving a backstop securitised as a floating-rate note. But that did not go down especially well in the market either. So should EdF

up credits as their new financial year starts - such commitments are expected to be included in new capital requirements to be imposed by the authorities in Tokyo. Without a strong Japanese presence, such a large deal as EdF is believed to be seeking might be hard to assemble.

Either way, the deal will bring some relief. Once it is out of the way the Gas facility will no longer be a benchmark, and the awkward problems it has posed for other borrowers will be out of the way - unless, of course, EdF creates new problems of its own.

Also due to be unveiled this week is the long-awaited standby revolving for Eutelsat, the European satellite telecommunications company which last week launched an Ecu 150m bond issue. This bond has reduced the company's demand for the credit market so that its new deal will be for just Ecu 200m.

The 15-year deal is led and arranged by S. G. Warburg and will be lead-managed and underwritten by Banque Paribas, Credito Italiano and Svenska International.

Elsewhere, Bankers Trust is arranging a \$300m, five-year bullet facility for itself to replace existing standby credit lines. This carries a facility of 1/2 per cent, and the maximum yield on Euronotes or bank advances under the facility will be Libor flat. There is a utilisation fee of up to 15 basis points depending on how much is drawn.

Rio Tinto-Zinc of the UK is to launch a Eurocommercial paper programme totalling up to \$250m with Barclays, Citicorp and Morgan Stanley as dealers. The programme is backed up with \$300m in bank credit lines arranged bilaterally by the company late last year.

Also entering the Eurocommercial paper market is Televerket, Sweden's telecommunications authority, which has arranged a \$250m programme through Morgan Stanley and Enskilda Securities. Toshiba of Japan has appointed Citicorp sole dealer on a \$70m programme.

National Westminster Bank is arranging a \$50m multi-option revolving credit for John Mowlem, the British-based construction group which last week offered £160m for SGB, the scaffolding group.

Maison Phenix sells interest in US Home

MAISON Phenix, the big French housebuilder, has sold its 11.2 per cent stake in US Home, one of the biggest US building companies, writes Our New York Staff.

US Home, which has had an erratic earnings record in recent years, says that Maison Phenix sold 4.2m US Home shares between March 10 and April 17 and it has been advised that the French company no longer owns any of its shares. Maison Phenix became involved with the Houston-based US Home in January 1980 when it made a \$17.50 a share cash tender offer for 1.5m shares or 15 per cent of the company.

US Home shares, which have moved up from a low of \$5 last year, were trading at \$8 1/2 on Friday. Pacific Realty, a Dallas-based investor group, disclosed earlier this month that it had taken a 6.3 per cent stake in the company.

US Home, which lost money in 1984 and 1985 and is expected to report a small loss in the latest quarter, stopped paying a dividend in 1984. The group ran into problems after it had expanded aggressively in the housing market and was left with a backlog of properties after the rise in interest rates. Many of these houses were sold to Equity Programmes Investment Corporation (Epic), the Virginia-based mortgage syndicator which defaulted on \$1.4bn of mortgages last year.

US Home, which has undergone a major management shake-up since the problems surfaced, has been slimming down and reorganising its operations in a bid to restore profitability.

Last year its on-site housing operations delivered 8,800 new units compared with 12,811 units in 1984 and 22,855 units in 1983. Sales had been running at over \$1bn a year in 1983 and 1984 but shrank to \$922m in 1985.

The company has reorganised its mobile home operations and terminated the production of mobile homes at its Salt Lake City facility, reduced the scope of its operations in the south by halting production in a leased factory and completed consolidation of the Texas operations into a single operating facility.

Weaker dollar lifts 3M

MINNESOTA Mining & Manufacturing (3M), the diversified US industrial group, managed to post a 6.8 per cent increase in first-quarter net earnings, mainly reflecting the positive impact of a pension accounting change and the weaker US dollar, writes Paul Taylor in New York.

Net income grew to \$181m, or \$1.58 a share, from \$169m, or \$1.46, in the corresponding period a year ago on sales which grew by 8.5 per cent to \$2.07bn from \$1.91bn.

Mr Allen Jacobson, chairman and chief executive said: "Results benefited from a more properly valued US dollar, good cost-control efforts and a slightly firmer tone of our US business in the latter half of the quarter."

EUROMARKET TURNOVER
 Turnover (\$m)


Primary Market	Stagflation	Conv	FRN	Other
US\$	3,590.1	0.3	411.6	133.0
Prev	3,729.9	1.4	507.0	318.5
Other	1,827.0	-	1,125.4	362.0
Prev	2,493.2	-	21.5	84.4

Secondary Market	Credit	Europe	Total
US\$	28,007.8	1,341.2	16,782.7
Prev	24,816.4	1,187.4	8,116.5
Other	12,133.8	214.5	2,236.5
Prev	11,210.7	168.0	1,157.7

Week to April 17 1986 Source: ABFD

All these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE April 1986



Province of Saskatchewan
 ¥15,000,000,000
 (Issue Amount)

7 1/2% Dual Currency Yen/U.S. Dollar
 Forex-Linked Notes Due 1991

Issue Price 101 1/2%

The Nikko Securities Co., (Europe) Ltd.	Credit Suisse First Boston Limited
Mitsui Trust Bank (Europe) S.A.	Orion Royal Bank Limited
Salomon Brothers International Limited	Yasuda Trust Europe Limited
Banque Nationale de Paris	Deutsche Bank Capital Markets Limited
Dominion Securities Pitfield Limited	Generale Bank
Mitsubishi Finance International Limited	Nomura International Limited
Sumitomo Trust International Limited	Union Bank of Switzerland (Securities) Limited
S.G. Warburg & Co. Ltd.	Wood Gundy Inc.

This announcement appears as a matter of record only.

April 1986



Sparebanken Rogaland
 (A Savings Bank organized under the laws of the Kingdom of Norway)

U.S. \$100,000,000
 Euro-Certificate of Deposit Issuance Program

Arranged by
Salomon Brothers International Limited

Dealers
Salomon Brothers International Limited

Bank of America International Limited	Bank of Tokyo International Limited	First Chicago Limited
First Interstate Capital Markets Limited	Hambros Bank Limited	Kansallis Banking Group

Tender Panel Members
 Banco di Santo Spirito, London Branch
 Security Pacific Hoare Govett Limited
 Westdeutsche Landesbank Girozentrale
 Westpac Banking Corporation

Issuing and Paying Agent
The First National Bank of Chicago

Tender Panel Agent
Hambros Bank Limited



Sparebanken Rogaland
 (A Savings Bank organized under the laws of the Kingdom of Norway)

U.S. \$50,000,000
 Standby Facility

Arranged by
Salomon Brothers International Limited

Lead Managers
Hambros Bank Limited **BankAmerica Capital Markets Group**

Bank of Tokyo International Limited	First Chicago Limited
First Interstate Capital Markets Limited	Kansallis Banking Group

Co-Managers
 Banco di Roma SPA Bergen Bank A/S Continental Illinois Capital Markets Group FannoScandia Ltd.
 Forretningsbanken A/S London Interstate Bank Limited Security Pacific National Bank
 Union Bank of Norway Westdeutsche Landesbank Girozentrale Westpac Banking Corporation

Participating Banks
 Banco di Santo Spirito, London Branch
 Licensed Deposit Taker

Facility Agent
Hambros Bank Limited

مركز من التجار

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Fed move validates rally in bond prices

LATE ON Friday the US Federal Reserve Board finally did what the markets had been anticipating for weeks and cut the discount rate by half a percentage point to 6.5 per cent. The reduction, effective today, brings the key rate down to its lowest level since May 1978.

The move, which is likely to result in an early reduction in the US banks' prime lending rate from the current 9 per cent followed similar action by the French central bank earlier last week and was joined by the Bank of Japan which cut its lending rate by a half a point to 3.5 per cent, also effective today.

The US reduction was the second this year and the fifth since November 1984 when the discount rate stood at a peak of 14 per cent. The Fed's action, although widely anticipated, was significant for a number of reasons. First, unlike the highly publicised internal Fed battle which preceded the last discount rate cut in early March, a battle which eventually led to the resignation of Mr Preston Martin, the vice chairman—the vote this time appears to have been decisive with Mr Paul Volcker, the chairman, clearly back in the driving seat. The

Table with 5 columns: Instrument, Last, 1 week ago, 4 wks ago, 12-month High, Low. Includes Fed Funds, Treasury bills, CDs, Commercial Paper.

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vote in favour of the cut was four-to-one with Mr Emmett Rice casting the only vote against. (Ms Martha Seger and the outgoing Mr Martin were both absent.)

Second, the Fed's action took place against the unusual backdrop of a sharply plunging dollar and was clearly not only part of a co-ordinated round of interest rate cuts by the western industrial nations, but an almost unshaken effort to put pressure on a reluctant West Germany to follow suit.

The Fed's statement accompanying the rate cut described the move as "a technical change designed to place the discount rate in more appropriate alignment with the prevailing level of market rates." While that is a standard justification by the Fed, the additional advice that "the change in the discount rate also appears consistent with international rate considerations" is not.

Mr Volcker has on numerous occasions expressed concern about the effects of a sharp plunge in the dollar. The fact therefore that the Fed decided to go ahead at the end of a week in which the dollar had plunged by more than 8 pfg against the D-Mark and to a

record low against the yen, highlights the international and political dimension of the US central bank's latest move. The Fed is likely to watch the market's reactions particularly closely when trading resumes this morning. It will probably take heart from the fact that the announcement late on Friday had virtually no further impact on the dollar and that bond prices, after being marked down by profit-takers, reversed direction, trimming earlier losses.

Certainly the Fed's action had been widely discounted by the markets. Short-term interest rates had fallen sharply last week in anticipation of the move which had been clearly signalled by the pronounced decline in the overnight Fed funds rate. Despite a slight backup in rates towards the end of the week, caused by the usual last-minute discount rate cut doubts, most short-term rates were lower by 10 to 30 basis points at the Friday close.

The six-month Treasury bill rate ended the week at 5.88 per cent, down from 5.97 per cent a week ago and 6.33 per cent a month earlier. Virtually all short-term rates continue at 12-month lows.

In the US Treasury market index components such as rates and tobacco, offset by a drop of 0.3 resulting from the April 1 cut in mortgage rates. Even allowing for a good deal of general inflation not specifically anticipated, the overall rise is unlikely to come close to the 2.1 per cent rise between March and April last year.

Mr Keith Skeoch, chief economist at stockbroker James Capel and Co, forecasts a rise of 1.1 per cent in April, giving an annual inflation rate of 3.2 per cent. If the next round of mortgage rate cuts expected this week comes into effect in time, the annual rate could drop as low as 2.7 per cent in May.

Whether this rate of inflation can be sustained in the medium term depends to a great extent on wage settlements in the next six months. But with sterling's effective index above 76 there is still room for the pound to weaken significantly and keep an anti-inflationary effect from the exchange rate.

Rises totalling 1.21 percentage points are already known for

payable on tender, another £250 on June 9 and the balance on July 14.

At an initial 5.39 per cent it is the lowest yielding stock the bank has issued since 1972, as well as the longest dated new conventional for some time.

While the Bank is now winning applause for the prudence with which it is approaching lower interest rates, there are some who feel that the Chancellor is being too cautious.

In his Budget a month ago, Mr Nigel Lawson projected an annual rate of increase in the retail price index of 3.1 per cent by the fourth quarter. Early last week he shortened his time-scale and suggested 3.1 per cent might be reached in the next few months.

With mortgage rates, oil prices and index arithmetic on its side, however, there will be cause for disappointment if the RPI for April, to be published next month, does not pierce the 3.1 per cent barrier.

Rises totalling 1.21 percentage points are already known for

investors shrugged off slight price caused by the Libya bombing and prices rose sharply despite conflicting economic indicators. On Wednesday the Treasury long bond soared by 31 points—the largest one-day advance since October 1982—as discount rate cut fever took hold. Over the next two sessions the gains were trimmed and prices fell in a fashion but the Treasury prices still closed the week up by 17 points and 31 points. The 30-year long bond ended the Friday session at 125 1/2, up three points and yielding 7.16 per cent compared to a low of 7.12 per cent in midweek.

Last-minute market jitters had been compounded not only by the dollar's decline but also by the stronger than expected 2.1 per cent advance in the estimate of first-quarter gross national product (GNP) announced on Thursday morning. The GNP number provoked a fierce debate among economists, many of whom argued

that it probably overstated the current strength of the economy and was likely to be revised downwards.

As Dr Henry Kaufman of Salomon Brothers noted, "the 3.2 per cent reported gain (in GNP) probably overstates the current strength of the economy. Moreover the increase relies importantly on strong inventory growth."

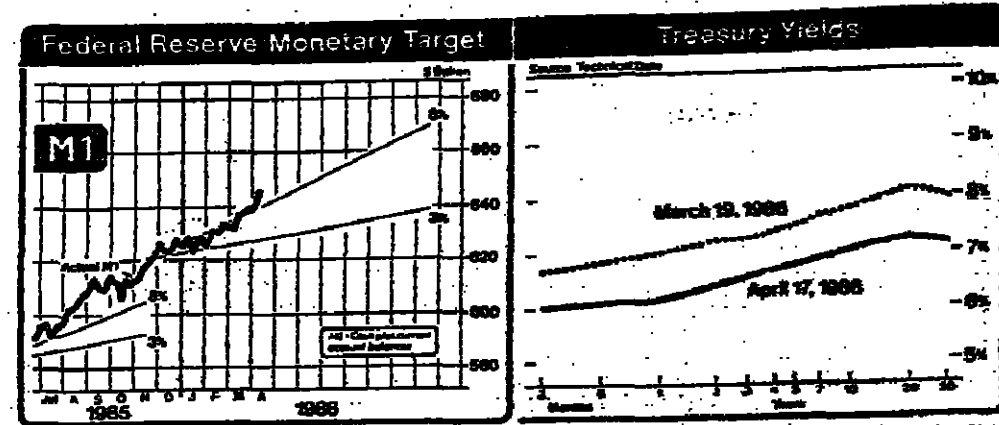
Indeed while most Fed watchers believe that the Fed will pause before easing further, some economists, like Mr Philip Braverman of Irving Securities, are already looking for another discount rate cut. "The market mistakenly fears that this may be the last Fed easing, and that the profit-taking will continue. However, the various factors that compelled this easing move argue for additional steps. There will be immediate follow-through in the Prime Moreover

there is a possibility of another Fed easing in a few weeks, and again this summer."

In any event the Fed's latest move validates the recent remarkable run-up in bond prices—a rally that has spurred an unprecedented flood of corporate refinancing and new issue activity.

Corporate bond prices rose by between 10 points on medium-term issues and 40 points on long—constrained by the volume of new issues which totalled around \$5.6bn.

Paul Taylor



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Paul Taylor

SBSA Finance advertisement. Features a large heading 'SBSA Finance' and 'A \$50,000,000'. Below it, 'SBSA Finance Corporation Limited' and '13% Guaranteed Notes due August 1988'. The ad lists various international banks and financial institutions as guarantors, including Morgan Guaranty Ltd, Banque Bruxelles Lambert S.A., Orion Royal Bank Limited, Swiss Bank Corporation International Limited, Algemene Bank Nederland N.V., Bank of Tokyo International Limited, Bankers Trust International Limited, etc.

FT/AIBD INTERNATIONAL BOND SERVICE table. A large table listing international bonds from various countries including the UK, Australia, Canada, Europe, and others. Columns include Country, Issued, Price, Yield, and other financial metrics.

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This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to United States persons as part of the distribution.

New Issue

12th March, 1986



Associates Corporation of North America

U.S. \$100,000,000
9½% Senior Notes Series A Due 1996

and

U.S. \$8,000,000
10% Note Warrants Due 1996
to Purchase

U.S. \$100,000,000
10½% Senior Notes Series B Due 1996

Issue Price of 9½% Senior Notes Series A Due 1996: 101%
Issue Price of the 10% Note Warrants Due 1996: \$8 (100%)

Union Bank of Switzerland (Securities) Limited

IBJ International Limited	Merrill Lynch Capital Markets
Algemene Bank Nederland N.V.	Bank of Tokyo International Limited
Banque Bruxelles Lambert S.A.	Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris	Crédit Lyonnais
Dresdner Bank Aktiengesellschaft	Kreditbank International Group
Lloyds Merchant Bank Limited	LTCB International Limited
Samuel Montagu & Co. Limited	The Nikko Securities Co., (Europe) Ltd.

Westdeutsche Landesbank Girozentrale

This announcement appears as a matter of record only.

New Issue

1st April, 1986

U.S. \$100,000,000

ICI Finance (Netherlands) N.V.

8 per cent. Guaranteed Bonds due 1996

Unconditionally and irrevocably guaranteed as to
payment of principal and interest by

Imperial Chemical Industries PLC

Issue Price 100% per cent.

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.	Banque Paribas Capital Markets Limited
Barclays Merchant Bank Limited	Chase Manhattan Limited
Deutsche Bank Capital Markets Limited	Nomura International Limited

S. G. Warburg & Co. Ltd.

This announcement appears as a matter of record only.

New Issue

26th March, 1986

SCOTIA MORTGAGE CORPORATION

(A Canadian Loan Company)



Unconditionally and irrevocably guaranteed by

THE BANK OF NOVA SCOTIA
(A Canadian Chartered Bank)

Canadian \$100,000,000

10 per cent. Medium Term Notes due 1991

Issue Price 100% per cent.

Union Bank of Switzerland (Securities) Limited

Wood Gundy Inc.	The Bank of Nova Scotia Group
Banque Bruxelles Lambert S.A.	Banque Nationale de Paris
Banque Paribas Capital Markets Limited	Bayerische Landesbank Girozentrale
Commerzbank Aktiengesellschaft	County Bank Limited
Credit Suisse First Boston Limited	Dominion Securities Pitfield Limited
Goldman Sachs International Corp.	Lloyds Merchant Bank Limited
McLeod Young Weir International Limited	Merrill Lynch Capital Markets
Samuel Montagu & Co. Limited	Morgan Grenfell & Co. Limited
Morgan Guaranty Ltd	Morgan Stanley International
Salomon Brothers International Limited	Sanwa International Limited
J. Henry Schroder Wagg & Co. Limited	Westdeutsche Landesbank Girozentrale

This announcement appears as a matter of record only.

New Issue

15th April, 1986



U.S. \$92,000,000

Unilever N.V.

7¾ per cent. Notes due 1993

Issue Price 101 per cent.

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.	Bankers Trust International Limited
EBC Amro Bank Limited	Goldman Sachs International Corp.
Morgan Guaranty Ltd	BankAmerica Capital Markets Group
Banque Nationale de Paris	Chase Manhattan Limited
Citicorp Investment Bank Limited	County Bank Limited
Dai-ichi Kangyo International Limited	Daiwa Europe Limited
Deutsche Bank Capital Markets Limited	Merrill Lynch Capital Markets
Salomon Brothers International Limited	Samuel Montagu & Co. Limited

S. G. Warburg & Co. Ltd.

We know how hard it is for a growing business to raise money.

Despite what some of their advertisements might have you believe, banks and other financial institutions are not in the habit of handing out money ad lib.

Many ambitious businessmen, who are convinced they have the market to expand, are frustrated because they can't raise the cash.

And of course, there are others who simply prefer not to drag themselves through the whole painful procedure.

It's a pity, because so many small and medium sized companies could capitalise on their success if they were to benefit from better financial planning.

Let's assume that as one of our clients you needed to raise money.

Firstly, we'd arrange a free consultation to look at your case in detail.

The next step would be to help you prepare the material you would need: a concise business plan, cash flow forecasts and profit projections.

Then we would identify the best institutions to deal with your particular case, (the choice of institutions is crucial and depends on how much money you need, what for and for how long).

Finally, since as one of Britain's largest accountants we're not short of friends, we'd also be able to give you a personal introduction at the bank or institution handling your application.

Grant Thornton, Room FT1 Fairfax House, Fulwood Place, London WC1V 6DW. Tel: 01-405 8422. (The UK member firm of Grant Thornton International)

Grant Thornton (we used to be known as Thornton Baker) is an unusual partnership in that we offer the expertise you'd expect from a major London firm.

But, with a regional network of 55 offices, we also offer it all over the country.

Rather than simply burying ourselves in your books, we believe in immersing ourselves in your business.

No matter what size your company is, you'll be in close contact with one of our partners.

His experience and objectivity will be helpful in solving not just financial but other problems too.

Choosing the right computer system for example, or restructuring your management to cope with sudden expansion.

And as in any good business relationship the longer you work with him the more valuable an ally he will become.

If you'd like to know more about how we can help you, phone or write to Christianne Rostant and she'll send you full details of our advisory services.

You might find it easier than talking to your bank manager.



AUDITING IS ONLY PART OF THE SERVICE.



INT'L CAPITAL MARKETS

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	At. Etc. years	Coupon %	Price	Book Name	Offer price %
U.S. DOLLARS							
Mitsubishi Tr & B'king S'.	100	2001	15	2 1/2	100	Mitsubishi Tr & B	2,600
Tru-Kempwood S'.	50	1991	5	3 3/4	100	Warren Int.	3,375
Wacoan Co. S'.	30	1991	5	3 1/2	100	Wacoan Int.	3,300
Southern Tr & B'king S'.	150	2001	15	2 1/2	100	Southern Tr Int.	2,500
Citizen Watch S'.	50	1991	5	3 3/4	100	Citizen Watch Int.	3,375
Thermo Analytical S'.	23	1996	10	8	101 1/4	Thermo Analytical	4,000
Mazda Motor Corp. S'.	150	1993	7	7 1/2	100	Mazda Motor Corp.	7,300
BDC Group S'.	100	1996	10	7 1/2	100 1/2	BDC Group	7,800
Associates Corp. S'.	125	1996	10	7 1/2	100 1/2	Associates Corp.	8,000
Nippon Housing S'.	40	1989-94	3-8	8 1/2	100 1/2	Nippon Housing	8,075
Nippon Housing S'.	40	1989-94	3-8	8 1/2	100 1/2	Nippon Housing	8,075
Denmark S'.	150	1991	5 1/2	8	100 1/2	Denmark S'.	7,100
Toronto-Dominion S'.	150	1991	5	7 1/2	100 1/2	Toronto-Dominion	8,025
GMAC S'.	200	1990	3	10	100 1/2	GMAC S'.	7,750
Sparrowsan Eshden (S) S'.	40	1996	10	7 1/2	100	Sparrowsan Eshden	7,750
HSBC Finance S'.	125	1995	9	7 1/2	100	HSBC Finance	7,500
Parsons S'.	100	1993	7	8 1/2	100 1/2	Parsons S'.	7,750
EDF S'.	250	1996	20	7 1/2	101 1/2	EDF S'.	7,500
Fuso Pharmaceutical S'.	50	1991	5	7 1/2	100	Fuso Pharmaceutical	8,050
Caribbean S'.	50	1993	7	7 1/2	100 1/2	Caribbean S'.	7,325
Westpac Banking S'.	100	1996	10	8	100 1/2	Westpac Banking	7,825
John Hancock Mutual S'.	100	1990	10	7 1/2	100 1/2	John Hancock Mutual	7,425
Kyowa Denetsu Kaisha S'.	15	1991	5	7 1/2	100 1/2	Kyowa Denetsu Kaisha	1,400
Honeywell Int. S'.	100	1996	10	7 1/2	100 1/2	Honeywell Int.	7,425
Air Cal Int. S'.	30	2001	15	7 1/2	100 1/2	Air Cal Int.	2,625
Geopros Exploration S'.	30	2001	15	7 1/2	100 1/2	Geopros Exploration	2,625
Parsons S'.	75	2001	15	7 1/2	100 1/2	Parsons S'.	2,625
SEB Finance S'.	200	1993	3	7 1/2	100 1/2	SEB Finance	8,025
Ford Motor Credit S'.	200	1990	3	7 1/2	100 1/2	Ford Motor Credit	8,025
Nippon Kofun S'.	100	1991	5	7 1/2	100 1/2	Nippon Kofun	8,025
Prov. of Manitoba S'.	125	1996	10	7 1/2	100 1/2	Prov. of Manitoba	7,750
Fair Boston S'.	100	1996	10	7 1/2	100 1/2	Fair Boston	7,750
International Lease S'.	60	2001	15	8 1/2	100 1/2	International Lease	8,025
Daiwa Kogyo S'.	35	1991	5	7 1/2	100	Daiwa Kogyo	8,025
Kobe Steel S'.	100	1991	5	7 1/2	100	Kobe Steel	8,025
Exxon Cap. Corp. S'.	250	1990	10	8 1/2	100 1/2	Exxon Cap. Corp.	8,025
Mid Energy S'.	100	1991	5	7 1/2	100 1/2	Mid Energy	8,025
First Energy S'.	100	1991	5	7 1/2	100 1/2	First Energy	8,025
Denmark S'.	100	1993	7	7 1/2	100 1/2	Denmark S'.	8,025
ABN S'.	100	1996	10	7 1/2	100 1/2	ABN S'.	8,025
Bank of Nova Scotia S'.	100	1996	10	7 1/2	100 1/2	Bank of Nova Scotia	8,025
Styria Wizar & Sec. S'.	200	1990	10	7 1/2	100 1/2	Styria Wizar & Sec.	8,025
Bank of California S'.	250	1990	10	7 1/2	100 1/2	Bank of California	8,025
German State Sec. (S) S'.	300	1990	10	8 1/2	100	German State Sec.	8,025
CANADIAN DOLLARS							
Rayat Int. S'.	75	1993	7	8 1/2	100 1/2	Rayat Int.	8,300
EDB S'.	100	1990	10	8	101	EDB S'.	8,000
Papico Int. S'.	75	1991	5	8 1/2	100 1/2	Papico Int.	8,300
Novo S'.	100	1996	10	8	100 1/2	Novo S'.	8,300
AUSTRALIAN DOLLARS							
Nat. Australia Bank S'.	50	1990	7	12 1/2	100 1/2	Nat. Australia Bank	11,000
State Bk. of NSW S'.	50	1993	7	12 1/2	100 1/2	State Bk. of NSW	11,000
Landsbank Stuttgart S'.	30	1998	4	8 1/2	101	Landsbank Stuttgart	11,000
Union Bk. of Norway S'.	100	1996	10	8	100 1/2	Union Bk. of Norway	11,000
Landsbank Schleswig-H. S'.	30	1998	3	12 1/2	100 1/2	Landsbank Schleswig-H.	11,000
D-MARKS							
Hydro-Quebec S'.	125	1996	10	8 1/2	100	Hydro-Quebec	8,000
Hydro-Quebec S'.	150	2010	30	8	100	Hydro-Quebec	8,000
ENBW Finance S'.	200	1996	10	8 1/2	100	ENBW Finance	8,000
Belgium S'.	250	1996	10	8 1/2	100	Belgium S'.	8,000
Belgium S'.	200	1996	10	8	100	Belgium S'.	8,000
Bank of Nova Scotia S'.	300	1996	10	8 1/2	100 1/2	Bank of Nova Scotia	8,000
Styria Wizar & Sec. S'.	100	1990	10	8 1/2	100 1/2	Styria Wizar & Sec.	8,000
Bank of California S'.	250	1990	10	8 1/2	100 1/2	Bank of California	8,000
German State Sec. (S) S'.	300	1990	10	8 1/2	100	German State Sec.	8,000
SWISS FRANCS							
Canon Sales S'.	150	1991	-	7 1/2	100	Canon Sales	8,000
KLM S'.	300	1991	-	8 1/2	100	KLM S'.	8,000
Midland Chemical S'.	100	1991	-	8 1/2	100	Midland Chemical	8,000
Midland Chemical S'.	30	1991	-	8 1/2	100	Midland Chemical	8,000
Santitomo Warehouse S'.	50	1991	-	8 1/2	100 1/2	Santitomo Warehouse	4,810
SEB S'.	30	1991	-	8 1/2	100 1/2	SEB S'.	4,810
Toyoko Co. S'.	50	1991	-	8 1/2	100 1/2	Toyoko Co. S'.	4,810
EDB S'.	200	1990	-	8 1/2	100 1/2	EDB S'.	8,000
Bank Int. Corp. S'.	200	1990	-	8 1/2	100	Bank Int. Corp.	8,000
Japan Synthetic R. S'.	100	1993	-	8	100 1/2	Japan Synthetic R.	4,817
STERLING							
Standard Chartered (S) S'.	150	1996	10	10 1/2	100 1/2	Standard Chartered	10,000
LASMO S'.	50	1993	7	10 1/2	100 1/2	LASMO S'.	8,750
Sweden S'.	100	1990	10	8 1/2	100	Sweden S'.	8,750
Audi-MFI (S) S'.	100	2002	10	9 1/2	100 1/2	Audi-MFI (S)	8,000
Halfax B. Sec. (S) S'.	200	1994	8	10 1/2	100 1/2	Halfax B. Sec.	8,000
ECU							
Fin. for Unibank Int. S'.	50	1991	5	8 1/2	100	Fin. for Unibank Int.	8,750
Sweden S'.	200	1996	10	8 1/2	100	Sweden S'.	8,000
Ford. Co. Australia S'.	40	1991	5	8 1/2	100 1/2	Ford. Co. Australia	8,825
Kreditbank S'.	83.75	1995	8 1/2	8 1/2	100	Kreditbank S'.	8,825
Edinburgh (S) S'.	150	1994	8	8 1/2	100	Edinburgh (S)	8,825
Edinburgh (S) S'.	175	1992	8	8 1/2	100 1/2	Edinburgh (S)	8,825
Edinburgh (S) S'.	50	1990	10	8 1/2	100	Edinburgh (S)	8,825
EDC S'.	100	1990	10	8 1/2	100	EDC S'.	8,825
Cariplo S'.	15	1990	3	8 1/2	100	Cariplo S'.	8,825
DANISH KRONER							
Norsk Hydro S'.	250	1994	8	8 1/2	100	Norsk Hydro	8,125
City of Copenhagen S'.	500	1990	10 1/2	8 1/2	100 1/2	City of Copenhagen	8,341
FRENCH FRANCS							
PPF Industries S'.	300	1991	5	7 1/2	100	PPF Industries	7,825
LUXEMBOURG FRANCS							
Svenska Handelsbanken S'.	300	1991	5	8	101	Svenska Handelsbanken	7,751
Dan Danske Bank S'.	300	1991	5	7 1/2	100	Dan Danske Bank	7,825
EDCO S'.	300	1991	5 1/2	7 1/2	100	EDCO S'.	7,825
YEN							
City of Gothenburg S'.	100	1991	5	8 1/2	101 1/2	City of Gothenburg	5,371
LIRE							
Eurolife S'.	1000	1993	7	11 1/2	100	Eurolife S'.	11,300

* Not yet priced. † Fixed term. ** Private placement. † Floating rate note. ‡ With equity warrants. § With bond warrants. ¶ Currency-linked. (a) 10bp over 3m Libor. (b) 1/4 over 6m Libor. (c) Exempt to 1998 with rolled coupon. (d) Parly-paid. (e) Indication below 5%. Note: Yields are calculated on an ABB basis.



THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT

The Directors of COPE ALLMAN INTERNATIONAL PLC congratulate their subsidiary

J B & S LEES, LTD

on receipt of The Queen's Award for Export Achievement.

J B & S Lees, Ltd. is a world leader in the manufacture of special steel strip with exports accounting for over 50% of sales.

We wish to take this opportunity to thank all at J B & S Lees, Ltd. and their customers worldwide for making this honour possible.

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WHITECROFT plc congratulates its subsidiary.



ECS Energy Conservation Systems Ltd
leaders in energy effective lighting
control on winning



THE QUEEN'S AWARD FOR
TECHNOLOGICAL ACHIEVEMENT



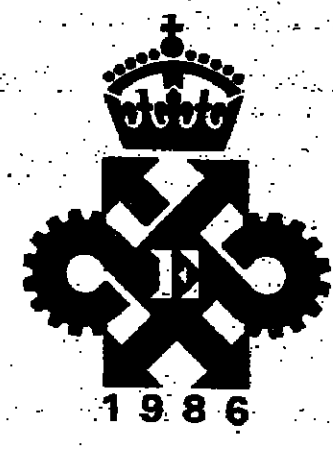
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INT'L CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Flick flotation to make winners all round

GOODBYE FLICK. welcome Feldmuehle Nobel. Three key companies of the former Flick industrial group are about to come as a single unit to the bourse in one of the most spectacular events in West Germany's stock market history. Details of the transaction will be announced today, but it is already clear that the new issue will dwarf even its largest predecessors of recent years. It is also plain that there will be a lot of winners from the deal — not least Deutsche Bank, the country's biggest bank and Mr Friedrich Karl Flick, the former owner and son of the group's founder.

Deutsche Bank announced last December it was buying almost all the Flick empire for around DM 5bn (\$2.26bn) but

would not hang on to the holdings it thus acquired. In the meantime it has disposed of both the former Flick stakes of 10 per cent in Daimler-Benz and of 26 per cent in W. R. Grace, the US chemicals, energy and consumer group.

Those two sales alone have netted the bank more than the DM 5bn figure. But that still leaves the Flick "core" companies — Dynamit Nobel (chemicals, plastics, explosives), Feldmuehle (the country's biggest paper and board maker) and Budgerus (iron, steel, capital goods).

It is these three, renamed Feldmuehle Nobel since the start of this year and with a planned share capital of DM 350m, which Deutsche Bank is now to offer on the bourse.

Analysts expect that the issue price for each DM 50 nominal share will be between DM 280 and DM 300.

In other words, Deutsche Bank looks likely to raise close to DM 7bn from its total Flick sales — far beyond the figure it agreed to pay. However, the bank also pledged to hand on to Mr Flick an extra sum if the sales proceeds markedly exceeded the purchase price. So Mr Flick, already one of the world's richest men, can safely look forward to a comfortable "bonus."

As for Deutsche, even after allowing for this commitment to Mr Flick and for its extensive costs, it will surely net hundreds of millions of D-Marks in profit from the transactions.

Another winner from the Feldmuehle Nobel deal is the German stock market. After a long period in which the bourse was rightly judged puny and dull, things have picked up a lot in recent years — not least through a flood of new issues.

Not only will the issue volume of Feldmuehle Nobel easily surpass that of the biggest single stock market newcomers so far — Axel Springer (DM 558m) and Nixdorf (DM 547m). It might even exceed the total volume of DM 1.8bn raised by all new issues together last year.

The highly diversified producer range of the new company — from iron and steel through silicon and industrial ceramics to paper — makes its longer-term prospects hard to assess. But

all three of the constituent parts are believed to have improved profits and sales last year, the latter to a joint total probably around DM 9bn. And with the current bull trend on the stock market, there is little doubt that the new shares will eagerly be gobbled up.

Last but not least the company's employees will be winners from the current transaction. The name of Flick has been identified for years not so much with pretty successful industrial enterprises as with a notorious political payoffs scandal which continues to make headlines. It will clearly be a relief for many of those working for Feldmuehle Nobel to have that link broken.

Jonathan Carr

Asea sells one-third share in electricity network

BY DAVID BROWN IN STOCKHOLM

ASEA the Swedish electrical engineering and electronics group, has agreed to sell a one-third share in the electricity generating and distribution network held by its subsidiary Skandinaviska Elverk & Sjukraft, in a deal worth Skr 1.5bn (\$209.9m).

The deal will permit a better geographical organisation of the Sydskraft network, said Mr Anders Bjorgerd, its managing director. The group, which supplies southern Sweden, will become the country's second largest power company after the

Vattenfall group. Asea also announced it will sell the bulk of its holding in the Aker engineering group of Norway to Christiania Bank. It will receive Nkr 330m for 15 per cent of its shares but will retain 5 per cent and a seat on the Aker board.

Asea acquired the Aker stake in 1984, from the Fred Olsen shipping group, as part of a capital restructuring of the ship and platform building company. Earnings have since improved considerably, as has the value of its shares.

Rising yen hits TDK earnings

By Yoko Shibata in Tokyo

THE YEN'S appreciation has cut deeply into earnings of TDK, the world leader in magnetic tapes. First-quarter consolidated net profits plunged by 44.7 per cent to ¥1,280m (\$24.5m) on sales which declined 12 per cent to ¥90.4bn.

In addition to a 20 per cent rise in the value of the yen, weak demand for electronic components was a major cause of the setback. The company said it had increased the price of some of its products and had achieved considerable economies by reducing production and distribution costs. These measures did not, however, compensate sufficiently for the negative impact from the strong yen.

During the first quarter, volume sales of magnetic recording tapes grew satisfactorily, although prices have tended to stabilise at a lower level than the average registered in the same period in the previous year. This combined with the negative currency effect resulted in a 7.8 per cent decline in the value of tape sales.

For the remainder of the year, TDK foresees difficulty in raising prices of tapes due to overseas competition. Margins in the electronic component division may be squeezed further by consumer electronic assemblies which are also being hit by the yen's rise.

Poclain reduces loss but foresees difficult year

BY DAVID MARSH IN PARIS

POCLAIN, the French hydraulic excavator company, substantially reduced its group net deficit last year to FFf 65.7m (\$9.3m) from FFf 234m in 1984, but still faces an uphill struggle to break even after years of heavy losses.

Mr David Bigelow, the chairman, made clear that this year would be difficult because of strong competition in a narrowing worldwide excavator market. Although he expected Poclain would continue to make a net improvement, he declined to forecast whether the company would be back in the black in 1986.

Last year's loss was registered on turnover of FFf 3.2bn, up 10.7 per cent from 1984. The deficit was inflated by FFf 18.4m in provisions struck on staff departures and early retirements, and on unfavour-

able exchange rate movements. Mr Bigelow forecast a 10 per cent rise in volume sales of excavators this year. But turnover could rise by less than this because of fierce price-cutting in the excavator sector.

Mr Bigelow said he had seen no evidence yet of Japanese companies raising their prices in the key US market in reaction to the rise in the yen. The fall in the dollar against the franc was making Poclain's US export efforts more difficult but Mr Bigelow said his company would not be the first to raise prices there.

Poclain-owned 44 per cent by Case-Treco of the US — is making increasing efforts to attack the American market. For Poclain this now ranks roughly equal in importance with West Germany and the UK.

Coleco suffers from slide in Cabbage Patch sales

BY OUR NEW YORK STAFF

COLECO INDUSTRIES, the US toy group, has reported a 70 per cent decline in first-quarter net earnings which it blamed on the limited availability of new products and a slide in sales of its Cabbage Patch Kids dolls.

The "substantially lower" sales of Cabbage Patch Kids is the latest indication that the doll craze which swept the US and led in some cases to street and store riots, is on the wane. The homely Cabbage Patch doll has been the mainstay of Coleco's turnaround and accounted for about 75 per cent of the group's sales last year. The group has recently intro-

duced new ranges of toys and dolls, aimed at buttressing revenues and earnings. These include Furkins, a line of low-priced teddy bears, and a Rambo doll.

Net earnings fell to \$5.7m or 34 cents a share from \$18.4m or \$1.18 a share a year earlier when a \$8m tax credit lifted final net earnings to \$27.4m or \$1.67 a share. Sales fell by nearly 42 per cent to \$113.4m.

Coleco noted that although sales for Cabbage Patch Kids products are expected to be lower for the full year, they remain the largest selling product line in the industry.

BHP lifts payout by 64%

BY OUR FINANCIAL STAFF

BROKEN HILL Proprietary (BHP), the Australian resources group which last week secured a protective A\$1.22bn (US\$875.4m) cross-holding in Elders DLI, is to boost its aggregate dividend payments by 64 per cent to A\$430m for the year ending on May 31.

BHP said in Melbourne that a final dividend of 20 cents per share would be paid to holders

registered on May 2. This compares with 13 cents for 1984-85, and comes on capital increased by a one-for-five scrip issue in February.

On a per-share basis, the total distribution for the years is up 10 cents to 37.5 cents. Mr John Elliott's Elders and Mr Robert Holmes & Cour's Bell Resources each have roughly 19 per cent of BHP.

FORD INTERNATIONAL FINANCE CORPORATION

Notice of effective date for adjustment of Conversion Rate for 5% Convertible Guaranteed Debentures due 1988

The Board of Directors of Ford Motor Company ("Ford") has declared a 3-for-2 stock split in the form of a 50% stock dividend on Ford's capital stock. Certificates for whole shares resulting from the stock dividend will be distributed on about June 2, 1986 to stockholders of record at the close of business on May 2, 1986.

In connection with the stock dividend, the conversion rate of the 5% Convertible Guaranteed Debentures due 1988 (the "Debentures") issued by Ford International Finance Corporation will be adjusted, effective as of the close of business on May 2, 1986, from 26.68 to 40.02 shares of Common Stock of Ford for each \$1,000 (U.S.) principal amount of the Debentures, pursuant to Section 3.04 of the Indenture dated as of March 15, 1973 (the "Indenture") under which the Debentures were issued.

Any Debentureholder converting on or after May 3 but before June 2, 1986, the stock distribution date, will receive a certificate for the number of whole shares to which the Debentureholder would have been entitled upon conversion prior to May 3. In addition, the Debentureholder will receive a Due Bill issued by Ford International Finance Corporation certifying that the registered holder of the Due Bill, or his assigns, will receive the additional number of whole shares to which the Debentureholder is entitled as a result of the stock dividend (and the consequent adjustment in the conversion rate), upon presentation and surrender of the Due Bill to a Conversion Agent. Such presentation and surrender must be made on or after the distribution date (June 2) but on or before June 9, 1986. Debentureholders converting on or after June 2, 1986 will receive from the Conversion Agents directly upon conversion the full number of shares of Common Stock at the adjusted conversion rate.

Fractions of shares will be paid upon conversion in U.S. dollars at the value computed in accordance with Section 3.03 of the Indenture.

Debentureholders should contact the Conversion Agents for further information. The names and addresses of the Conversion Agents are:

- Citibank, N.A. Corporate Trust Services Administration 111 Wall Street, Fifth Floor New York NY 10043, U.S.A.
- Citibank, N.A. Neue Mainzer Strasse 40/42 6000 Frankfurt/Main GERMANY
- Citibank, N.A. Herengracht 545/549 Amsterdam, THE NETHERLANDS
- Citibank, N.A. 19 Le Parvis, La Defense 7 Paris, FRANCE
- Citibank, N.A. P.O. Box 78 Citibank House, 336 Strand London WC2R 1HB, ENGLAND
- Citibank, N.A. Avenue De Tervuren, 249 B-1150 Brussels BELGIUM
- Citibank, N.A. Piazza Della Repubblica 2 Milan, ITALY
- Kredietbank S.A. Luxembourgeoise 43 Boulevard Royal, Luxembourg In the Grand Duchy of LUXEMBOURG

April 21, 1986



Islegrove (Holdings) Limited, and its subsidiaries Interiors International Limited and Contract Interiors Limited, are very proud to have received

THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1986

We extend to our customers and employees our sincere appreciation for their contribution to this achievement

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01-637 5474

Security Pacific Australia Limited

ECU 100,000,000

8 3/4% Guaranteed Notes due 1990

Unconditionally guaranteed as to payment of principal and interest by



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- BANQUE INTERNATIONALE A LUXEMBOURG S.A.
- COMMERZBANK AKTIENGESELLSCHAFT
- CREDIT LYONNAIS
- GIROZENTRALE UND BANK DER OSTERREICHISCHEN SPARKASSEN (AUSTRIAN BANK)
- ISTITUTO BANCARIO SAN PAOLO DI TORINO
- KREDIETBANK INTERNATIONAL GROUP
- ORION ROYAL BANK LIMITED
- SOCIETE GENERALE
- SWISS BANK CORPORATION INTERNATIONAL LIMITED
- BANK OF TOKYO INTERNATIONAL LIMITED
- BERLINER BANK AKTIENGESELLSCHAFT
- CREDIT INDUSTRIEL D'ALSACE ET DE LORRAINE
- DOMINION SECURITIES PITFIELD
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- PAINE WEBBER INTERNATIONAL
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- BANQUE PARIBAS CAPITAL MARKETS SECURITY PACIFIC LIMITED
- AMRO INTERNATIONAL LIMITED
- BANQUE GENERALE DU LUXEMBOURG S.A.
- CHASE MANHATTAN CAPITAL MARKETS GROUP
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- NOMURA INTERNATIONAL LIMITED
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- BERLINER HANDELS-UND FRANKFURTER BANK
- DAIWA EUROPE LIMITED
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credit foncier de france

U.S. \$200,000,000

Floating Rate Notes Due 1995

with 200,000 Warrants to acquire by exchange of U.S. dollar Notes or by purchase ECU denominated Floating Rate Notes Due 1995

Unconditionally Guaranteed as to Payment of Principal, Premium and Interest by

The Republic of France

- MORGAN GUARANTY LTD
- BANQUE PARIBAS CAPITAL MARKETS
- BANKAMERICA CAPITAL MARKETS GROUP
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- GENERALE BANK
- IRJ INTERNATIONAL LIMITED
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- SALOMON BROTHERS INTERNATIONAL LIMITED
- SUMITOMO TRUST INTERNATIONAL LIMITED
- S. G. WARBURG & Co. LTD.
- CREDIT COMMERCIAL DE FRANCE
- BANKERS TRUST INTERNATIONAL LIMITED
- BANQUE INDOSUEZ
- CAISSE DES DEPOTS ET CONSIGNATIONS
- DEUTSCHE BANK CAPITAL MARKETS LIMITED
- GIROZENTRALE UND BANK DER OSTERREICHISCHEN SPARKASSEN (AUSTRIAN BANK)
- KIDDER, PEABODY INTERNATIONAL LIMITED
- MERRILL LYNCH CAPITAL MARKETS
- NIPPON CREDIT INTERNATIONAL (HK) LTD.
- SHEARSON LEHMAN BROTHERS INTERNATIONAL
- UNION BANK OF SWITZERLAND (SECURITIES) LIMITED
- YAMAICHI INTERNATIONAL (EUROPE) LIMITED

13th December, 1985

All of these securities have been sold. This announcement appears as a matter of record only.

29th August, 1986

These securities are not registered under the Securities Act of 1933 and may not be offered or sold in, or to nationals or residents of the United States. This announcement appears as a matter of record only.

UK COMPANY NEWS

Woolworth scorns Dixons bid terms and strategy

BY ALICE RAWSTHORN

The Woolworth Holdings board has fired another salvo in its defence against the £1.6bn takeover bid from Dixons...

Dixons is accused of "muddled thinking" and having "no credible strategy for managing the Woolworth Group..."

shares traded on a multiple of about 40 times their profit after tax for the latest reported full year...

Hanson in waste disposal deal

BY ALICE RAWSTHORN

JUST FOUR days after completing its takeover of the Imperial Group, Hanson Trust expects to conclude negotiations today to merge its London Brick waste disposal division...

British Island Airways for USM

BY RICHARD TOMKINS

British Island Airways, a small carrier part-owned by its pilots, has pipped the giants of the industry at the flotation post...

British Island Airways is a subsidiary of Davies & Newman Holdings, the shipbroking and aviation group...

Access Satellite in US dispute

BY TERRY FOVEY

SHARES IN Access Satellite International, the USM quoted manufacturer and distributor of work platforms, are being hit by a legal row between the company and two US distributors...

When ASI came to the market with a bare two-year trading record, the striking price on the tender offer was 160p and the issue 24 times subscribed...

to our reputation in this market as well as our share price," he claimed.

Scottish Heritable acquisition

Scottish Heritable Trust, the York-based land and property group, has acquired OCM, an oriental carpet manufacturer and distributor...

Together the two companies will cover almost every area of oriental carpets, with Indian, Chinese, Nepalese, Turkish and Persian carpets...

Campari profit in second half

After returning to profit of £701,000 in the second half of last year, Campari International says current trade is in line with budget and the volume of forward orders for the second half of this year is highly encouraging...

British Empire

In the half year ended March 31, 1986 British Empire Securities and General Trust has lifted earnings from 0.17p to 0.31p and is holding the interim dividend at 0.2p net per share...

Share Stakes

Changes in company share stakes announced over the past week include: Systems Designers - Sales by directors as follows: P. E. Swindell 4m shares; C. A. Lennard 250,000; J. L. Platt 208,000; J. M. Stogdins 400,000.

Newarthill pays extra 5p

Shareholders in Newarthill, the Sir Alfred McAlpine building and civil engineering group, are to benefit from the extraordinary gains made by the group in the year ended October 31, 1985...

Shareholders in Newarthill, the Sir Alfred McAlpine building and civil engineering group, are to benefit from the extraordinary gains made by the group in the year ended October 31, 1985...

J. E. England

AFTER trimming its first-half losses from £79,000 to £33,000, J. E. England & Sons (Wellington) ended 1985 with pre-tax profits up from £17,000 to £28,000...

Berry Trust

Net asset value per 25p ordinary share at the Berry Trust improved from 194.5p to 230.8p in the six months to February 28, 1986...

Singapore Para

A downturn from \$466,423 to \$268,613 in pre-tax profits is reported by the Singapore Para Rubber Estates for 1985. The dividend is cut from 1.1p to 0.9p net...

SMALLER COMPANIES

International Trust reports a 15 per cent increase from 89.9p to 103.4p in its net asset value per 25p share in the year to March 31, 1986...

FT Share Information

The following securities have been added to the Share Information Services: Allegheny and Western Energy Corporation (Western Americans).

S. DANIELS & CO.

the unquoted food and beverage group, lifted pre-tax profits from £227,023 to £448,888 in 1985.

Financial Times Monday April 21 1986 RECENT ISSUES

Table with columns: Issue Price, Current Price, Change, Stock Name, etc. Includes entries like BHP, Anglo, etc.

Table with columns: Issue Price, Current Price, Change, Stock Name, etc. Includes entries like ASDA, American Medical, etc.

Table with columns: Issue Price, Current Price, Change, Stock Name, etc. Includes entries like S.A.M.A. High, Aquaculture, etc.

Restatement data usually last day for despatch of stamp duty. Figures based on prospectus unless otherwise stated.

PENDING DIVIDENDS

Table with columns: Date, Announcement last year, Date, Announcement last year. Lists various companies and their dividend dates.

BOARD MEETINGS

Table with columns: Company Name, Date, Location. Lists board meeting dates for various companies.

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers. 8 Lovat Lane, London EC3R 8BP.

Table with columns: Capitalist, Company, Price, Change, Gross Yield, P/E, Fully. Lists various investment opportunities.

D.Y. Davies plc advertisement. Includes text about architectural services and share capital information.

CANADIAN CO-OPERATIVE CREDIT SOCIETY LIMITED advertisement. Details revolving underwriting facility.

Kingdom of Spain advertisement. Details floating rate notes due 2005.

Malayan Banking Berhad advertisement. Details negotiable floating rate dollar certificates.

FORTRONIC advertisement. Details electronic products and services.

Bank of Greece advertisement. Details floating rate notes due 1994.

FIRST CITY BANCORPORATION OF TEXAS, INC. advertisement. Details floating rate notes due January 1995.

FINANCIAL TIMES STOCK INDICES table. Shows indices for Government Secs, Fixed Interest, Ordinary, Gold Mines, FT-Act All-Share, FT-100.

LADBROKE INDEX advertisement. Details based on FT Index.

هكذا من الامل

Global Investment Banking

If we can't do it, it can't be done.

SEK Swedish Export Credit Corporation

US\$150,000,000
5- and 10-Year
Interest Rate Swaps

Prudential
Global Funding

Nordiska Investeringsbanken

US\$112,352,576
Interest Rate and
Asset Based Swaps

Prudential
Global Funding

The Mitsubishi Bank, Ltd.

US\$103,000,000
4- and 5-Year
Interest Rate Swaps

Prudential
Global Funding

Canadian Imperial Bank Group

US\$50,000,000
3-Year Zero Coupon
Interest Rate Swap

Prudential
Global Funding

Scott Paper Company

SFr 217,000,000/
US\$100,000,000
15-Year Currency Swap

Prudential
Global Funding

Marketable Eurodollar Collateralised Securities Limited ("MECS")

US\$100,000,000
3-Year Interest
Rate Swap

Prudential
Global Funding

Interest rate and currency swaps are possibly the most complex of all banking transactions.

Consequently, only a small number of sophisticated financial institutions deal in swaps, most offering only a limited number of solutions to solve a wide variety of client problems.

Understanding this, Prudential Global Funding was formed in mid-1985 with a philosophy and structure that permits unlimited flexibility in custom-tailoring any swap that best suits a client's need.

The response from the market? Unprecedented. Sovereigns, financial institutions, multinational corporations—some of the most prestigious and sophisticated borrowers in the global capital markets quickly turned to Prudential Global Funding.

The result? Over two hundred transactions totaling almost eight billion dollars in just nine short months. Suddenly, there was another player among the handful of giants who had been at it for years.

How did this happen? And more importantly, why might it matter to you?

The makings of a global merchant bank.

"More than any other factor, say swappers, the secret to their success is being able to assemble a wide variety of technical, trading and sales skills into a single well-oiled machine."

—Institutional Investor, October, 1985

As part of the more than one hundred billion dollar corporate family of The Prudential Insurance Company of America, Prudential Global Funding, and its clients, enjoy extensive global resources.

Prudential-Bache Securities and its international subsidiaries provide investment banking services, including worldwide securities origination and distribution capabilities.

PruCapital makes direct financing available to clients in the United States.

And P-B Trade Corporation offers trade financing internationally.

This combination of services gives Prudential Global Funding, and its clients, instant access to the global capital markets.

The rarity of a "AAA" market-maker.

"While most banks are prepared to take swaps on their books for short periods, the number who can always be relied upon to make a market remains very small."

—Euromoney, April, 1985

You can count the "AAA"-rated swap market-makers on the fingers of one hand. Within this select group, there are even fewer, like Prudential Global Funding, who maintain a portfolio of swaps, acting as the ultimate principal counterparty to every swap they make.

The portfolio approach allows maximum flexibility in structuring any deal, speeds transactions by eliminating the need to find the matching side of a swap at the time of execution, and lowers cost.

The swap specialists other swap specialists turn to.

"And if none of the conventional swaps fill the bill, a good swapper needs to custom-make one on the spot."

—Institutional Investor, October, 1985

With the freedom of a portfolio approach, the creativity born of experience, and the authority to make decisions, Prudential Global Funding's market-makers can structure and commit to most deals within minutes—the more complex within an hour or two.

Which helps explain why after just nine months, the Prudential Global Funding team has become the swap specialists other swap specialists are turning to in increasing numbers.

Do you have enough weight behind you?

Who should you turn to for your next swap transaction, or your first? To your commercial bank? To your investment bank? To us?

Frankly, we believe there is too much to lose (or gain) for you to accept anything less than a swap team with as much weight behind it as Prudential Global Funding. That is why we encourage you to speak to a member of London Global Funding at 01-283-9166, or Prudential Global Funding in New York at 212-214-1547.

The British Petroleum Company p.l.c.

US\$375,000,000
Current and Forward
Interest Rate Swaps

London
Global Funding

Ford Motor Credit Company

US\$250,000,000
5-Year Interest
Rate Swap

Prudential
Global Funding

Électricité de France

US\$91,789,700
10-Year Discount
Interest Rate Swap

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

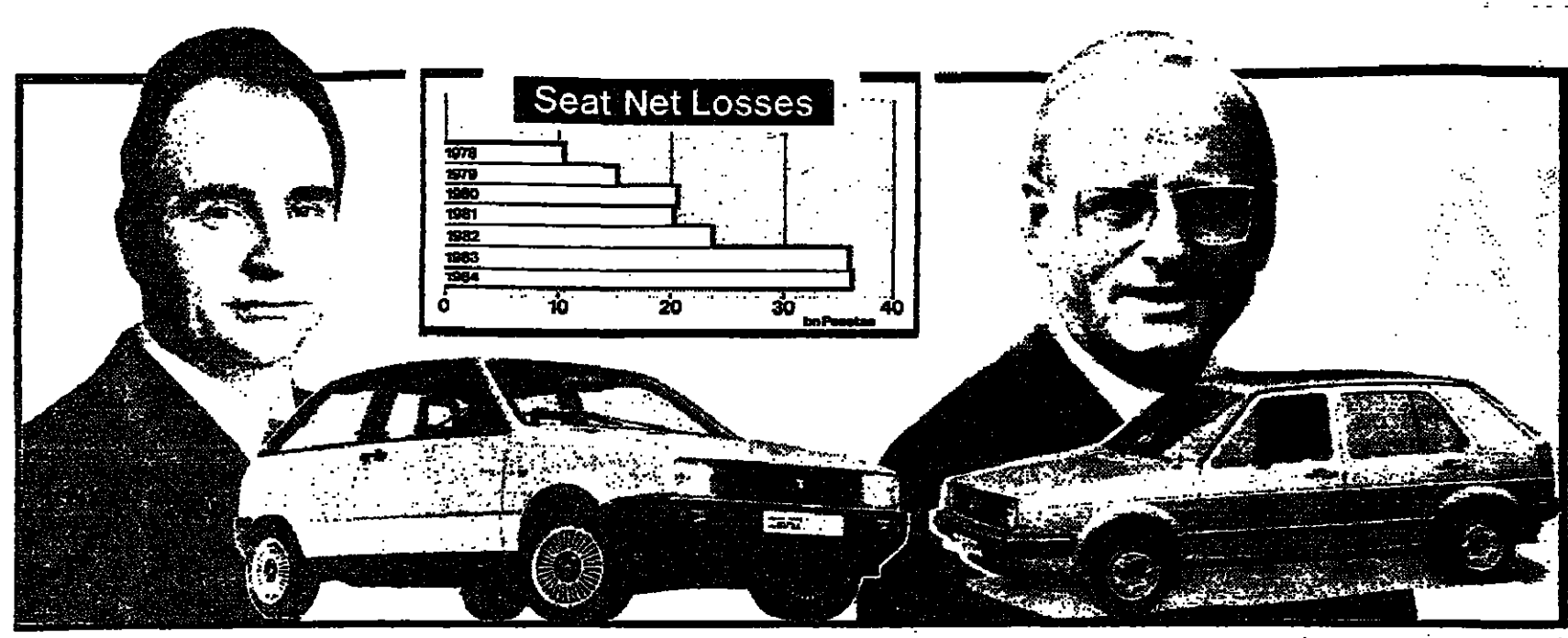
VOLKSWAGEN-AUDI has still to complete the formalities of its takeover of Seat from the Spanish Government...

On the face of it, the omens seem far from favourable. The motor industry's previous major takeover dates back to 1973 when Peugeot-Citroen of France acquired Chrysler's European operations...

Those fears have been laid to rest only in the past year. Meanwhile the Peugeot-Chrysler debacle helped change the motor industry's mind about "bigger being better"...

Early in 1979 VW-Audi lavished DM 1bn (£292.4m) on the move into the totally unrelated business of office equipment—seen then as one of the boom markets of the decade...

Two years later VW-Audi found itself having to pump money and management resources into Triumph-Adler, which had plunged into losses almost immediately after the takeover...



J.A. Diaz Alvarez (left) and Carl Hahn: living together before the marriage has given VW a thorough knowledge of its new partner

VW takes a rough Spanish road

Kenneth Gooding examines the West German company's controversial takeover of Seat

Five more years of losses from Seat even though the Spanish Government, as a dowry to help persuade the German group to go to the altar, agreed to cover the Pta 185bn needed to put its car company on a sound financial footing...

In the circumstances it is not surprising that there has hardly been a more carefully-calculated or cautious acquisition than that of Seat by VW. It started two years ago with a technological agreement...

mainly produced from the old tooling. Seat's Pamplona factory has also been reorganised to produce the VW Polo, Santana and Passat models, mainly for sale in Spain but also for the VW dealer network outside Spain...

Hahn insists VW needs extra capacity—the Golf lines are being worked on Saturdays as the group attempts to keep pace with demand—and that Spain is a good place to have that extra capacity. Seat will also add a third string to the VW group's bow...

Hahn says VW has been making efforts to "cultivate a distinct niche in the market based on our image as a mass producer—but not of cheap automobiles. Our marketing efforts aim to project Polo, Golf and Passat as classless vehicles...

At the other end of the market, VW is developing Audi as a separate, up-market, sporty brand. Compared with the Seat models, VW branded cars will have much more engineering built into them and will cost more as a result...

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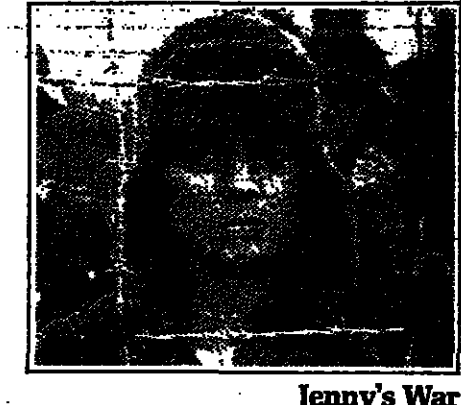
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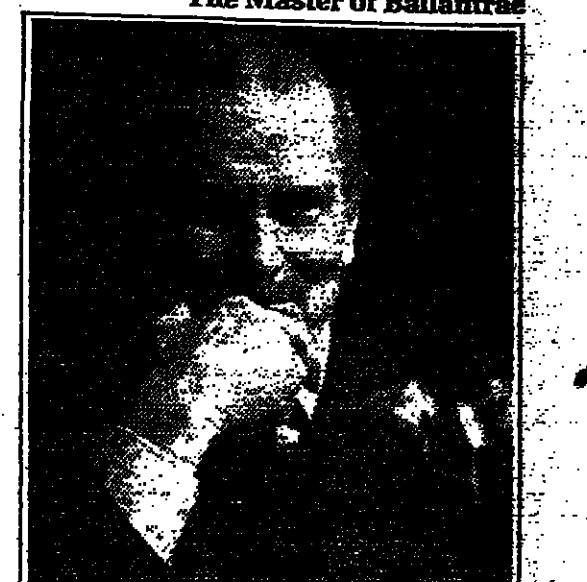
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FINANCIAL TIMES SURVEY

Monday April 21 1986

MALTA

To cope with a harshly competitive world, Malta has to make economic and political decisions that will shape its future as an independent Mediterranean nation

An island ready to build bridges

By Richard Evans



Dr Mifsud Bonnici, Malta's new Prime Minister, is a protégé of his predecessor, Mr Mintoff. His task is to ease the island's internal political conflicts

MALTA, not for the first time in its colourful history, is at a crossroads. Economic and political decisions must be implemented in the next year or two that will shape the island's position both in the Mediterranean and in the wider world. Economically, the traumatic changeover from an economy largely dependent on Britain's naval presence to one of independence has been completed, but trading circumstances are now changing fast and a fresh strategy is required. Politically, the island is badly divided between the ruling Labour Party and the opposition Nationalist Party. Tensions are high and much will depend on the outcome of the general election to be held within the next year. Malta — the country includes the smaller islands of Gozo and Comino as well as Malta itself — lacks natural resources and a solid agricultural base and its population of 330,000 depend on trade and tourism for its prosperity. For more than 150 years the Maltese economy depended largely on earnings and employment provided by the British armed forces, and Whitehall's decision in 1968 to close the naval dockyard, and the growing pressure after independence in 1964 for Malta to withdraw, created an

economic crisis. The last British troops left in 1979, leaving a substantial hole of £22m a year in Malta's coffers — £15m paid on behalf of Nato for the use of naval and harbour facilities and an additional £14m spent by British servicemen and their families on the island. This meant that Malta had to stand on its own feet and Mr Dom Mintoff, Prime Minister from 1971 to 1984, set about diversifying the economy fast, primarily by developing light industry and tourism. Mr Mintoff, whose name became synonymous with Malta because of his high-profile confrontational politics and abrasive style, made many enemies at home and abroad, but by a series of interventionist moves domestically and an international policy of neutrality and non-alignment, he severed Malta from its colonial past. After centuries of domination by the Phoenicians, Carthaginians, Romans, the Goths, Arabs, Knights of St John, the French under Napoleon and finally the British, the country gained its political and economic independence in 1974 but remains within the Commonwealth. The Government, by taking into public ownership, key sectors of the economy, took the lead in launching export-oriented industries to make Malta more self-reliant and initially things went well. Investment came from Europe, particularly West Germany but also from the UK, US and Italy, and earnings from tourism soared.

Hit by recession
The economy grew rapidly in the late 1970s but from 1980 growth was hit severely by the recession in Western Europe. Malta became uncompetitive as labour costs rose and other developing countries with lower costs moved into the same markets. The upsurge in costs also had a disastrous impact on tourism, which had grown too fast for the infrastructure to cope. Things looked bleak and the government sought new markets to the South and the East. Barter deals were clinched with the Soviet Union, and others in the Eastern bloc, and trade was developed with near neighbours in North Africa such as Libya, Algeria and Tunisia. These helped but they were not enough. Around 70 per cent of Malta's trade in 1984 was still with the members of the European Community, and the Government has decided that this is where attention must be redirected. The change of tack coincided with the surprise decision by Mr Mintoff in December, 1984 to quit as Prime Minister. After 13 years in office he handed over to Dr Carmelo Mifsud Bonnici, 52-year-old lawyer, he had hand picked to follow him. The new Prime Minister owes everything to Mr Mintoff: a seat was found for him in Parliament and he has never had to seek election to any post. It all happened with apparently effortless ease. This all makes Malta seem like a peaceful little place where changes in leadership go smoothly because there is nothing much to quarrel about. That could hardly be more misleading. Mr Mifsud Bonnici took over a bitterly-divided island with politics that were alarmingly polarised. He heads a government, itself factionalised, whose right to rule has been repeatedly challenged by the Nationalist Party led by Dr Eddie Fenech Adami, which got more than half the popular vote in the 1981 elections but was prevented from ousting Labour by what they regarded as gerrymandering. It is not yet clear whether the change in government leadership will ease the internal political conflicts which plague

Malta. There have been government battles over the independence of trade unions, the medical profession, the judiciary, teachers, and most recently the Roman Catholic Church. Malta is probably the most Catholic country in the world and conservatively Catholic at that. The dispute between church and state over fee-paying schools has created especially deep divisions. In addition, Nationalist leaders are convinced that their party could again be robbed of power in a year's time unless electoral reforms are introduced, but the Prime Minister shows no signs of agreeing to this. He regards the electoral system, based on proportional representation, as sound and the 1981 result as a freak unlikely to be repeated. Matters have been clouded, in typical Maltese fashion, by last year's discovery by police of shotguns at the Nationalist Party headquarters. The government regarded this as evidence of a plot to overthrow it by force, but the opposition claims it had no knowledge of the guns and believes they could have been planted. Two other issues that have caused potentially dangerous conflicts are broadcasting, which is government-run and according to the opposition grossly

biased, and the Foreign Interference Act, a measure introduced after the last election in an attempt to block support for the Nationalists from European Christian Democrats and others. The law in future will be applied only during an election campaign. **Substantial progress**
In contrast to these intractable domestic difficulties, the new leadership of Dr Mifsud Bonnici has made substantial progress on the economic and international fronts, however. He is a much more calm, retiring character than the charismatic Mr Mintoff, and he has rapidly put into reverse many of his mentor's confrontational policies. Instead, there is consultation and conciliation and the effects are already being felt in many aspects of Maltese society. Bridges are being built fast, abroad with Western Europe and the Commonwealth, and at home with private industry which took a back seat when Mr Mintoff was in power. Relations between Malta and the United Kingdom, which ranged from poor to abysmal under Mr Mintoff, are greatly improved. Mr Derek Thomas, a deputy under-secretary at the Foreign and Commonwealth

Office, visited Valletta last month, the first such visit for many years, to discuss ways in which Britain might help with technical assistance and increased trade. One running sore from the Mintoff years that was despatched swiftly was the clearing of Valletta's Grand Harbour of wrecks sunk by German and Italian bombing during the siege of Malta in 1939-45 War. The UK Government sent a team of divers last year to help clear the hazards and contributed £1.7m towards the costs. Similarly, an aid deal of 29.5m Ecu (£17m) has been struck with the European Community (Malta has free access to EEC markets except for textiles) and strained relations with Italy because of the trade imbalance have been healed. But closer ties with the United States have proved harder to achieve. Britain accepts the need for close commercial ties with Libya, but the US State Department still feels that Malta's stance of non-alignment has gone too far against the interests of Nato, and that the links with Libya could be potentially very dangerous. Libyans can visit Malta without passports (3,000 a month do so mainly to buy car parts and consumer durables) and the

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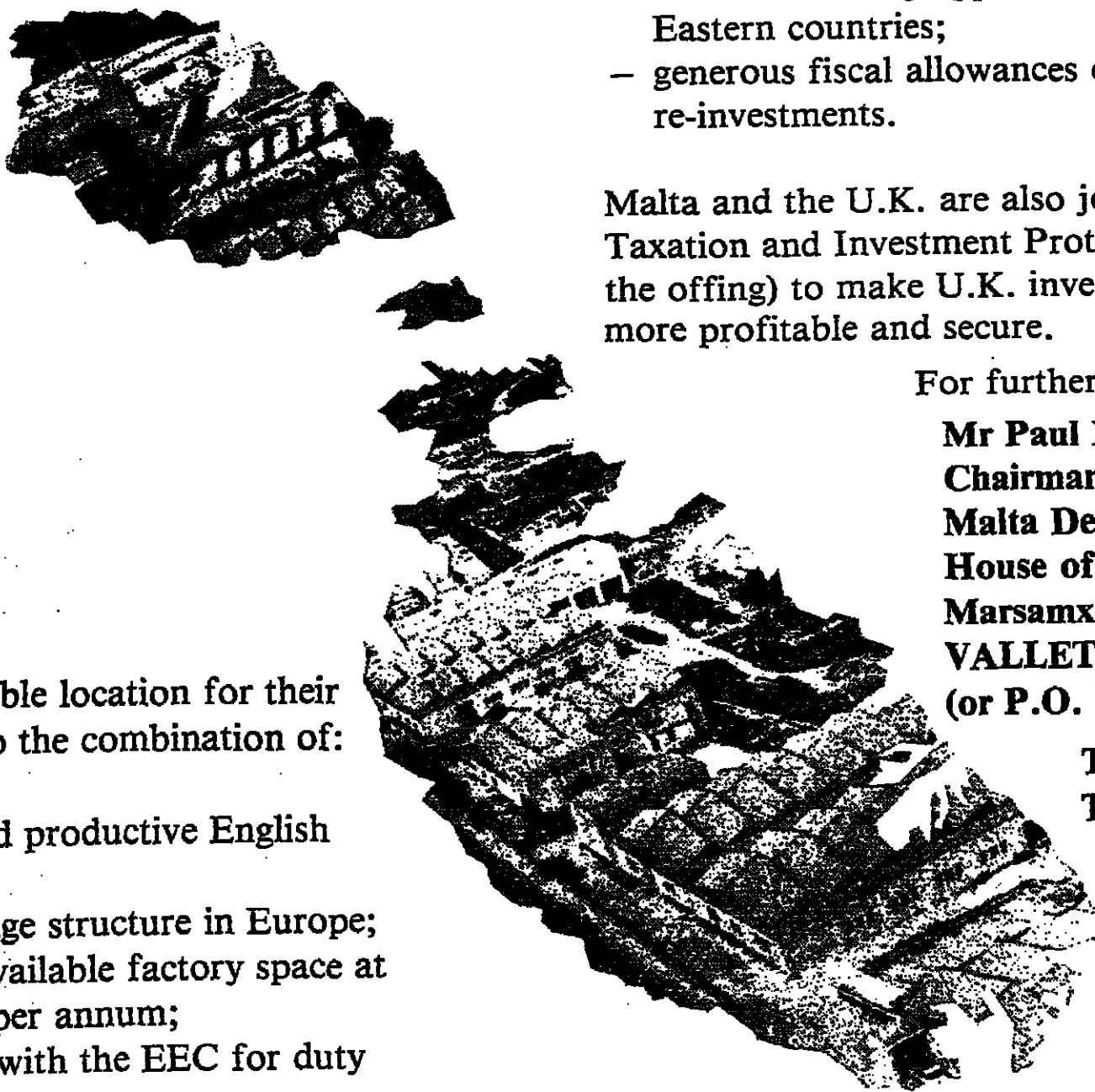
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MALTA 2

Development plan sets out three aims

Economy
RICHARD EVANS

THE TWIN pillars of the economy of Malta, which lacks natural resources and a solid agricultural base, are export-oriented manufacturing industry and tourism. Both have suffered severely in recent years from the impact of the recession in western Europe, but both are now showing signs of recovery.

Malta experienced heavy economic growth during most of the 1970s, but difficulties set in following the withdrawal of the Nato bases in 1979. The need for a speedy transition from heavy dependence on British forces to a much more self-sufficient economy coincided with the recession and by 1980-81 Malta was in deep trouble.

Spiralling wage costs and an overvalued currency made its industry uncompetitive compared with the emerging nations of North Africa and the Far East, investment from Western Europe dried up and tourist revenues plummeted. Its primary manufacturing industry, textiles, was particularly badly hit by competition from cheaper producers.

A range of measures was introduced by the Labour government of Mr Dom Mintoff, particularly counter trade arrangements and the search for new markets in the Eastern bloc and

North Africa. These helped, but only marginally, and there is now to be another switch of strategy for Malta to meet changing trading patterns.

A new three-year development plan has just been launched by Mr Mifsud Bonnici, Dr Carmelo Mifsud Bonnici, with three aims: to improve Malta's infrastructure so that foreign companies will find it more attractive to invest; to change the education system radically so that it will be easier to attract industry requiring higher skills; and to develop tourism. The whole package will cost between £ML60m and £ML90m.

The primary purpose is to make sure that Malta has a workforce ready for the introduction of the latest technology," Dr Mifsud Bonnici says. His intention is to steer Malta away from the former Royal Navy facilities, which are being sold, and towards a more diversified economy. The infrastructure has been showing signs of increasing strain, with an outdated telephone system, aged network break-downs in electricity, and an erratic water supply, especially in summer. Work is already in hand and electricity and water supplies should be adequate within three years.

Following the policies implemented by Mr Mintoff in his 13 years as Prime Minister, there is a considerable scope for state intervention in the economy.



The picturesque fishing village of Marsaxlokk where a \$180m transshipment port is planned.

The public sector generates about 40 per cent of the country's gross national product and employs nearly a quarter of the workforce.

Directly or indirectly, the government controls the country's utilities, airline, shipping line, ship repair yards (Malta Drydocks, using the former Royal Navy facilities), the country's biggest single employer, and many factories and hotels. The state also controls banking, insurance, telecommunications, radio and television.

This central control has meant that the government can provide a wide range of incentives to attract foreign investors, mostly through the Malta Development Corporation, and a very pragmatic foreign economic policy is operated.

well-trained and productive labour—Malta has the most strike-free record in Western Europe—substantial local savings, currently at 7 to 8 per cent interest, and favourable access to European, US and North African markets.

A price and wages freeze was introduced four years ago in an attempt to keep costs down and curb inflation. The result has been no increase in retail prices between 1982 and 1985.

The government has also sought to improve Malta's infrastructure by developing ambitious projects such as the \$180m transshipment port at Marsaxlokk, the new shipbuilding yard at Marsa where eight timber carriers are under construction for the Soviet Union, and a massive grain silo. The intention is to expand Malta's role as a transshipment and regional services centre for the Mediterranean.

There are also plans in hand to amend local banking regulations in order to develop Malta as a centre of offshore banking and financial services. Maltese officials are particularly impressed by the way Cyprus has developed in this field.

Malta's official foreign exchange reserves have generally been high. The Government currently holds reserves valued at more than US\$1bn, enough to pay for about 18 months of imports and a ratio that is among the highest in the world.

The Maltese are also among the world's most conscientious savers but because of the lack of investment opportunities on

the island, most of the money is invested in London, to the benefit of the UK economy rather than Malta. Currently savings are about 30 per cent of GNP.

This change in the political climate following Dr Mifsud Bonnici's inheritance of the premiership has meant an increased opportunity for the private sector which was kept well in the background by Mr Mintoff.

Leaders of private industries advocate a more competitive exchange rate (although this is much better than it was since the influence of the US dollar was lessened in the currency basket which is used to fix the exchange rate), changes in taxation and employment laws affecting local industries, and the introduction of an export credit insurance scheme.

Malta now faces the challenge of switching from a cheap labour economy to that of a semi-industrial nation. In recent years new manufacturing jobs have not compensated for the loss of old ones and a concerted effort is being made to improve skills and technologies.

This structural change will be difficult and costly to achieve but there are signs of growing optimism, underlined by Dr Noel Zerb Adami of the Malta Development Corporation. "We feel that the remainder of the 1980s offer a much more optimistic picture than earlier years. We are now looking for new investors to come to Malta and we feel the mood is improving," he says.

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Party balance key to stability

Politics
GODFREY GRIMA

THE TWO main political parties must produce a formula to guarantee the island its parliamentary democracy if chaos is to be avoided in the aftermath of next year's wide open general election.

Assuming that both parties retain their finely balanced electoral strength—a distinct possibility—agreement must be reached on how Malta is to be governed, whether by a party winning a popular mandate or by a vote which secures a parliamentary majority.

In 1981 there was an anomaly. The ruling Labour party gained three more parliamentary seats than the Nationalists, who polled 4,000 more votes. Any party now believing it can rule efficiently without the tacit consent of the other, in an acutely polarised country like Malta, is burying its head in the sand.

The point is not lost on either the Prime Minister, Dr Carmelo Mifsud Bonnici, who is leader of the ruling Socialist party, or his political foe Dr Eddie Fenech Adami, who leads the opposition Nationalists. Their problem is how to convey the need for a bi-partisan pre-election accord to their own followers.

In the run-up to the elections Mr Bonnici is unequivocally committing himself to preserve the island's democratic institutions and, if only in guarded tones, to uphold the will of the voting public.

Malta's interests," he recently told a trade union rally, supersede those of the party. This rankled with those within his Cabinet who are publicly opposed to negotiating changes in the election rules.

Mr Bonnici seems determined that the next elections will not produce a perverse result similar to that of 1981. He realises this could have serious consequences and plunge the island in a political row that would impair its vaunted political stability.

The Nationalist party at the same time is unwilling to sit on the opposition benches if next year it again beats the Labour party by a considerable number of votes but wins fewer seats in the 65-member House of Representatives.

The odds are that in the end an agreement will be hammered out on how to reform the island's proportional representation electoral system. Short of thoroughly overhauling the electoral system,

various ideas have been discussed at rounds of stop-go talks involving both parties. The negotiations have yet to produce crystal clear proposals on how to face the vote with a new set of rules; and with the discussions again at a standstill there is little prospect of a deal being reached before the summer.

A plan which temporarily promises to break new ground was submitted last year to both parties by the former Premier Mr Dom Mintoff, who nowadays keeps a keen eye on the country's political performance.

His suggestions were simple and shared by neither party in the end, cared much for the idea of having its future prescribed by Mr Mintoff.

The Mintoff plan would have allowed the party gaining most votes but fewer seats in Parliament the right to co-opt enough MPs to govern. Mr Mintoff also wanted to invest the mainly figure-head president with increased authority, including discretionary powers traditionally exercised by the Prime Minister.

The possibility of Malta being ruled as in France, by a president and a prime minister from opposite camps seemed likely to relax political tensions in the island. But the plan took too much for granted, including an assumption that the president and the prime minister would enjoy a harmonious relationship transcending Malta's parish pump politics.

Many suspected Mr Mintoff of preparing the ground to install himself as president, and this urged some government ministers and then the Nationalist party to shoot the plan down.

During his 13 years as Prime Minister, Mr Mintoff became renowned for radically reforming Malta's political, social and economic institutions. Most institutions reflect still his time in power.

The banks were roped into the public sector to fit an ideology which conceded nothing to private sector control of sensitive economic sectors.

Neither of the two major commercial banks, Bank of Valletta and Mid-Med Bank, fared badly after being nationalised, as things developed. Both show healthy profits, participate massively in government and private development projects, and enjoy widespread popular backing.

A future Nationalist government would find it difficult to privatise the banks, given their dominant role in the amount of current development.

Broadcasting, acquired from the Redifusion company of the UK in 1975, again appears unlikely to leave the public domain. There is evidence that the island's radio and TV stations do the government's political bidding and many Maltese would like to see broadcasting as free from state control as it is in the UK.

The judiciary, to its credit, has kept its distance from the executive. Complaints by the Opposition of the unethical transfer of judges from court to court—favourite government ruse whenever cases con-



Dr Eddie Fenech Adami, leader of the opposition Nationalists in front of the party's headquarters.

cerning its behaviour are due to be heard—and the closure for 18 months of Malta's Constitutional Court, say more about government's excessive use of its powers than the court's impropriety.

Some changes were dictated by a need to improve the island's cultural institutions. However, many people saw the remedy as excessive—as shown by the way the 300-year-old university was reformed.

Believing that the university was too much concerned with training people for the "wrong" professions, Mr Mintoff tried to turn higher education into a utility asset to serve the industrialisation programme, which reduced the university's status to that of a polytechnic.

Mr Mintoff no longer exercises any great influence, however, and Mr Bonnici shows little taste for sweeping changes. His concern is to reap the benefits of past reforms if his party is re-elected and to ensure a smooth transfer of power if it loses next year's political battle.

PROFILE: DR CARMELO MIFSUD BONNICI

Relaxed conciliatory leader



Prime Minister Dr Mifsud Bonnici: his tone is relaxed and conciliatory.

THE PRIME Minister of Malta, Dr Carmelo Mifsud Bonnici, owes everything to his predecessor, the all-powerful, autocratic Mr Dom Mintoff, who ruled the island pugnaciously for 13 years.

To universal surprise, Mr Mintoff stepped down in December 1984, handing over to the man he had picked, promoted and proclaimed as his heir.

In many ways it was a curious choice. Dr Mifsud Bonnici, an ascetic lawyer, had never stood for public office, had none of Mr Mintoff's charisma, and was not a senior figure in the ruling Labour Party.

The choice has never been fully explained, but many observers say that Mr Mintoff's aim was to avoid an interminable battle for succession within the ranks of the Labour Party.

Dr Mifsud Bonnici was not viewed as a possible leader until 1983, when Mr Mintoff found in a seat in Parliament, gave him the Education Ministry—a key post because of the running battle with the Roman Catholic church over fee-paying schools—and designated him as deputy prime minister and his chosen successor.

In the 1980s and early 1970s, Dr Mifsud Bonnici was legal adviser to the Malta Young Christian Workers movement, and later to the Government-con-

ferred General Workers Union, however, when he endeared himself to Mr Mintoff by masterminding the Labour Party's election victory of 1981.

Through an elaborate system of boundary changes just before the vote, Labour narrowly won victory in spite of securing

fewer votes than their Nationalist Party rivals.

Since taking office, he has adopted a very different style from his predecessor, without essentially changing any of the Mintoff policies. The essential plank of Malta's foreign policy remains neutral and non-alignment and a wish to conduct trade with anyone. This has involved close links with the Eastern bloc, particularly Russia, and with Libya.

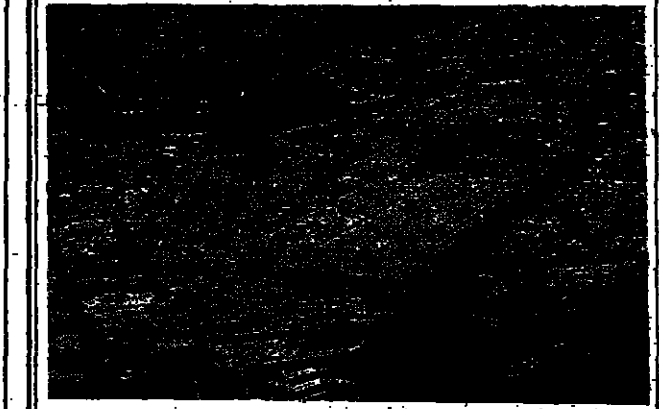
But where Mr Mintoff adopted aggressive tactics of playing East against West, Mr Mifsud Bonnici's tone is moderate and conciliatory. Links have been repaired with traditional trading partners in the European Community, and the relationship with Britain, strained to breaking point by Mr Mintoff, is now more relaxed.

On the domestic front, the country remains bitterly divided between the Labour Party and the Nationalists, but Mr Mifsud Bonnici shows himself much more willing to consult political opponents as well as friends. He has had productive talks, for example, with leaders of the private sector of industry who had been out in the cold for years under Mr Mintoff.

Richard Evans

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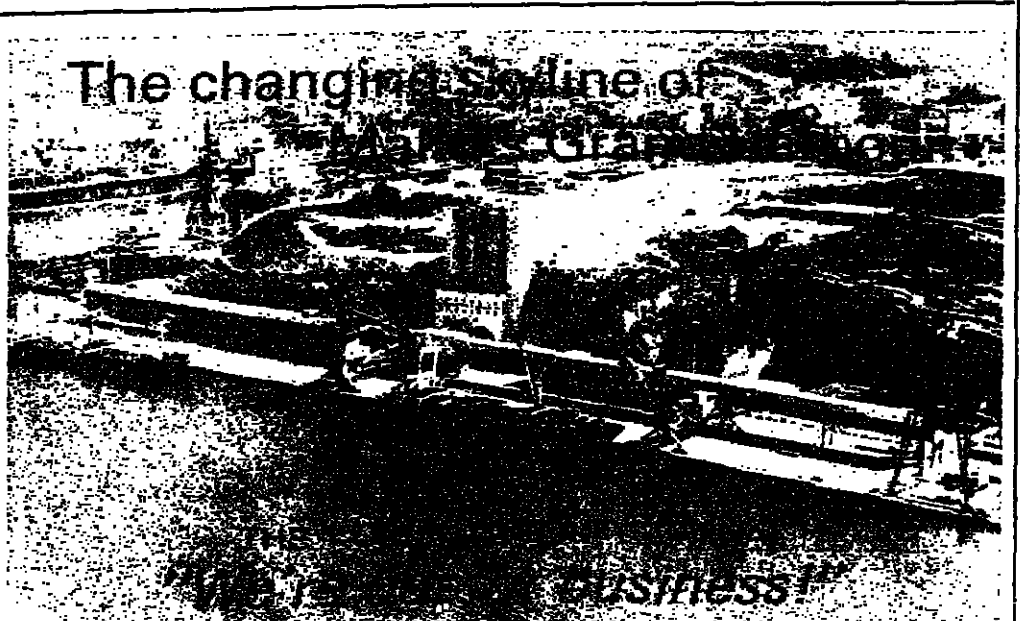
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MALTA 3

Dominance of Western deals accepted

Trade

RICHARD EVANS

MALTA HAS to import virtually everything but rocks, said one government official philosophically, and the comment sums up the country's problems. It is utterly dependent on trade and in order to pay for its imports it has to have an export-orientated economy.

This has not been easy because of the small domestic market and the absence of natural resources.

Malta runs a perennial trade deficit but this has usually been brought into balance by income from tourism and other invisible foreign exchange earnings, together with aid from the European Community and elsewhere. The pattern was badly distorted, however, when after unprecedentedly rapid growth in the late 1970s, the economy went sour in 1980. The recession in Malta's principal markets meant that investment dried up and export markets became increasingly hard to find.

A determined effort was launched to expand Malta's trading base in order to generate exports and create jobs. Mr Dom Mintoff's government juggled with more and more barter deals, particularly with Russia and other Eastern European countries, and trade controls were introduced.

Japanese imports were banned after Japan refused to buy more goods from Malta and restrictions were imposed on Italian and French imports. It was an unhappy and divisive time.

The depressed state of most of Malta's main trading partners, coupled with an inflated exchange rate for the Maltese lira, caused a substantial fall in exports in 1982 and 1983. The search for new markets might have helped, but only marginally.

Trade has now returned to a more normal pattern, partly because of the ending of the recession in Western Europe, and partly because of the more relaxed policies of Mr Mintoff's successor, Dr Carmelo Mifsud Bonnici. He follows a very pragmatic foreign economic strategy. The balance of trade

currently shows a deficit of about ML150m.

Although barter deals with Eastern Europe, Libya, Iraq and others are still actively encouraged — the Prime Minister pursued a policy of neutrality and non-alignment and welcomes trade with any country — the continuing dominance of Western Europe in Maltese trade is accepted more readily than under Mr Mintoff.

In 1985 European Community countries supplied about three quarters of Malta's total imports and bought 66 per cent of its exports. Italy supplied about one-fifth of imports (excluding oil), followed in order of volume by the UK and West Germany.

Primary exports

West Germany was Malta's primary export market, taking almost a third of exports, followed by the UK. By far the strongest element of Maltese sales to West Germany which account for almost half the EEC total were clothing and footwear.

UK exports to Malta last year amounted to \$101m, consisting mainly of capital machinery, transport equipment and consumer goods. Imports from Malta totalled \$32m, mainly clothing and processed textiles, but the deficit was virtually covered by Maltese earnings from tourism.

The Maltese Government's attempts to expand trade by barter deals with Eastern Europe and elsewhere have met with mixed success. A 1981 trade agreement with Russia

Trade in 1985

Lira (m)	Imports	Exports
European Community	288.0	194.3
US	20.3	11.9
Soviet Union	5.1	10.2
Italy	61.8*	17.4
France	14.5	5.1
Japan	4.9	0.3
West Germany	63.1	57.4
UK	65.7	28.9

*Includes \$24.4m worth of fuel refined in Italy.
Source: Central Office of Statistics, Malta.

did not raise exports to the Eastern bloc — the fact is that Malta does not make enough goods the Russians want to buy.

But in 1984 a new agreement was signed that committed the Soviet Union to spend \$265m over three years on goods and ship repair services on the island. The most important deal done so far with the Soviet Union has been for the building of eight timber cranes at the new Marsa shipyard.

Malta hopes later this year to sign a new, wider based counter-trade deal with Russia for \$365m. It has its sights set on increased orders for ship repair and locally assembled product.

China gave Malta a soft loan in the early 1970s and later built dock No 6 in the Valletta drydocks complex, a huge repair dock capable of taking ships of 200,000 dwt. But hopes of a major increase of trade with China have not been fulfilled.

Libya is the island's largest non-European trading partner and Malta wants to encourage its nationals to work there in order to ease the serious unemployment problem at home. About 800 Maltese work in Libya at present but it is not popular because of separation from families and difficult social conditions.

Following an improvement in what was an unstable commercial relationship with its near neighbour, Malta has now regained its substantial share of the Libyan market. In 1984 Malta Exported ML17m worth of goods to Libya compared with direct imports of only ML175,000. In addition, there is the counter trade agreement under which Malta produces textiles, medical products, shoes and electrical goods and in exchange receives oil, coal and cereals from the Soviet Union and crude from Libya.

To balance these counter trade deals Dr Mifsud Bonnici is pushing for economic and co-operation treaties to be signed with the US and Italy. Apart from the commercial benefits, the Prime Minister believes such deals would help to redress the balance of the last few years when Malta appeared to have cultivated the Eastern bloc and others to the apparent exclusion of its traditional trading partners in the West.



Malta Drydocks in Valletta is the island's largest single employer and the bulk of trade by sea comes through the port. Right: the production line at SGS-Ates, one of the few high-technology businesses in Malta.



Confidence returns to the sector

Manufacturing

GODFREY GRIMA

SYMPTOMS OF a slight recovery by Malta's manufacturing industry, racked for years by declining export growth and stagnant investments, are beginning to be visible.

Exporters surveyed recently by the island's respected Federation of Industry (FOI) report that order books are filling up and that machine utilisation is exceeding 80 per cent. Short working weeks are declining while there are prospects of new jobs later this year.

Feedback reaching the Maltese Government's Development Corporation (MDC) show that recent campaigns to attract overseas investment have been cost-effective. "Confidence is picking up all round. There's no doubt about that," asserts Dr Noel Zart Adam, the head of MDC. No one should expect from these results that Maltese exports will soon reach the heights achieved in the 1970s or that manufacturing industry is out of the wood.

Competition in West European markets from South East Asia and North Africa are impeding factories producing an assortment of garments, plastics, metals, chemical products and footwear — mainly from a technology two generations out

of date.

Europe, by snapping up each year an overwhelming proportion on Malta-made semi-manufactures, is vitally important. From exports reckoned at ML187m (£108m) in 1985, shipments to the European Economic Community exceeded ML124m.

In sharp contrast the whole of Eastern Europe, the Soviet Union included, purchased ML14m worth. Sales to Libya, which operates a number of factories in Malta hovered at around ML12m.

A 16 per cent exports growth last year indicated costlier imported raw materials rather than more sales.

Several factors lie behind Malta's poor export performance. One of them is a strategy, launched in the 1960s, which nourished industrial expansion on a diet of cheap labour and low technology. For two decades this gave gratifying results.

By 1979, when British military installations were permanently closed down leaving the island an annual ML28m, it seemed nothing could seriously handicap Malta's manufacturing activities. Factories were supporting 94,500 jobs and turning out ML215.5m worth of assembled goods, half of which were exported.

Suddenly, in 1982, exports sagged and then dropped dramatically. The downturn is also blamed on an unrealistic incomes and prices policy. Exports were burdened with

annual wage increases often as much as 15 or 17 per cent. To counter imported inflation, the value of the Maltese pound was propped up to misjudged levels. Inevitably, export prices jumped to an uncompetitive height.

It is easy to see how these stringent impositions could have stimulated exports further. Instead, the former premier Mr Dom Mintoff ran for shelter under a series of countertrade accords with countries like the Soviet Union, Libya, Poland and Czechoslovakia.

The deals helped some major textile and other concerns out of their distress but provided no relief for mainstream producers. Investments ran dry at the same time as exporters lost their thrust in the early 1980s.

The decline is blamed on controversial election results. Having won a clear popular mandate and 4,000 votes more than the ruling Labour party, the opposition Nationalists, led by Dr Eddie Fenech Adami, dug their heels in with a claim to rule. This gave the impression Mr Mintoff's government could be toppled.

Manufacturers fought back with remarkable resilience and eventually only a few of the 220 firms with investments from Britain, the US West Germany, France, Italy, Libya and Czechoslovakia collapsed.

Survival for many concerns meant trimming their workforce

down to a bare minimum, which sent unemployment up. Others modernised their products, moving into markets where the challenge from mass-produced goods from Taiwan and Morocco was less fierce.

As exports and investments dwindled, Mr Mintoff's clear option was to reverse his policies. Instead he resigned, and handed over to his successor, Dr Carmelo Mifsud Bonnici. The change, a year ago, began a new phase which promises higher exports and renewed foreign investment.

Soon after taking over, Mifsud Bonnici began relaxing the impositions on industry and allowed the value of the Maltese pound to fall. To regain lost terrain in sterling territories he pledged subsidies for exporters who found the Maltese pound too hard.

This has encouraged the island's exporters, whose optimism, according to an F.I. survey of the past six months, is now at its highest for years.

Dr Mifsud Bonnici may well satisfy exporters' further expectations. He seems little beholden to his predecessor's ideas and says that his main concern is to see increased exports lead to fuller use of Malta's excess industrial capacity.

Unlike Mr Mintoff, he finds heavy industry less of an immediate solution for Malta than the production of value-added computer components if high-tech industry could be attracted to the island.

Admittedly, Malta should have completed the transfer to high technology five years ago. But the Maltese, past-masters at adopting to change, are unlikely to allow their important industrial base to become obsolete and the idea of developing Malta into the Silicon Valley of the Mediterranean is beginning to capture everyone's imagination.

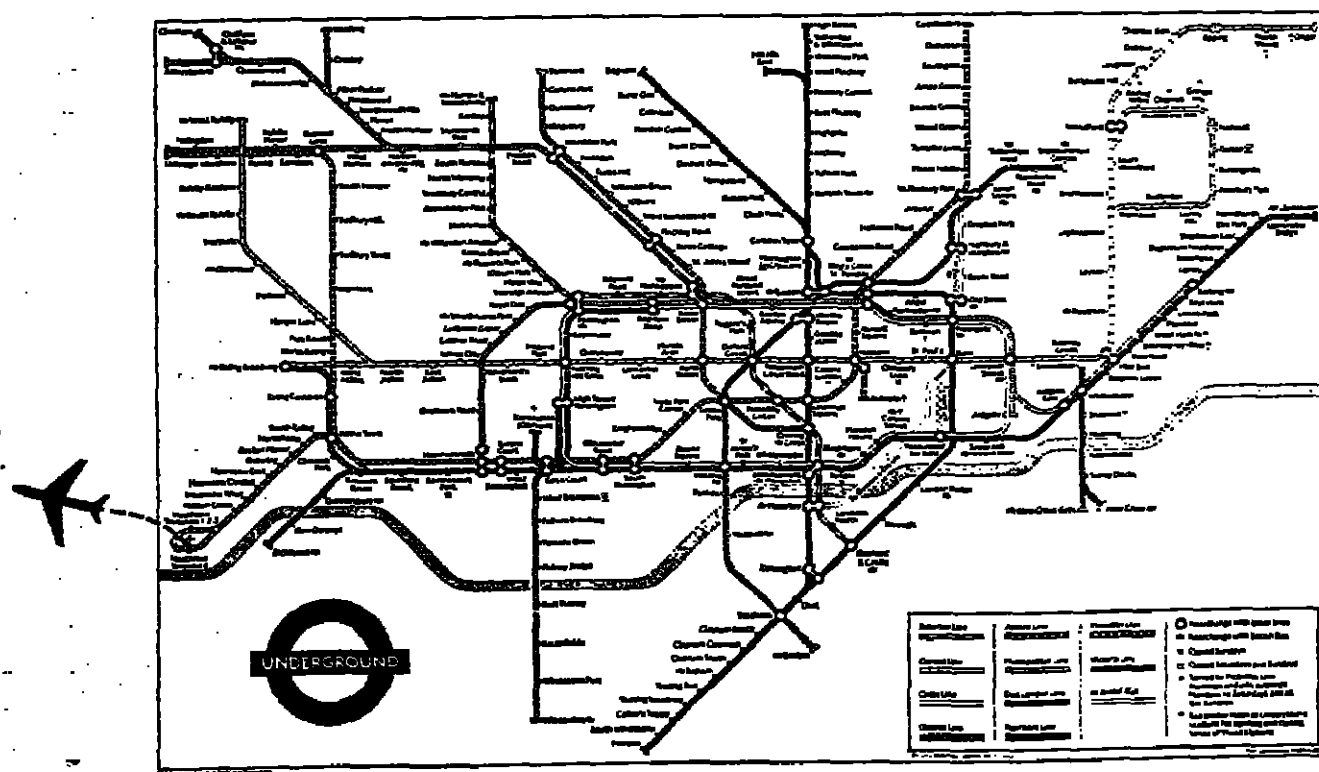
High-technology companies, says Dr Zart Adam, create a demand for quality control and a highly trainable labour force. They also would want to be close to their markets.

Malta's economic advantages also include cheap cash with interest rates pegged down to 7.5 per cent, an agreement which allows its exports to enter the EEC duty-free, a preferential tariff accord with the US, and access to vast markets like the Soviet Union, China and some countries in the Middle East.

High-technology ventures which have begun to trickle into Malta find the island profitable enough. An Italian company whose offshoot employs 700 Maltese, says the rejection rate is much lower than from South East Asia.

Dr Mifsud Bonnici claims that attitudes have changed. This could mean anything from an imminent revival of effective industrial incentives to scrapping "disincentive legislation" enacted in the Mintoff years in deference to FOI demands.

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Mgarr harbour on Gozo, Malta's sister island. Below: One of Valletta's carefully restored buildings — The Maison Demandols — now the headquarters of Mediterranean Insurance Brokers



Campaign to attract more tourists is beginning to succeed
Spring-cleaning the holiday house

Tourism
 RICHARD EVANS

THE MALTESE authorities have launched a big publicity campaign throughout Western Europe, but especially in the UK, and the reason is clear. Tourism used to contribute well over a quarter of the island's foreign exchange earnings, and the loss in recent years of some of its popularity as a holiday destination has had a severe impact on the economy.

The high point for arrivals and receipts was reached in 1980, when over 728,000 visited Malta or its sister islands of Gozo and Comino. Numbers slipped back in 1981, fell sharply in 1982 (down 28 per cent) and continued to fall at more moderate pace in 1983 and 1984.

The reasons were not hard to find: the currency had become over-valued, costs were too high, standards had slipped because of the over-rapid expansion, and the then Prime Minister, Mr Dom Mintoff, appeared to relish offending the countries on whom Malta relied for tourism. The British and others found better value or more congenial destinations in Spain, Portugal and Greece.

The Maltese authorities realised that lessons had to be learned, and that their own holiday house had to be put back in order. They had a lot going for them. An ideal Mediterranean climate with some of the cleanest water in that variable sea, marvellous historic sites like silent Mdina the old capital and fortified Valletta, the new capital built after the Great Siege of 1565 by the Knights of St John. And, if such things are important, an English-speaking population. London newspapers on the day of publication, and traffic that drives on the left. What was lacking was competitiveness.

Wages and prices were pegged, and the Government gave the go-ahead for a series of major projects to improve the country's infrastructure which had been overstrained severely by the explosive growth of tourism in the late 1970s.

There were frequent cuts in electricity supply, because of excess demand in the peak season; the telephone system could not cope; and worst of all, there were frequent water shortages resulting in lengthy cuts. Most of the essential improvements, including extra power and more water from desalination plants, will be in operation by the summer.

There is also a programme aimed specifically at the higher quality market. Some areas, especially around Sliema, the island's largest town, are being zoned so that better facilities can be provided to attract bigger spenders.

A new terminal is being built at Luqa airport and plans are well advanced for a helicopter connection between Luqa and Gozo, which at present is a tiring coach-and-ferry journey after a three-hour flight from London or Northern Europe.

Specifically for the UK, a differential exchange rate has been introduced for four operators, and aircraft fuel costs have been reduced so that holidays can be more competitive. Malta should be 15 to 18 per cent cheaper this year than it was last.

The signs are that the campaign to attract more tourists is beginning to succeed at an increasing pace. Arrivals rose last year for the first time since 1980, with an overall increase of 8 per cent to 617,000, although the total from the UK was down by 5 per cent to 256,000. This represents a fraction under 50 per cent of the total compared with a high of over 76 per cent in 1980.

Apart from the exceptional 138 per cent increase from Libya, caused by the flood of tourists (allowed in without passports) buying consumer durables, especially spare car parts they cannot get at home, the biggest increases were from Belgium (up 46 per cent) and, more important because of the numbers involved, from West Germany (up 33 per cent to 57,000).

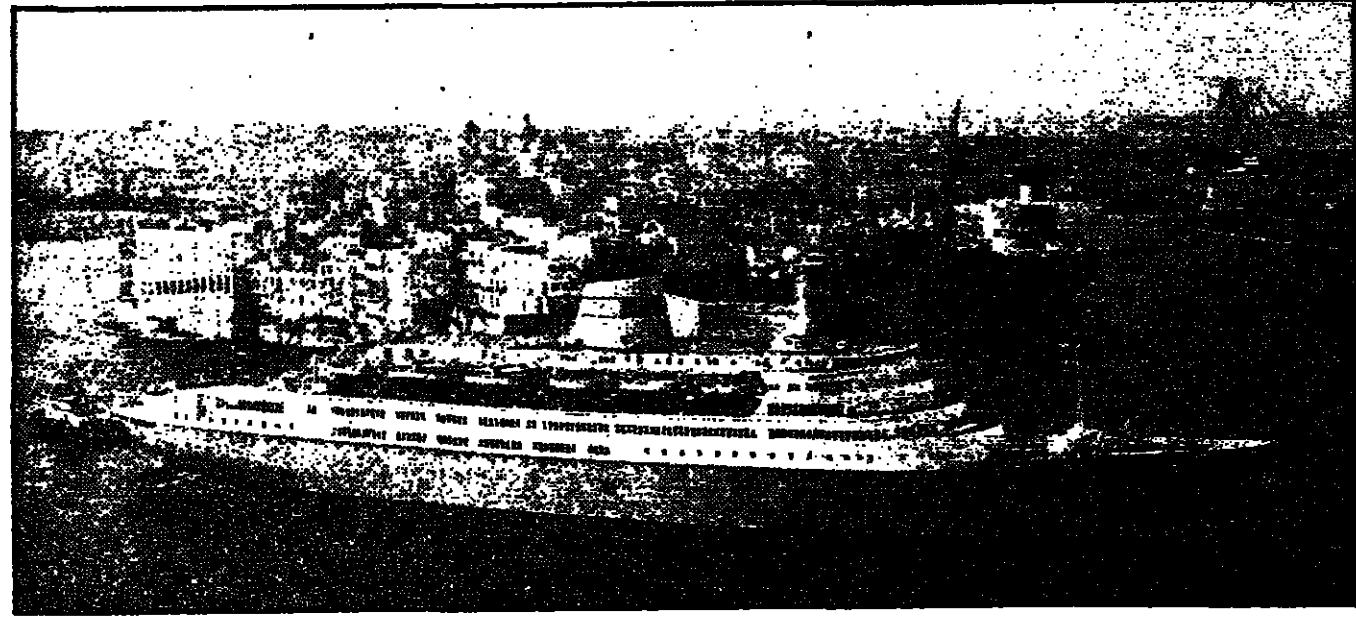
The signals are even more favourable for this year. Tour operators in Britain forecast an increase of around 28 per cent in tourists to Malta, and advance bookings to the island are well up on most competitors.

One proposal is to seek to make Malta, with its historic and archaeological sites and its mild climate, a winter resort for Germans, leaving the British dominant in the summer when the Germans prefer hotels on the beaches of Spain, Greece and Yugoslavia. The latest statistics show this is working well, with 23 per cent of West Germans visiting Malta between November and February, and 54 per cent in the shoulder months of spring and autumn.

Goats are the days when Malta could rely on its George Cross image of heroism and sacrifice in the war to attract the older British visitor. It now has to compete on the same basis as its competitors to attract the younger generation.

But a fundamental choice remains: should Malta seek to go up-market, with more yacht marinas and first class hotels, or should it continue to go for the mass market against the formidable competition of Spain and the rest?

The authorities prefer the former prospect — most countries' tourist authorities do in theory — but appear to be keeping their options open. The target is to get 1m tourists to Malta by the end of the decade, which suggests that mass market appeal will continue to be a significant element.



The Cunard/NAC cruise ship, Vistafjord, in Valletta's Grand Harbour

Flag carriers see better times

Infrastructure
 GODFREY GRIMA

TWELVE YEARS ago Malta tried to challenge the dominance of foreign airlines and shipping companies handling its air and maritime traffic by launching its own flag carriers, Air Malta and Sea Malta.

Malta's changing trade patterns in the 1970s called for a rapid expansion of the air and sea links which foreign companies were not providing.

Tourism needed to diversify its markets deeper into Western Europe while manufacturers wanted regular sailings at competitive freight rates to parts in Western Europe, the Middle East and, to a lesser extent, Eastern Europe and the US.

There had also been a chorus of complaints against foreign shipping lines whose surcharges were causing the island's imported inflation to rise out of control.

Misgivings about the future of Air Malta and Sea Malta and changes in their start-up dates were widespread. Air Malta, with its two Boeing airliners leased from Pakistan International Airways, took off in the middle of an oil crisis and a price war that was grounding stronger airlines.

Sea Malta, competing for business against better financed and connected European shipping lines, was finding it difficult to survive.

To run both organisations the government named as executive chairman Mr Albert Mizzi, a talented entrepreneur whose sharp business prowess years ago gave him a reputation of being a cut above the average Valletta businessman.

At Air Malta the scene changed with each passing year. New routes were opened and traffic built up sufficiently from 207,906 passengers in 1975-76 to 400,000 five years later. Last year it settled down at 360,000. A proper fleet of aircraft was bought, including three new Boeing 737s purchased in 1984.

Scheduled services were inaugurated to capitals never before served directly from Malta, including Amsterdam, Cairo, Frankfurt, Rome and Tripoli. These were traditionally run by British Airways, Alitalia and Libyan Airways. Charter flights began to pick up an ever-increasing number of passengers from 24 other cities from Aberdeen to Toulouse.

Air Malta's fortunes are still

dictated mainly by those of the developing tourist industry. But the airline now makes every effort to stand on its own feet. For example, it no longer insists on sharing passenger loads on a 50:50 basis with other airlines flying regularly to Malta, which was irritating for the foreign rivals but secured business for Air Malta.

"We would much prefer to compete on our own merits. The laws of business dictate that if we get to the market in time with the right product at the right price we should do well," says Mr Mizzi who still puts in a 16-hour day at Air Malta headquarters.

To its credit, the company has never had to rely on the exchequer and its profits have never gone below £1m in the 12 years it has been in business.

"We score by making people feel that their holiday starts immediately they step onto our aircraft. We are a tourist airline, not a major commercial airline which means that we have a specific product to sell," says Mr Mizzi.

The ability to maintain a proper perspective earns Air Malta worthy dividends. Aircraft makers' and industry journals' awards gracing the walls of Mr Mizzi's office testify to passenger load and aircraft utilisation achievements.

Sea Malta, in sharp contrast, endured six difficult years with one huge financial loss after another. Seeking business on northern European routes, Malta's busiest, proved uneconomical and the competition with bigger lines almost ruined the company.

In 1980 the Maltese Government stepped in with protective legislation insisting that competing lines partner Sea Malta in liner conferences set up to cover the UK and northern European routes. Sea Malta was also given the right to carry 50 per cent of cargo from or bound for Malta.

This gave Sea Malta an opportunity to dismantle its costly Northern European services and carry charter freight with its conference partners. The company immediately sought lucrative ro-ro operations on Maltese export routes into Europe. Soon it began making profits in the Marseille, Livorno and Reggio Calabria runs.

Today the company sails once a week to Marseille and Livorno, where containers and trailers can meet ships bound for the US and the Middle East. It also operates three times a week to Reggio, runs a Northern European service every 10 days, another service to the UK, again every 10 days, and a container/conventional

cargo service to Libya every 20 days.

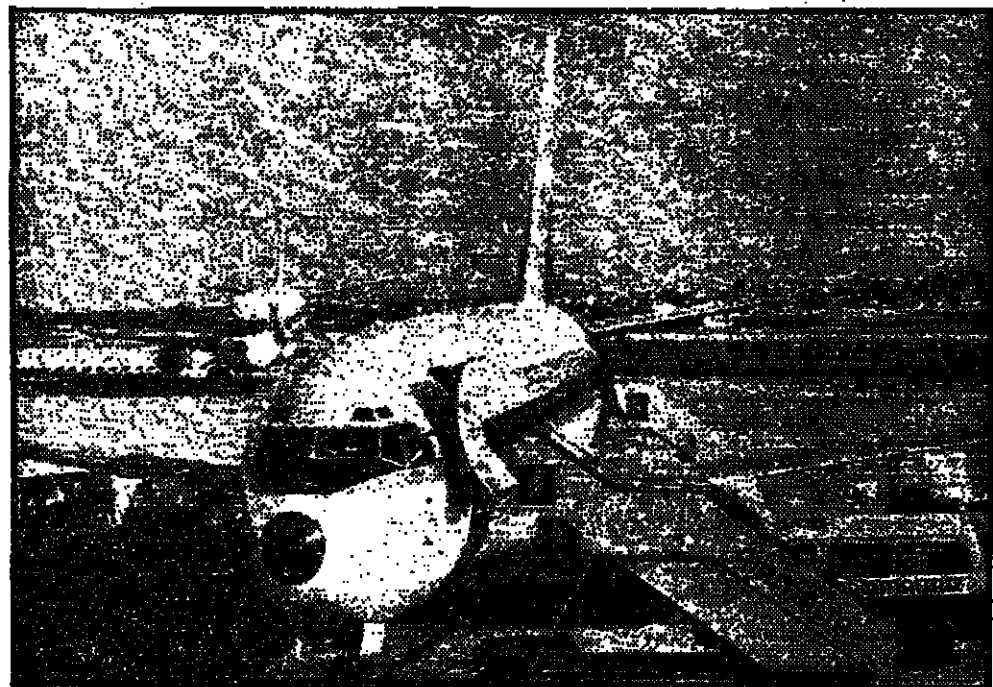
On average the company handles a turnaround of 4,000 containers a year on the UK route and another 6,000 on the South Italy run. Little short of a calamity is now likely to reverse Sea Malta's fortunes.

"The 1980 legislation helped us to wind down unprofitable sailings, but we now generate a good 35 per cent of our own income. The pooling agreement brings in only about 15 per cent of our business," says Mr John Borg, who took over as company chairman from Mr Mizzi in 1981.

Seeking profits while trying to support the island's manufacturers often lands Sea Malta between two stools. But Mr Borg denies that the company is insensitive to exporters' demands.

"To help manufacturers get into the US and Middle East markets we have waived freight rates for the Malta-Livorno-Marseille leg," he says.

Having won a leading role in transport business generated by the island's tourist and manufacturing industries Air Malta and Sea Malta are unlikely to grow much bigger. It would be a mistake for either company to consider playing a role disproportionate to its size.



Boeing 737s of Air Malta at Luqa Airport

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INTL. APPOINTMENTS

Gencor elects new chairman

BY JIM JONES IN JOHANNESBURG

MR TED PAVITT is to retire as chairman of Gencor, South Africa's second largest mining house, in August. His position is to be taken by Mr Derek Keys, who is being appointed from outside the group. Mr Keys will join the board as chief executive on May 15. Mr Pavitt was chairman of the previously independent min-

ing house, Union Corporation, until it was fully merged with Gencor in 1980. At that stage he became Gencor's executive vice chairman and moved into the position of executive chairman in 1982 when Mr Wim de Villiers, his predecessor, retired suddenly. In 1984 Mr Pavitt ceased to be executive chair-

man, but remained on as chairman of a five-man executive committee of directors whilst the group sought a successor. At present, Mr Keys is the chairman of Malcor Holdings, the investment holding company, and will retain a non-executive seat on Malcor's board after he joins Gencor.

Senior moves at Moeller

By Hilary Barnes in Copenhagen

A. P. MOELLER, the shipping, oil and industrial group, has made two senior management appointments following the recent death of one of the partners in the business, Mr Bjarne Fogh. Mr Flemming Jacobs is appointed manager in charge of both the group's liner and container traffic, which in future will be operated together under the name Maersk Line. Mr Michael Florin becomes manager in charge of group finances. Mr Jacobs is aged 42, and Mr Florin 35. They are responsible to Mr Maersk McKinney Moeller and the four partners in the shipping partnership, Mr Lutz Arnesen, Mr Karsten Borch, Mr Ib Kruse and Mr Jess Soederberg.

Succession at Borden

Shareholders at the annual meeting approved the doubling of the authorised common shares to 240m from 120m, partly to allow for a three-for-two stock split that takes effect on June 3.

Borden now has about 49m shares outstanding. Mr Sullivan has been chairman and chief executive since 1979. Mr Ventres, 41, has been president and chief operating officer since July 1985. Mr Sullivan offers to remain as a director. Shareholders at the annual meeting approved the doubling of the authorised common shares to 240m from 120m, partly to allow for a three-for-two stock split that takes effect on June 3.

from the board to pursue other interests. Mr Klotz has been executive vice president and vice chairman.

LOTUS DEVELOPMENT Corporation has appointed Mr Jim Manz, its president to the additional position of chief executive. He succeeds Mr Mitchell Kapor, the company's founder, who continues as chairman.

MR ZOLTAN MERSZEI will resign as vice chairman of the Occidental Petroleum Corporation board from Friday to pursue private interests. He will, however, be available to Occidental on a consulting basis.

Before joining Occidental in 1979, Mr Merszei served as president, chief executive officer and chairman of Dow Chemical Company. He was at Occidental, president and chief operating officer in 1979-80.

BANK OF TOKYO, the Japanese foreign exchange specialist, has appointed Mr Tamotsu Yamaguchi its resident managing director for the Americas and chairman of the board and chief executive of the Tokyo Trust Company, the US offshoot, reports AP-DJ from New York. He succeeds Mr Eiichi Matsumoto, who is to return to Japan for a new assignment.

Reorganisation for Aegon

By Our Financial Staff

AEGON, the Dutch Insurance Group, plans as an initial step to reorganisation of insurance activities in the Netherlands to set up an Aegon Nederland executive. Members of the executive will be Mr K. J. Storm, president, also member of the executive board, Mr A. J. M. Kool, currently a member of the executive board, Mr G. F. Dippel and Mr P. van de Geijn, who are, in the existing set-up, regional managers of Aegon Nederland North-East and North-West, respectively, and Mr H. Witvoet, at the moment manager of Aegon Nederland.

The Aegon Nederland Executive will be responsible for the operational management of all insurance and mortgage lending activities on the Dutch market and for paving the way for further organisational changes designed to reinforce the market-oriented approach.

HK Exchange Fund recruits

SIR JOHN BREMERIDGE, the Hong Kong Financial Secretary, has appointed two new members to the Exchange Fund Advisory Board, Reports AP-DJ.

The appointments follow recent completion of the Government's use of the fund to rescue ailing banks. The fund, which was established to hold the backing for the Colony's currency, contains the bulk of the Government's reserves. The fund is now managed by

the Financial Secretary, the for Monetary Affairs and the heads of Hongkong and Shanghai Banking Corporation and Standard Chartered Bank, the colony's two note-issuing banks.

The two new appointees are Mr Kim Y S Chan, chairman of the Hong Kong Financial Futures Market, and Mr David L, chief manager of Bank of East Asia Limited.

World Gold in 1986 18 and 19 June 1986. For information please return this advertisement, together with your business card, to: Financial Times Conference Organisation, Minister House, Arthur Street, London EC4R 8AX. Alternatively, telephone 01-521 3255 or telex 2747 FJCONF E.

F.T. CROSSWORD PUZZLE No. 6,002

CROSSWORD PUZZLE grid with numbers 1-31. The grid is 15x15 with some cells shaded black.

- ACROSS
1 Chatter for a short time after the band returns (6)
4 Suggest I eat cooked mint when turning in (8)
10 First left when entering the plant (7)
11 That which defends a striker on duty (7)
12 The Man I Followed by Virginia North (4)
13 On leave, came across a Pole in a French division—(10)
15 —and in the case of Mr Doanice, one causing damage (6)
16 Ring Mr A. D. Church about a close companion (7)
20 Managed to get pass and went ahead (7)
21 Old copper has meals cooked by maid (6)
24 The box key Olive isn't prepared to bring round (10)
25 Some nonsense on the first aid list (4)
28 After the week-end there's about a thousand left in the citadel (7)
29 A cute sort of exclamation of surprise in a vineyard (7)
30 Hangs back with the American in passes (8)
31 Attend to the bull (6)
DOWN
1 Rescue the dog the redhead abandoned (8)
2 In a tin bra designed for a woman holding a crident (9)
3 One ought to get the territories small amount (4)
4 "Scottish Island Uprising" by Hill the story-teller (8)
5 On the motorway brought back the story that's unimportant (10)
6 Not sleeping on a Northern holiday (5)
7 Arranged a test on a quarter of one's total possessions (6)
8 Is the one missing always separate? (5)
9 The wretched man appears in poor value entertainment (10)
10 Cheating pretty girl with love nest (9)
11 Discussed one's new study outside (8)
12 Joy will be given an excuse, certainly (8)
13 Kate's letters on the way (6)
14 Might start cutting in front of (5)
15 City Editor held by the French (5)
16 After the music centre the porter is after (4)
17 The objection to last Saturday's prize puzzle will be published with names of winners next Saturday.

Federal Home Loan Bank director

THE FEDERAL Home Loan Bank Board has appointed Mr Thaurman C. Connell, an official with the Federal Home Loan Bank of Atlanta, as acting director of the Federal Savings and Loan Insurance Corporation (FSLIC), reports AP-DJ from Washington.

Mr Connell will succeed Mr Joseph Vigna, who has been acting director for the past five months. Mr Vigna, who holds the post of executive vice president and chief supervisory agent with the Federal Home Loan Bank of New York, is to return there. Mr Connell, a member of the staff of the Atlanta Home Loan Bank since 1964, is executive vice president and chief supervisory agent at the Atlanta bank. The bank board has not said when it will name a permanent FSLIC director. The post became vacant last October, when Mr Peter Stearns resigned.

GM board nominations

GENERAL MOTORS Corporation has nominated as directors Mr James D. Robinson III, the chairman and chief executive of American Express, and Mr Dennis Weatherstone, chairman of the executive committee of J. P. Morgan and Co.

Four of the company's 24 current directors will not stand for re-election because of a director retirement policy. Mr Thomas A. Murphy, the former chairman, will, however, stand for re-election, in exception to the policy, at the board's request.

ITT senior vice-president

MR ALAN G. LUTZ has been appointed a vice president of ITT Corporation, the US communications company. Mr Lutz is also a senior vice president of ITT Europe and group executive-international operations.

Mr Lutz, based in Brussels, has headquarters responsibility for ITT's telecommunications companies in Austria, Denmark, Finland, the Netherlands, Portugal, Sweden and Switzerland.

President of Ethyl

MR RAY WILKINS, Jr, 43, has been appointed president of the Chemicals Group of Ethyl Corporation, of Richmond, Va. He takes over from Mr James M. Gill, 68, who has retired.

Mr Roger A. Moser succeeds Mr Wilkins as executive president of the Chemicals Group.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts and their details. Columns include trust names, managers, and other relevant information. The table is organized into several sections: Authorised Unit Trusts, Investment Management Co Ltd, and various other trust categories.

AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance and unit trust products, including Standard Life Trust Mgmt Ltd, Sun Life Trust Mgmt Ltd, and others, with columns for company name, address, and contact information.

Table listing various insurance and unit trust products, including Clerical Medical Managed Funds Ltd, Friends' Provident Life Office, and others, with columns for company name, address, and contact information.

Table listing various insurance and unit trust products, including Imperial Life Ass. Co of Canada, London Life-Continued, and others, with columns for company name, address, and contact information.

Table listing various insurance and unit trust products, including Norwich Union Insurance Group, Prudential Assurance Co, and others, with columns for company name, address, and contact information.

INSURANCES

Table listing various insurance products, including AA Friendly Society, Abbey Life Assurance Co Ltd, and others, with columns for company name, address, and contact information.

Table listing various insurance products, including Equitable Life Assurance Society, Eagle Star Insurance Co Ltd, and others, with columns for company name, address, and contact information.

Table listing various insurance products, including Hill Samuel Life Assurance Ltd, Hill Samuel Administration (s), and others, with columns for company name, address, and contact information.

Table listing various insurance products, including National Mutual Life Assurance Society, National Mutual of Australia, and others, with columns for company name, address, and contact information.

Handwritten text in Arabic script: "مكتبة الامم المتحدة"

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds with columns for fund name, company, and performance metrics.

Table listing various insurance and overseas funds, continuing from the previous table.

Table listing various insurance and overseas funds, continuing from the previous table.

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Table listing various insurance and overseas funds, continuing from the previous table.

Money Market Trust Funds

Money Market Bank Accounts

NOTES

TRADITIONAL OPTIONS

Table listing traditional options with columns for option name, company, and performance metrics.

BRITISH FUNDS

Table of British Funds with columns for Name, Price, Dividend, and Yield. Includes sections for 'Shorts (Lives up to Five Years)', 'Five to Fifteen Years', 'Over Fifteen Years', and 'Undated'.

Index

Index table showing various market indices and their values.

INT. BANK & O.E.S.'S GOVT STERLING ISSUES

Table of international bank and overseas sterling issues.

CORPORATION LOANS

Table of corporation loans with details on company names and loan amounts.

COMMONWEALTH & AFRICAN LOANS

Table of commonwealth and African loans.

Public Board and Ind.

Table of public board and industrial issues.

Financial

Table of financial issues.

FOREIGN BONDS & RAILS

Table of foreign bonds and rail issues.

AMERICANS—Cont.

Table of American stocks with columns for Name, Price, Dividend, and Yield.

CANADIANS

Table of Canadian stocks.

BANKS, HP & LEASING

Table of banks, hardware, and leasing companies.

Hire Purchase, Leasing, etc.

Table of hire purchase, leasing, and other services.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirit companies.

BUILDING, TIMBER, ROADS

Table of building, timber, and road companies.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Table of building, timber, and road companies (continued).

DRAPERY & STORES—Cont.

Table of drapery and stores companies (continued).

ELECTRICALS

Table of electrical companies.

CHEMICALS, PLASTICS

Table of chemical and plastic companies.

DRAPERY AND STORES

Table of drapery and stores companies.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirit companies.

BUILDING, TIMBER, ROADS

Table of building, timber, and road companies.

AMERICANS

Table of American stocks.

ENGINEERING—Continued

Table of engineering companies (continued).

INDUSTRIALS—Continued

Table of industrial companies (continued).

FOOD & GROCERIES

Table of food and grocery companies.

HOTELS AND CATERERS

Table of hotel and catering companies.

ENGINEERING

Table of engineering companies.

INDUSTRIALS (Miscellaneous)

Table of miscellaneous industrial companies.

INDUSTRIALS—Continued

Table of industrial companies (continued).

INDUSTRIALS (Miscellaneous)

Table of miscellaneous industrial companies.

Financial Times Monday April 21 1986

INDUSTRIALS—Continued. Table listing various industrial stocks with columns for Stock, Price, and % Change.

LEISURE—Continued. Table listing leisure-related stocks with columns for Stock, Price, and % Change.

PROPERTY—Continued. Table listing property-related stocks with columns for Stock, Price, and % Change.

INVESTMENT TRUSTS—Cont. Table listing investment trusts with columns for Stock, Price, and % Change.

FINANCE, LAND—Cont. Table listing finance and land-related stocks with columns for Stock, Price, and % Change.

MINES—Continued. Table listing various mining stocks with columns for Stock, Price, and % Change.

INSURANCE. Table listing insurance-related stocks with columns for Stock, Price, and % Change.

PAPER, PRINTING, ADVERTISING. Table listing stocks in the paper, printing, and advertising sectors with columns for Stock, Price, and % Change.

SHOES AND LEATHER. Table listing stocks in the shoes and leather industry with columns for Stock, Price, and % Change.

SOUTH AFRICAN. Table listing South African stocks with columns for Stock, Price, and % Change.

TEXTILES. Table listing textile-related stocks with columns for Stock, Price, and % Change.

TOBACCO. Table listing tobacco-related stocks with columns for Stock, Price, and % Change.

PLANTATIONS. OVERSEAS TRADERS. NOTES. REGIONAL & IRISH STOCKS. Far West Rand. Recent Issues and Rights Page 26. (International Edition Page 26)

WORLD STOCK MARKETS

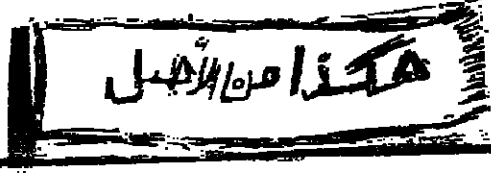


Table of stock market data for Austria, Belgium/Luxembourg, Denmark, Germany, and the Netherlands. Columns include country, date, price, and change.

Table of stock market data for South Africa, Singapore, and Switzerland. Columns include country, date, price, and change.

Table of stock market data for Australia, Canada, and New York indices. Includes sections for 'NEW YORK INDICES' and 'NEW YORK ACTIVE STOCKS'.

Table of stock market data for Canada, including Toronto and Montreal markets. Columns include stock name, price, and change.

Table of 'OVER-THE-COUNTER' Nasdaq national market closing prices for April 18, listing various stocks and their prices.

Table of 'North American quarterly results' for various companies, showing financial performance metrics like revenue and net profit for 1985 and 1986.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, April 18

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for 'NEW YORK STOCK EXCHANGE' and 'NASDAQ'.

Handwritten Arabic text: 'مكاتبنا في الدمام' (Our offices in Dammam)

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices, including columns for stock symbols, prices, and changes. Includes sub-sections for 'Continued from Page 40' and 'Over-the-Counter'.

Table of AMEX Composite Closing Prices, including columns for stock symbols, prices, and changes.

OVER-THE-COUNTER Nasdaq national market, closing prices, April 18

Table of Over-the-Counter (Nasdaq) national market closing prices for April 18, listing various stock symbols and their prices.

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